



City of North Liberty

City Council Agenda
Budget Work Session
January 17, 2012



AGENDA

North Liberty City Council
January 17, 2012
Special Work Session
4:30 p.m.
City Council Chambers

1. Call to order.
2. Roll call.
3. Approval of the Agenda.
4. Budget Presentation – FY 2013.
5. FY 2013 Budget.
 - a. Questions, clarifications, direction.
6. Adjourn.



Memorandum

From: Ryan Heiar, City Administrator
To: Mayor & City Council
CC: Department Heads
Subject: FY 13 Budget, January 17th Work Session, 4:30 P.M.
Date: January 11, 2011

The Financial Planning Model is attached to this memo and will be the basis of our conversation on Tuesday.

The model provides budget information for the past year (FY 11), the current budget year (FY 12), the year we are budgeting for (FY 13) and anticipates revenues and expenditures for four years, through FY 17. I have highlighted the year we are working on (FY 13) in blue. In addition to the model, I have included a revised and proposed CIP. The CIP corresponds with the model in that the expenses and tax rates reflect the projects being competed. Also, I have inserted comments throughout the spreadsheets that I hope will clarify the numbers. For example, if a piece of equipment is requested in a line item, I have it noted. Or, if a line item was drastically increased or decreased, I have provided reasoning for the change.

Below is a breakdown of what is included in the attachment:

Page 1, title page

Pages 2-7, outline of the department budgets within the general fund

Page 8, summary of the general fund revenues

Page 9, summary of general fund expenditures and revenues, including fund balance

Page 10-11, general fund graphs

Page 12, census history/forecast

Page 13, Hotel/Motel Tax data

Page 14, outline of water fund budget, including fund balance

Page 15, outline of wastewater fund budget, including fund balance

Page 16, outline of stormwater fund budget, including fund balance

Page 17, utility rate increase analysis

Page 18, outline of RUT fund budget, including fund balance

Page 19-30, CIP

Page 31, summary of TIF

Page 32, summary of debt service

A couple of items to note regarding the FY 13 budget:

1. Our group insurance adjustments are as follows this year:
 1. Health – 25.08% increase
 2. Vision – No change
 3. Dental – No change
 4. Life – No change

2. Equipment purchases and projects are outlined in the CIP as well as noted throughout the model. While all of the projects in the CIP are noteworthy, below is a list of some of the major projects proposed for FY 13:

Project	Cost	Proposed Funding
Purchase Fire Engine	\$400,000	Fire Capital Reserve
West Side Park Development	\$350,000	TIF/Grants
Community Center Generator	\$300,000	GO Bond
North Dubuque Street Overlay	\$205,000	RUT
North Front Street/Mehaffey Bridge Road Reconstruction	\$1,052,500	GO Bond/TIF
Design Jones Boulevard	\$200,000	TIF
Sanitary Sewer Upgrades	\$1,400,000	Revenue Bond

3. The proposed budget comes to you after much thought and deliberation by Department Heads and administration. The process started several months ago when the department heads presented their budget needs to administration, at which point their needs were prioritized further, resulting in the proposed budget that is before you. To give you an idea of the work that has been done to this point, the chart below outlines a few examples of the initial budget requests compared to what is being proposed:

Fund	Original Request	Revised Request	Difference
General	\$8,268,278	\$7,991,184	(\$277,094)
Water	\$2,391,343	\$2,261,555	(\$129,788)
Sewer	\$2,793,717	\$2,735,939	(\$57,778)

4. Below is a summary of the Council’s budget goals, as discussed at the November 2011 work session as well as the status of the goals:

Budget Goal	Status
1 Rip Rap all City ponds	Parks Staff will continue to evaluate City owned ponds and make recommendations as to if they need rip rap or other forms or preventative maintenance.
2 Begin Development of west side park	Funds included in CIP; staff has been and will continue to research grant options.
3 Continue with road improvements	-----
a Jones Boulevard	Design work to begin on Jones in FY 13; construction slated for FY 14.

b	Hwy 965	Design work currently being completed; construction slated for FY 14.
c	Penn Street	Work is slated for FY 14 for Penn Street; interchange improvements will continue to be a focal point for staff when visiting with state and federal officials.
4	Maintain cash reserves at 25%	Cash reserves for most funds are strong; rate increases needed for utility funds.
5	Infrastructure in original part of City	Street, Wastewater and Water Departments have projects in CIP in original part of town. This continues to be evaluated each year also.
6	Evaluate east side investment	Will continue planning efforts with Coralville, school and developers for best use and optimal development of east side.
7	Maintain tax rate	Tax rate proposed at \$11.03, same as FY 12.
8	Conservative Budget Measures	-----
a	Contingency Plan (10% decrease)	If property taxes are reduced by 10%, over \$500,000 of general fund expenditures would need to be cut in order to remain cash neutral.
b	Zero based Budgeting	If a zero based budgeting approach was taken, approximately \$1.079 million would need to be eliminated from the proposed budget (general fund, \$632k; water, \$98K; wastewater, \$184k; storm water, \$1k; RUT, \$164k).
10	Small Business Assistance Program	The program is currently being developed and will soon be brought before Council for discussion and consideration.
11	Continue to fund salary step increases	Salaries to be discussed later in the budget process.

On Tuesday, which will be the first of at least two and probably three budget work sessions, I would like to review the department budgets and offer Council to ask questions of the Department Heads in attendance. Additionally, I hope time allows for us to review the CIP, especially those large projects, so Council can provide direction.

As staff was developing this budget document, it was impressive to see the accomplishments of this Council and staff over the last few years. We have made major investments into our transportation system, parks and facilities, as well maintained or increased the level of services provided to the public. All the while, we have either lowered or preserved the tax rate and maintained an exemplary bond rating. Additionally, we have adequate cash reserves in most of our funds and continue to plan for upgrades and future improvements. This City Council should be proud of your efforts and accomplishments in defining the present and future of North Liberty.

I realize there is a tremendous amount of information in this packet. Please do not hesitate to contact me if you have any questions or need further clarification. I look forward to our conversation on Tuesday. Have a great weekend!

City of North Liberty Financial Planning Model



For Year Ending June 30, 2013

(Updated January 10, 2012)



Public Safety

Department	FY 11 Actual	FY 12 Budget	FY 13 Budget	FY 14 Estimated	FY 15 Estimated	FY 16 Estimated	FY 17 Estimated
Police							
Budget Inflation Rate		12.78%	13.09%	5.00%	5.00%	5.00%	5.00%
Personnel Services	\$951,036	\$1,131,925	\$1,316,274	\$1,382,088	\$1,451,192	\$1,523,752	\$1,599,939
Services & Commodities	\$166,346	\$119,141	\$147,600	\$154,980	\$162,729	\$170,865	\$179,409
Capital Outlay	\$0	\$15,500	\$0	\$0	\$0	\$0	\$0
Transfers	\$50,000	\$50,000	\$25,000	\$25,000	\$50,000	\$25,000	\$25,000
Total	\$1,167,382	\$1,316,566	\$1,488,874	\$1,562,068	\$1,663,921	\$1,719,617	\$1,804,348
Emergency Management							
Budget Inflation Rate		2.80%	4.79%	4.00%	4.00%	4.00%	4.00%
Personnel Services	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Services & Commodities	\$10,769	\$11,070	\$11,600	\$12,064	\$12,547	\$13,048	\$13,570
Capital Outlay	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Transfers	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Total	\$10,769	\$11,070	\$11,600	\$12,064	\$12,547	\$13,048	\$13,570
Fire							
Budget Inflation Rate		-6.19%	9.25%	5.00%	5.00%	5.00%	5.00%
Personnel Services	\$122,484	\$124,981	\$137,726	\$144,612	\$151,843	\$159,435	\$167,407
Services & Commodities	\$168,140	\$142,600	\$135,600	\$142,380	\$149,499	\$156,974	\$164,823
Capital Outlay	\$27,231	\$0	\$0	\$0	\$0	\$0	\$0
Transfers	\$132,375	\$154,796	\$188,102	\$197,507	\$207,382	\$217,752	\$228,639
Total	\$450,230	\$422,377	\$461,428	\$484,499	\$508,724	\$534,161	\$560,869
Building Inspections							
Budget Inflation Rate		18.52%	3.45%	5.00%	5.00%	5.00%	5.00%
Personnel Services	\$311,874	\$340,807	\$352,882	\$370,526	\$389,052	\$408,505	\$428,930
Services & Commodities	\$19,276	\$51,668	\$53,133	\$55,790	\$58,579	\$61,508	\$64,583
Capital Outlay	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Transfers	\$0	\$0	\$0	\$25,000	\$15,000	\$15,000	\$0
Total	\$331,150	\$392,475	\$406,015	\$451,316	\$462,632	\$485,013	\$493,514
Animal Control							
Budget Inflation Rate		24.47%	323.73%	4.00%	4.00%	4.00%	4.00%
Personnel Services	\$2,589	\$2,700	\$0	\$0	\$0	\$0	\$0
Services & Commodities	\$2,151	\$3,200	\$25,000	\$26,000	\$27,040	\$28,122	\$29,246
Capital Outlay	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Transfers	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Total	\$4,740	\$5,900	\$25,000	\$26,000	\$27,040	\$28,122	\$29,246
Traffic Safety							
Budget Inflation Rate		-21.98%	6.09%	4.00%	4.00%	4.00%	4.00%
Personnel Services	\$25,456	\$19,735	\$20,950	\$21,788	\$22,660	\$23,566	\$24,509
Services & Commodities	\$96	\$200	\$200	\$208	\$216	\$225	\$234
Capital Outlay	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Transfers	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Total	\$25,552	\$19,935	\$21,150	\$21,996	\$22,876	\$23,791	\$24,743
Total Public Safety	\$1,989,823	\$2,168,323	\$2,414,067	\$2,557,943	\$2,697,739	\$2,803,752	\$2,926,290

Ryan Heiar:
Replace one squad cars.

Ryan Heiar:
Add one new police officer. See attached supporting documentation.

Ryan Heiar:
Replace both furnaces at PD; increased costs for software licensing; increased cost for radio repair and replacement.

Ryan Heiar:
Proposed expenses from Fire Capital fund are: training pad (\$33k), Fire Engine (\$400k), SCBA's (\$50k), ATV (\$20k). After purchases, fund balance will remain over \$100k.

Ryan Heiar:
Increased funds as future for animal control is uncertain.

A Breakdown of Public Safety

% of General Fund Budget	27.82%	29.47%	30.21%	29.96%	30.54%	30.23%	30.75%
Cost/Capita	\$148.78	\$154.48	\$164.24	\$166.53	\$168.38	\$168.05	\$168.70
Total Personnel Costs	\$1,413,439	\$1,620,148	\$1,827,832	\$1,919,014	\$2,014,747	\$2,115,258	\$2,220,785
% of Public Safety Expenditures	71.03%	74.72%	75.72%	75.02%	74.68%	75.44%	75.89%

Public Works

Department	FY 11 Actual	FY 12 Budget	FY 13 Budget	FY 14 Estimated	FY 15 Estimated	FY 16 Estimated	FY 17 Estimated
Solid Waste Collection							
Budget Inflation Rate		-14.65%	0.00%	4.00%	4.00%	4.00%	4.00%
Personnel Services	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Services & Commodities	\$361,378	\$315,200	\$315,200	\$327,808	\$340,920	\$354,557	\$368,739
Capital Outlay	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Transfers	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Total	\$361,378	\$315,200	\$315,200	\$327,808	\$340,920	\$354,557	\$368,739
Transit							
Budget Inflation Rate		27.61%	0.00%	4.00%	4.00%	4.00%	4.00%
Personnel Services	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Services & Commodities	\$90,491	\$125,000	\$125,000	\$130,000	\$135,200	\$140,608	\$146,232
Capital Outlay	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Transfers	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Total	\$90,491	\$125,000	\$125,000	\$130,000	\$135,200	\$140,608	\$146,232
Streets							
Budget Inflation Rate		0.00%	-	4.00%	4.00%	4.00%	4.00%
Personnel Services	\$85,165	\$0	\$0	\$0	\$0	\$0	\$0
Services & Commodities	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Capital Outlay	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Transfers	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Total	\$85,165	\$0	\$0	\$0	\$0	\$0	\$0
Total Public Works	\$537,034	\$440,200	\$440,200	\$457,808	\$476,120	\$495,165	\$514,972

A Breakdown of Public Works

% of General Fund Budget	7.51%	5.98%	5.51%	5.36%	5.39%	5.34%	5.41%
Cost/Capita	\$40.16	\$31.36	\$29.95	\$29.81	\$29.72	\$29.68	\$29.69
Total Personnel Costs	\$85,165	\$0	\$0	\$0	\$0	\$0	\$0
% of Public Works Expenditures	15.86%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%

Health & Social Services

Department	FY 11 Actual	FY 12 Budget	FY 13 Budget	FY 14 Estimated	FY 15 Estimated	FY 16 Estimated	FY 17 Estimated
Social Services							
Budget Inflation Rate		1.11%	0.00%	3.00%	3.00%	3.00%	3.00%
Personnel Services	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Services & Commodities	\$90,000	\$91,000	\$91,000	\$93,730	\$96,542	\$99,438	\$102,421
Capital Outlay	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Transfers	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Total	\$90,000	\$91,000	\$91,000	\$93,730	\$96,542	\$99,438	\$102,421
Total Health & Social Services	\$90,000	\$91,000	\$91,000	\$93,730	\$96,542	\$99,438	\$102,421

A Breakdown of Social Services

% of General Fund Budget	1.26%	1.24%	1.14%	1.10%	1.09%	1.07%	1.08%
Cost/Capita	\$6.73	\$6.48	\$6.19	\$6.10	\$6.03	\$5.96	\$5.90
Total Personnel Costs	\$0	\$0	\$0	\$0	\$0	\$0	\$0
% of Social Services Expenditures	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%

Social Service Contributions

Family Resource Center	\$50,000	\$50,000
NL Food and Clothing Pantry	\$12,000	\$12,000
Johnson Co. Housing Trust Fund	\$8,000	\$8,000
Big Brothers Big Sisters	\$1,000	\$1,000
Other Community Programs	\$20,000	\$20,000
Total	\$91,000	\$91,000

rheiar:
\$10k UNESCO, \$5k Blues BBQ, \$5k other (i.e. My Beautiful Self, Summer Employment Program).

Culture & Recreation

Department	FY 11 Actual	FY 12 Budget	FY 13 Budget	FY 14 Estimated	FY 15 Estimated	FY 16 Estimated	FY 17 Estimated
Library							
Budget Inflation Rate		3.02%	8.19%	5.00%	5.00%	5.00%	5.00%
Personnel Services	\$447,634	\$473,009	\$515,611	\$541,392	\$568,461	\$596,884	\$626,728
Services & Commodities	\$117,406	\$109,120	\$114,175	\$119,884	\$125,878	\$132,172	\$138,780
Capital Outlay	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Transfers	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Total	\$565,040	\$582,129	\$629,786	\$661,275	\$694,339	\$729,056	\$765,509
Parks/Building & Grounds							
Budget Inflation Rate		-1.37%	8.13%	5.00%	5.00%	5.00%	5.00%
Personnel Services	\$348,619	\$353,184	\$386,255	\$405,568	\$425,846	\$447,138	\$469,495
Services & Commodities	\$123,572	\$122,550	\$126,650	\$132,983	\$139,632	\$146,613	\$153,944
Capital Outlay	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Transfers	\$53,500	\$42,750	\$47,750	\$69,500	\$43,500	\$20,000	\$35,500
Total	\$525,691	\$518,484	\$560,655	\$608,050	\$608,978	\$613,752	\$658,939
Recreation							
Budget Inflation Rate		-4.36%	19.80%	5.00%	5.00%	5.00%	5.00%
Personnel Services	\$702,548	\$719,672	\$785,688	\$824,972	\$866,221	\$909,532	\$955,009
Services & Commodities	\$311,579	\$277,100	\$307,400	\$322,770	\$338,909	\$355,854	\$373,647
Capital Outlay	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Transfers	\$38,500	\$10,000	\$113,000	\$40,000	\$35,000	\$20,000	\$30,000
Total	\$1,052,627	\$1,006,772	\$1,206,088	\$1,187,742	\$1,240,130	\$1,285,386	\$1,358,655
Community Center							
Budget Inflation Rate		1.87%	5.00%	5.00%	3.00%	5.00%	5.00%
Personnel Services	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Services & Commodities	\$118,288	\$120,500	\$126,525	\$132,851	\$136,837	\$143,679	\$150,863
Capital Outlay	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Transfers	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Total	\$118,288	\$120,500	\$126,525	\$132,851	\$136,837	\$143,679	\$150,863
Cemetery							
Budget Inflation Rate		0.00%	0.00%	5.00%	5.00%	6.00%	6.00%
Personnel Services	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Services & Commodities	\$9,000	\$9,000	\$9,000	\$9,450	\$9,923	\$10,518	\$11,149
Capital Outlay	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Transfers	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Total	\$9,000	\$9,000	\$9,000	\$9,450	\$9,923	\$10,518	\$11,149
Aquatic Center							
Budget Inflation Rate		29.05%	-1.22%	5.00%	5.00%	5.00%	5.00%
Personnel Services	\$337,993	\$423,362	\$441,640	\$463,722	\$486,908	\$511,254	\$536,816
Services & Commodities	\$162,739	\$226,700	\$245,500	\$257,775	\$270,664	\$284,197	\$298,407
Capital Outlay	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Transfers	\$65,000	\$80,000	\$34,000	\$154,000	\$132,000	\$210,000	\$0
Total	\$565,732	\$730,062	\$721,140	\$875,497	\$889,572	\$1,005,450	\$835,223
Total Culture & Recreation	\$2,836,378	\$2,966,947	\$3,253,194	\$3,474,866	\$3,579,777	\$3,787,841	\$3,780,338
A Breakdown of Culture & Recreation							
% of General Fund Budget	39.65%	40.32%	40.71%	40.70%	40.53%	40.84%	39.73%
Cost/Capita	\$212.08	\$211.38	\$221.34	\$226.23	\$223.43	\$227.03	\$217.94
Total Personnel Costs	\$1,836,794	\$1,969,227	\$2,129,194	\$2,235,654	\$2,347,436	\$2,464,808	\$2,588,049
% of Culture & Recreation Expenditures	64.76%	66.37%	65.45%	64.34%	65.57%	65.07%	68.46%

Ryan Heiar:
Hire additional part time page for library support.

Ryan Heiar:
Replace snow removal equipment (\$17.5k) and large area mower (\$30).

Ryan Heiar:
Duct cleaning (\$23k); cardio equipment (\$30k); BASP van (\$25k); tables/chairs (\$35k).

Ryan Heiar:
Install UV unit in indoor pool (\$35k); repaint walls of indoor pool, repaint slide (\$49k). Additional funding to come from Pool Reserve Fund.

Community & Economic Development

Department	FY 11 Actual	FY 12 Budget	FY 13 Budget	FY 14 Estimated	FY 15 Estimated	FY 16 Estimated	FY 17 Estimated
Community Beautification							
Budget Inflation Rate		-	-	4.00%	4.00%	4.00%	4.00%
Personnel Services	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Services & Commodities	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Capital Outlay	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Transfers	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Total	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Economic Development							
Budget Inflation Rate		-44.86%	100.00%	3.00%	3.00%	3.00%	3.00%
Personnel Services	\$0	\$1,000	\$0	\$0	\$0	\$0	\$0
Services & Commodities	\$29,000	\$34,000	\$70,000	\$72,100	\$74,263	\$76,491	\$78,786
Capital Outlay	\$34,475	\$0	\$0	\$0	\$0	\$0	\$0
Transfers	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Total	\$63,475	\$35,000	\$70,000	\$72,100	\$74,263	\$76,491	\$78,786
Planning & Zoning							
Budget Inflation Rate		9.06%	3.13%	5.00%	5.00%	5.00%	5.00%
Personnel Services	\$90,422	\$97,542	\$103,126	\$108,282	\$113,696	\$119,381	\$125,350
Services & Commodities	\$196,158	\$195,000	\$219,200	\$230,160	\$241,668	\$253,751	\$266,439
Capital Outlay	\$0	\$20,000	\$0	\$0	\$0	\$0	\$0
Transfers	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Total	\$286,580	\$312,542	\$322,326	\$338,442	\$355,364	\$373,133	\$391,789
Telecommunications							
Budget Inflation Rate		-2.14%	6.51%	5.00%	5.00%	5.00%	5.00%
Personnel Services	\$192,845	\$202,433	\$213,809	\$224,499	\$235,724	\$247,511	\$259,886
Services & Commodities	\$15,322	\$15,850	\$19,000	\$19,950	\$20,948	\$21,995	\$23,095
Capital Outlay	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Transfers	\$20,000	\$5,000	\$5,000	\$40,000	\$5,000	\$5,000	\$5,000
Total	\$228,167	\$223,283	\$237,809	\$284,449	\$261,672	\$274,506	\$287,981
Hotel/Motel Tax							
Budget Inflation Rate		-100.00%	-	3.00%	3.00%	3.00%	3.00%
Personnel Services	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Services & Commodities	\$36,184	\$0	\$0	\$0	\$0	\$0	\$0
Capital Outlay	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Transfers	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Total	\$36,184	\$0	\$0	\$0	\$0	\$0	\$0
Total Community & Ec. Dev.	\$614,406	\$570,825	\$630,135	\$694,992	\$691,299	\$724,129	\$758,556

rhejar:
\$50k ICAD, \$7k
P1, \$5k EDC, \$7k
economic
development
guide.

Breakdown of Community & Economic Development

% of General Fund Budget	8.59%	7.76%	7.89%	8.14%	7.83%	7.81%	7.97%
Cost/Capita	\$45.94	\$40.67	\$42.87	\$45.25	\$43.15	\$43.40	\$43.73
Total Personnel Costs	\$283,267	\$300,975	\$316,935	\$332,782	\$349,421	\$366,892	\$385,236
% of Community/ED Expenditures	46.10%	52.73%	50.30%	47.88%	50.55%	50.67%	50.79%

General Government

Department	FY 11 Actual	FY 12 Budget	FY 13 Budget	FY 14 Estimated	FY 15 Estimated	FY 16 Estimated	FY 17 Estimated
Mayor & Council							
Budget Inflation Rate		332.63%	-67.03%	5.00%	5.00%	5.00%	5.00%
Personnel Services	\$17,729	\$26,701	\$25,285	\$26,549	\$27,877	\$29,271	\$30,734
Services & Commodities	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Capital Outlay	\$0	\$50,000	\$0	\$0	\$0	\$0	\$0
Transfers	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Total	\$17,729	\$76,701	\$25,285	\$26,549	\$27,877	\$29,271	\$30,734
Administrative							
Budget Inflation Rate		4.97%	6.12%	5.00%	5.00%	5.00%	5.00%
Personnel Services	\$493,378	\$543,014	\$606,571	\$636,900	\$668,745	\$702,182	\$737,291
Services & Commodities	\$322,566	\$314,200	\$319,000	\$334,950	\$351,698	\$369,282	\$387,746
Capital Outlay	\$15,010	\$0	\$0	\$0	\$0	\$0	\$0
Transfers	\$0	\$15,000	\$0	\$20,000	\$0	\$0	\$0
Total	\$830,954	\$872,214	\$925,571	\$991,850	\$1,020,442	\$1,071,464	\$1,125,037
Elections							
Budget Inflation Rate		-	-	-	-	-	-
Personnel Services	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Services & Commodities	\$0	\$6,000	\$0	\$8,500	\$0	\$8,500	\$8,500
Capital Outlay	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Transfers	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Total	\$0	\$6,000	\$0	\$8,500	\$0	\$8,500	\$8,500
Legal & Tort Liability							
Budget Inflation Rate		-32.45%	28.43%	10.00%	5.00%	5.00%	5.00%
Personnel Services	\$0	\$128,671	\$178,532	\$196,385	\$206,204	\$216,515	\$227,340
Services & Commodities	\$216,374	\$17,500	\$9,200	\$10,120	\$10,626	\$11,157	\$11,715
Capital Outlay	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Transfers	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Total	\$216,374	\$146,171	\$187,732	\$206,505	\$216,830	\$227,672	\$239,056
Personnel							
Budget Inflation Rate		0.58%	17.07%	5.00%	5.00%	5.00%	5.00%
Personnel Services	\$20,029	\$18,500	\$22,000	\$23,100	\$24,255	\$25,468	\$26,741
Services & Commodities	\$352	\$2,000	\$2,000	\$2,100	\$2,205	\$2,315	\$2,431
Capital Outlay	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Transfers	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Total	\$20,381	\$20,500	\$24,000	\$25,200	\$26,460	\$27,783	\$29,172
Total General Government	\$1,085,438	\$1,121,586	\$1,162,588	\$1,258,604	\$1,291,609	\$1,364,690	\$1,432,499

Ryan Heiar:
Increasing City
Attorney position
from 3/4 time to
full time, thus
virtually eliminating
other attorney fees
(i.e. prosecution,
etc.).

Breakdown of General Government

% of General Fund Budget	15.17%	15.24%	14.55%	14.74%	14.62%	14.71%	15.06%
Cost/Capita	\$81.16	\$79.91	\$79.10	\$81.94	\$80.61	\$81.80	\$82.58
Total Personnel Costs	\$531,136	\$716,886	\$832,388	\$882,934	\$927,081	\$973,435	\$1,022,106
% of General Gov't Expenditures	48.93%	63.92%	71.60%	70.15%	71.78%	71.33%	71.35%

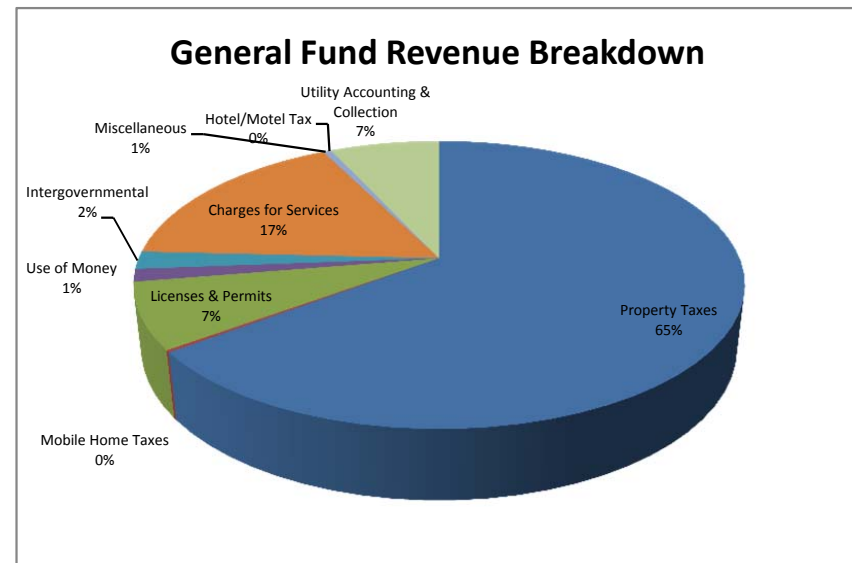
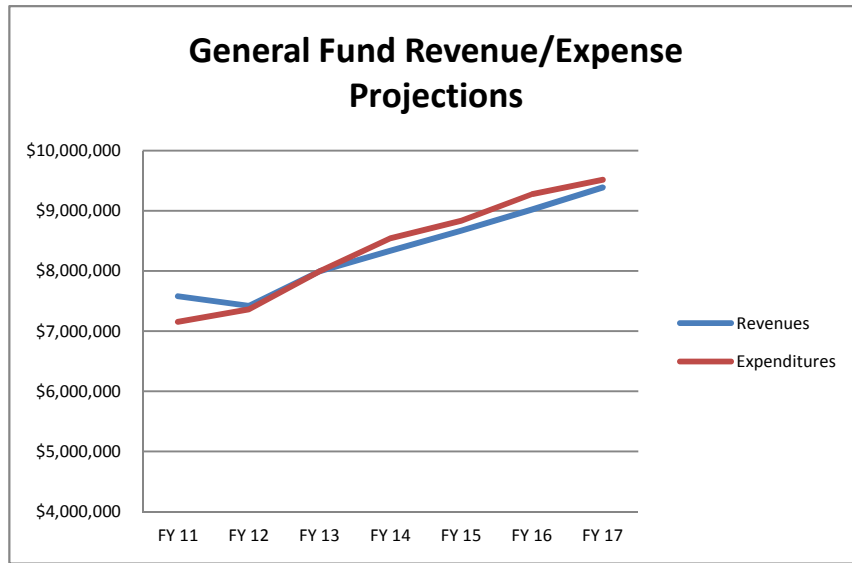
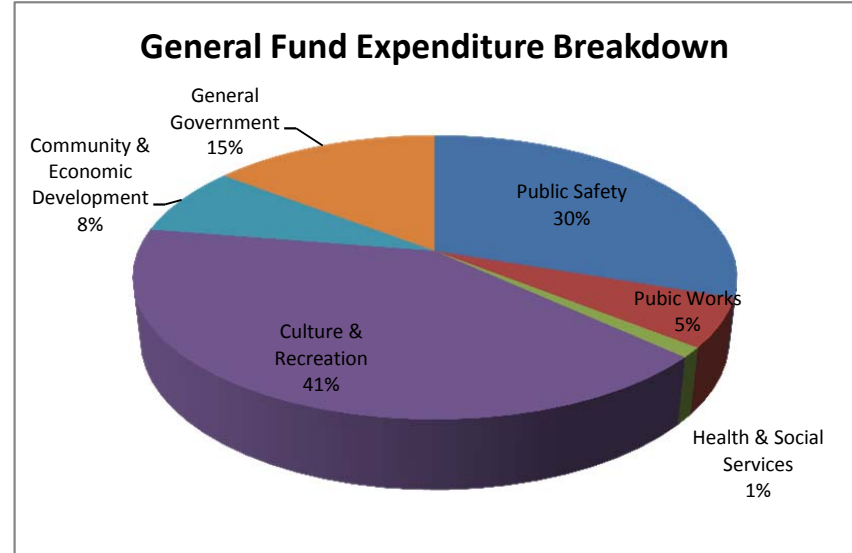
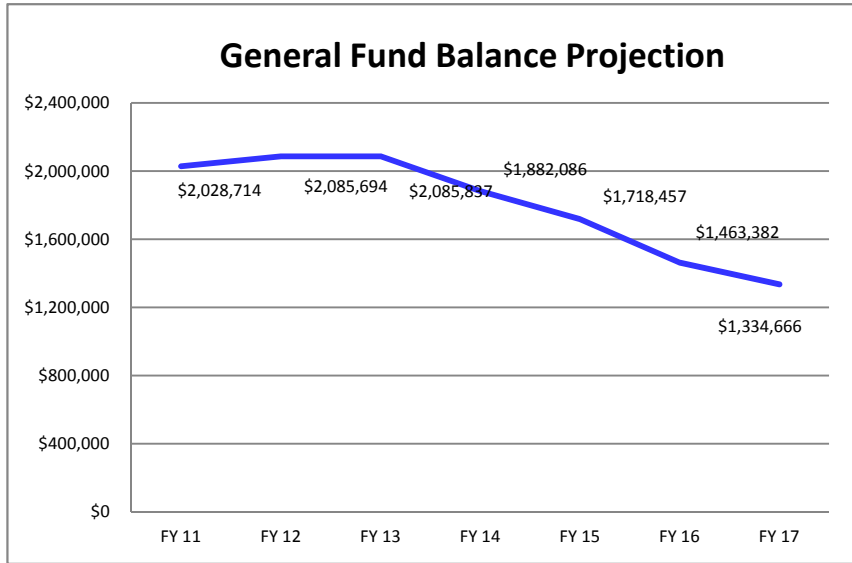
General Fund Revenues

	FY 11 Actual	FY 12 Budget	FY 13 Budget	FY 14 Estimated	FY 15 Estimated	FY 16 Estimated	FY 17 Estimated
Taxable Value							
Inflationary Rate		4.59%	11.10%	5.00%	5.00%	5.00%	5.00%
Regular	\$462,385,239	\$483,641,234	\$537,823,556	\$564,714,734	\$592,950,470	\$622,597,994	\$653,727,894
Agriculture	\$1,589,602	\$1,612,160	\$1,307,497	\$1,372,872	\$1,441,515	\$1,513,591	\$1,589,271
Tax Rates							
General	\$8.10000	\$8.10000	\$8.10000	\$8.10000	\$8.10000	\$8.10000	\$8.10000
Insurance	\$0.00000	\$0.00000	\$0.00000	\$0.00000	\$0.00000	\$0.00000	\$0.00000
Transit	\$0.00000	\$0.00000	\$0.00000	\$0.00000	\$0.00000	\$0.00000	\$0.00000
Emergency	\$0.00000	\$0.00000	\$0.00000	\$0.00000	\$0.00000	\$0.00000	\$0.00000
Other	\$0.00000	\$0.00000	\$0.00000	\$0.00000	\$0.00000	\$0.00000	\$0.00000
Total General Fund	\$8.10000	\$8.10000	\$8.10000	\$8.10000	\$8.10000	\$8.10000	\$8.10000
Trust & Agency	\$1.83985	\$1.55253	\$1.51140	\$1.55253	\$1.55253	\$1.55253	\$1.55253
Agriculture	\$3.00375	\$3.00375	\$3.00375	\$3.00375	\$3.00375	\$3.00375	\$3.00375
Tax Rate Revenues							
General	\$3,759,811	\$3,917,494	\$4,356,371	\$4,574,189	\$4,802,899	\$5,043,044	\$5,295,196
Insurance	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Transit	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Emergency	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Other	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Trust & Agency	\$859,071	\$750,868	\$812,867	\$876,737	\$920,573	\$966,602	\$1,014,932
Agriculture	\$4,779	\$4,843	\$3,927	\$4,124	\$4,330	\$4,546	\$4,774
Utility Excise Tax	\$16,605	\$20,680	\$0	\$0	\$0	\$0	\$0
Total	\$4,640,266	\$4,693,884	\$5,173,165	\$5,455,050	\$5,727,802	\$6,014,192	\$6,314,902
Inflationary Rate		-4.95%	1.00%	1.00%	1.00%	1.00%	1.00%
Mobile Home Taxes	\$18,412	\$17,500	\$17,500	\$17,675	\$17,852	\$18,030	\$18,211
Inflationary Rate		5.34%	-12.93%	1.00%	1.00%	1.00%	1.00%
Licenses & Permits	\$646,865	\$681,425	\$593,350	\$599,284	\$605,276	\$611,329	\$617,442
Inflationary Rate		-21.96%	-6.22%	1.00%	1.00%	1.00%	1.00%
Use of Money	\$154,405	\$120,500	\$113,000	\$114,130	\$115,271	\$116,424	\$117,588
Inflationary Rate		-18.05%	-1.78%	1.00%	1.00%	1.00%	1.00%
Intergovernmental	\$195,572	\$160,263	\$157,408	\$158,982	\$160,572	\$162,178	\$163,799
Inflationary Rate		-3.14%	11.45%	3.00%	3.00%	3.00%	3.00%
Charges for Services	\$1,244,057	\$1,205,000	\$1,342,950	\$1,383,239	\$1,424,736	\$1,467,478	\$1,511,502
Inflationary Rate		-77.66%	-9.30%	2.00%	2.00%	2.00%	2.00%
Miscellaneous	\$197,446	\$44,100	\$40,000	\$40,800	\$41,616	\$42,448	\$43,297
Inflationary Rate		-100.00%		3.00%	3.00%	3.00%	3.00%
Hotel/Motel Tax	\$67,729	\$0	\$0	\$0	\$0	\$0	\$0
Inflationary Rate		20.22%	12.32%	2.00%	2.00%	2.00%	2.00%
Utility Accounting & Collection	\$410,224	\$493,189	\$553,954	\$565,033	\$576,334	\$587,860	\$599,618
Total	\$7,574,976	\$7,415,861	\$7,991,327	\$8,334,192	\$8,669,459	\$9,019,940	\$9,386,359

General Fund Summary

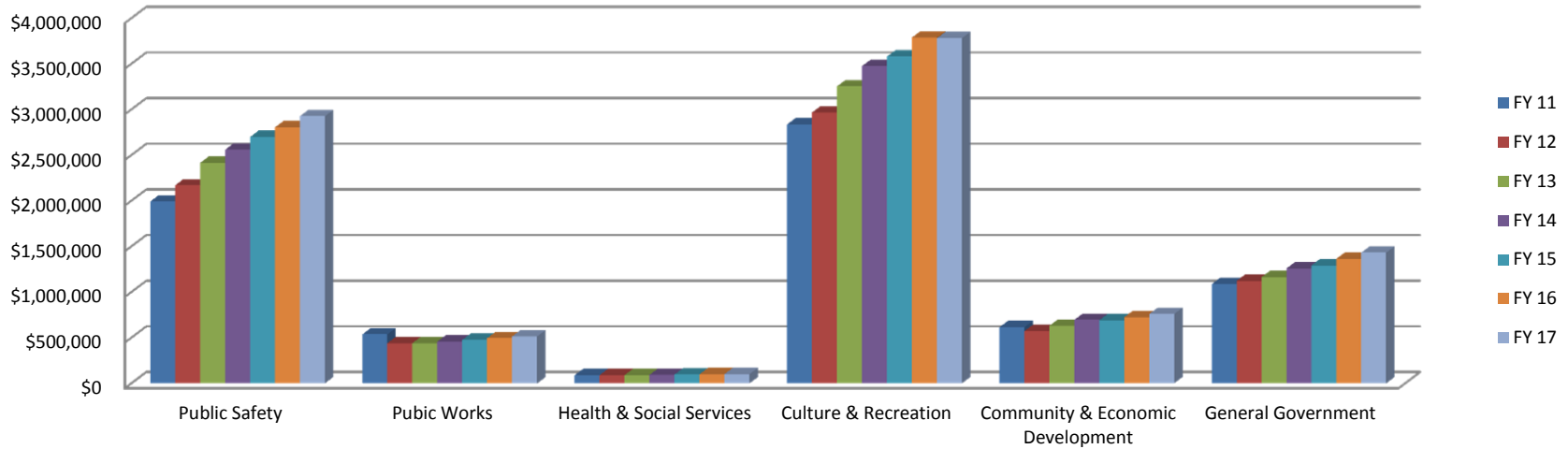
	FY 11 Actual	FY 12 Budget	FY 13 Budget	FY 14 Estimated	FY 15 Estimated	FY 16 Estimated	FY 17 Estimated
Revenues							
Property Taxes	\$4,640,266	\$4,693,884	\$5,173,165	\$5,455,050	\$5,727,802	\$6,014,192	\$6,314,902
Mobile Home Taxes	\$18,412	\$17,500	\$17,500	\$17,675	\$17,852	\$18,030	\$18,211
Licenses & Permits	\$646,865	\$681,425	\$593,350	\$599,284	\$605,276	\$611,329	\$617,442
Use of Money	\$154,405	\$120,500	\$113,000	\$114,130	\$115,271	\$116,424	\$117,588
Intergovernmental	\$195,572	\$160,263	\$157,408	\$158,982	\$160,572	\$162,178	\$163,799
Charges for Services	\$1,244,057	\$1,205,000	\$1,342,950	\$1,383,239	\$1,424,736	\$1,467,478	\$1,511,502
Miscellaneous	\$197,446	\$44,100	\$40,000	\$40,800	\$41,616	\$42,448	\$43,297
Hotel/Motel Tax	\$67,729	\$0	\$0	\$0	\$0	\$0	\$0
Utility Accounting & Collection	\$410,224	\$493,189	\$553,954	\$565,033	\$576,334	\$587,860	\$599,618
Total General Fund Revenues	\$7,574,976	\$7,415,861	\$7,991,327	\$8,334,192	\$8,669,459	\$9,019,940	\$9,386,359
Expenditures							
Public Safety	\$1,989,823	\$2,168,323	\$2,414,067	\$2,557,943	\$2,697,739	\$2,803,752	\$2,926,290
Public Works	\$537,034	\$440,200	\$440,200	\$457,808	\$476,120	\$495,165	\$514,972
Health & Social Services	\$90,000	\$91,000	\$91,000	\$93,730	\$96,542	\$99,438	\$102,421
Culture & Recreation	\$2,836,378	\$2,966,947	\$3,253,194	\$3,474,866	\$3,579,777	\$3,787,841	\$3,780,338
Community & Economic Development	\$614,406	\$570,825	\$630,135	\$694,992	\$691,299	\$724,129	\$758,556
General Government	\$1,085,438	\$1,121,586	\$1,162,588	\$1,258,604	\$1,291,609	\$1,364,690	\$1,432,499
Total General Fund Expenditures	\$7,153,079	\$7,358,881	\$7,991,184	\$8,537,943	\$8,833,088	\$9,275,014	\$9,515,075
Net Change in Fund Balance	\$421,897	\$56,980	\$143	(\$203,751)	(\$163,629)	(\$255,075)	(\$128,716)
Beginning Fund Balance	\$1,606,817	\$2,028,714	\$2,085,694	\$2,085,837	\$1,882,086	\$1,718,457	\$1,463,382
Ending Fund Balance	\$2,028,714	\$2,085,694	\$2,085,837	\$1,882,086	\$1,718,457	\$1,463,382	\$1,334,666
% Reserved	28.36%	28.34%	26.10%	22.04%	19.45%	15.78%	14.03%
Total Revenues/Capita	\$566	\$528	\$544	\$543	\$541	\$541	\$541
Expenditures/Capita							
Public Safety	\$176	\$185	\$181	\$182	\$184	\$183	\$191
Public Works	\$48	\$38	\$33	\$33	\$32	\$32	\$34
Health & Social Services	\$8	\$8	\$7	\$7	\$7	\$6	\$7
Culture & Recreation	\$251	\$254	\$243	\$248	\$244	\$247	\$246
Community & Economic Development	\$54	\$49	\$47	\$50	\$47	\$47	\$49
General Government	\$96	\$96	\$87	\$90	\$88	\$89	\$93
Total General Fund Expenditures/Capita	\$633	\$629	\$598	\$608	\$601	\$604	\$619
Personnel Expenditures							
Public Safety	\$1,413,439	\$1,620,148	\$1,827,832	\$1,919,014	\$2,014,747	\$2,115,258	\$2,220,785
Public Works	\$85,165	\$0	\$0	\$0	\$0	\$0	\$0
Health & Social Services	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Culture & Recreation	\$1,836,794	\$1,969,227	\$2,129,194	\$2,235,654	\$2,347,436	\$2,464,808	\$2,588,049
Community & Economic Development	\$283,267	\$300,975	\$316,935	\$332,782	\$349,421	\$366,892	\$385,236
General Government	\$531,136	\$716,886	\$832,388	\$882,934	\$927,081	\$973,435	\$1,022,106
Total Personnel Expenditures	\$4,149,801	\$4,607,236	\$5,106,349	\$5,370,384	\$5,638,685	\$5,920,392	\$6,216,176
% of General Fund Expenditures	58.01%	62.61%	63.90%	62.90%	63.84%	63.83%	65.33%

General Fund Analysis

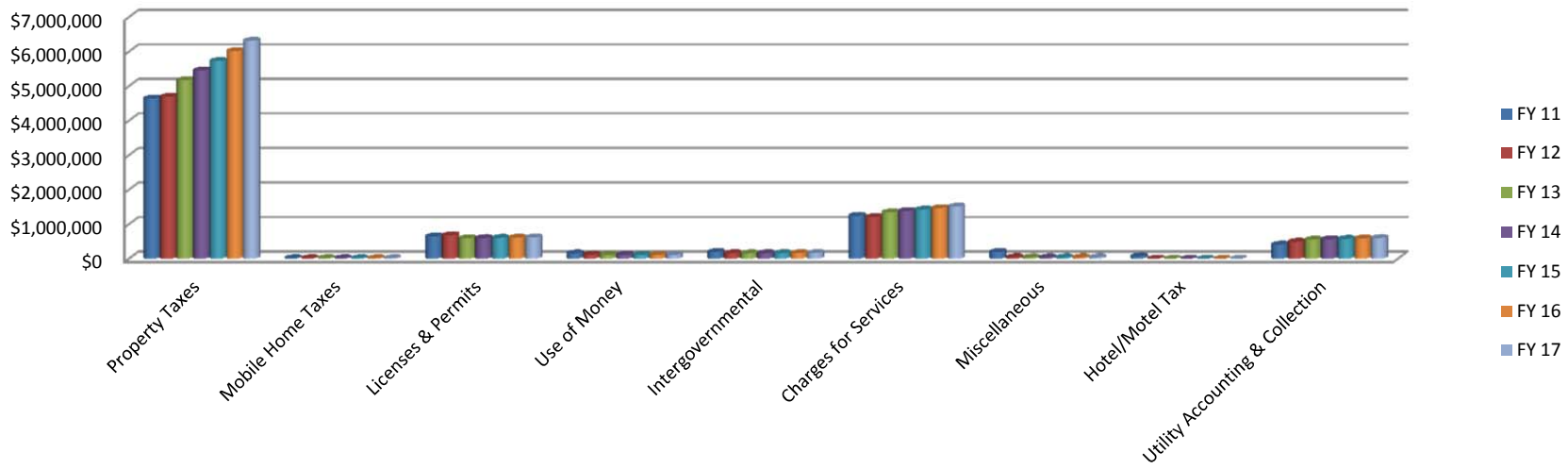


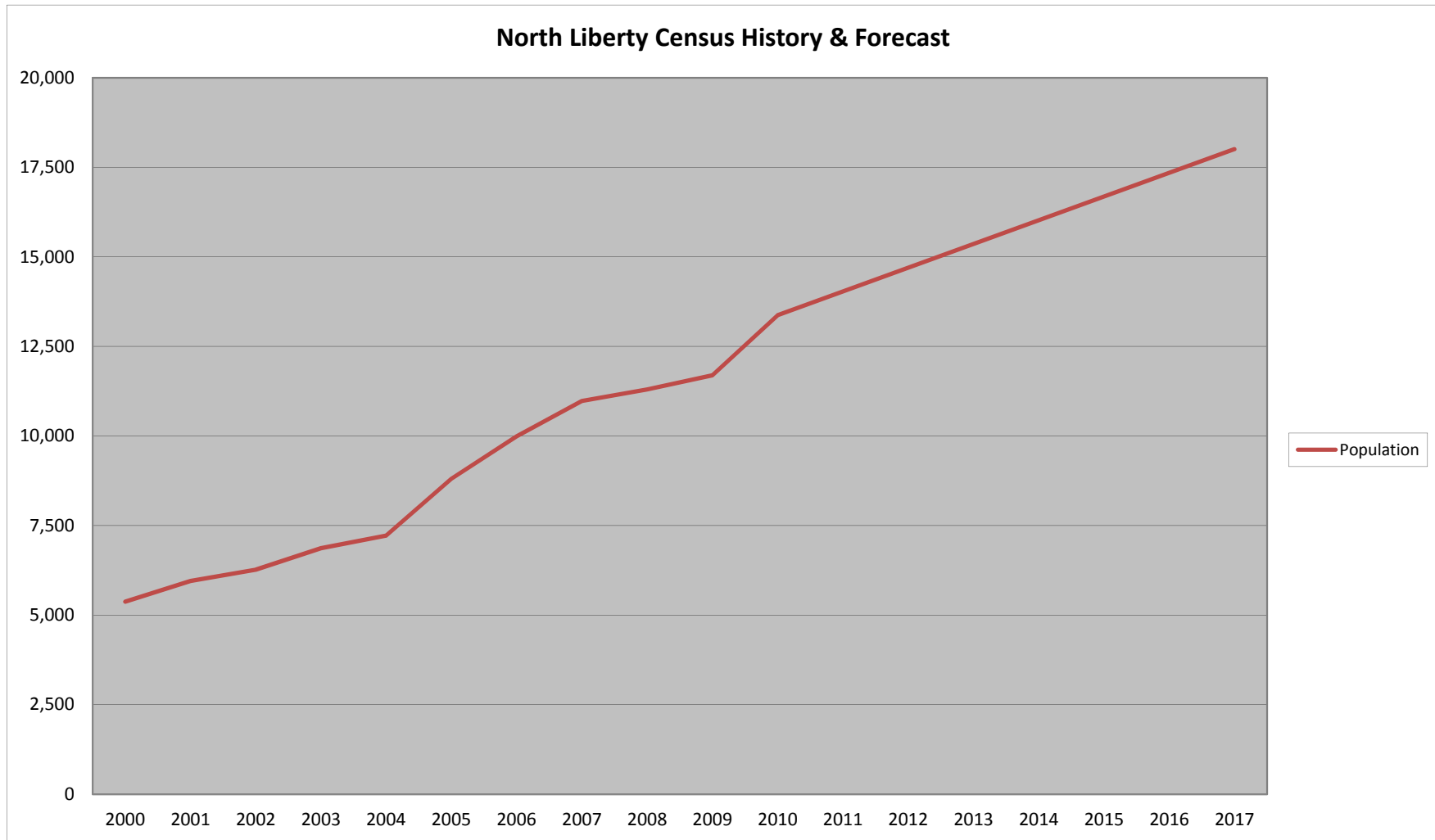
General Fund Analysis

History & Forecast of General Fund Expenditures



History & Forecast of General Fund Revenues



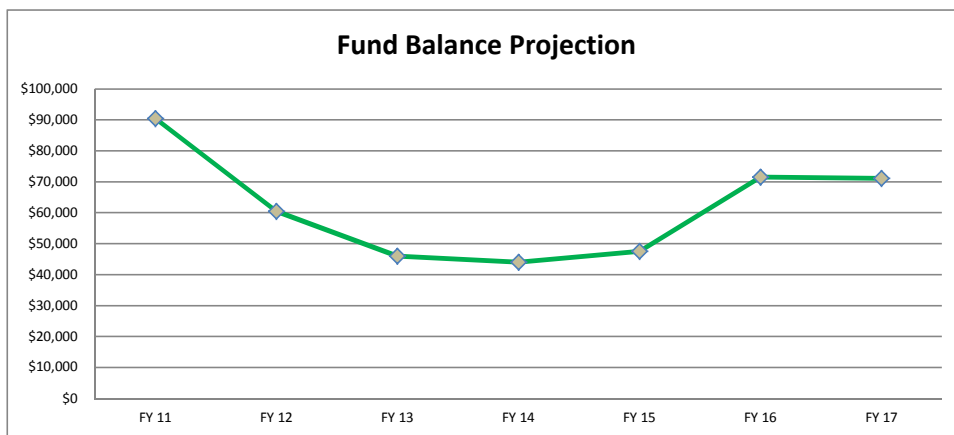
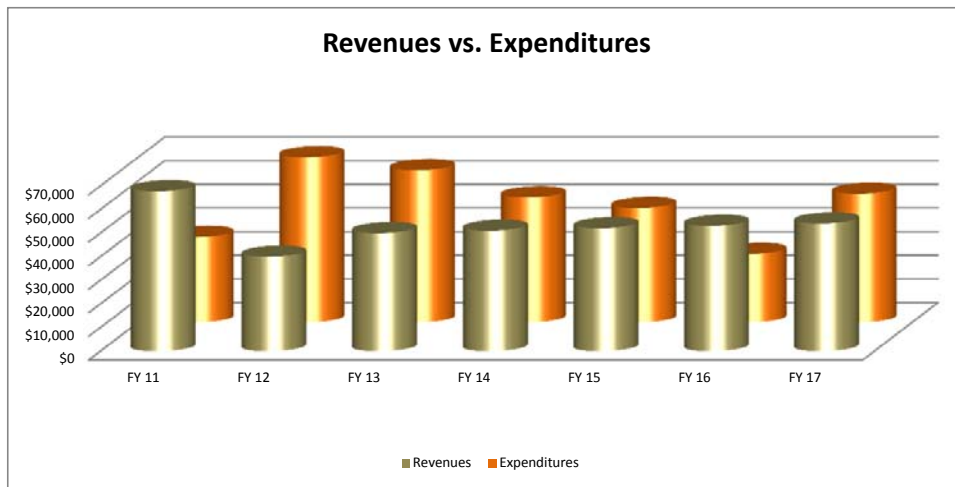


Year	2000	2001	2002	2003	2004	2005	2006	2007	2008	2009	2010	2011	2012	2013	2014	2015	2016	2017
Population	5,376	5,954	6,266	6,866	7,224	8,806	9,992	10,982	11,300	11,700	13,374	14,036	14,698	15,360	16,022	16,684	17,346	18,008

Hotel/Motel Tax

	FY 11 Actual	FY 12 Budget	FY 13 Budget	FY 14 Estimated	FY 15 Estimated	FY 16 Estimated	FY 17 Estimated
Revenues							
Budget Inflation Rate		-40.94%	2.00%	2.00%	2.00%	2.00%	2.00%
Taxes Collected	\$67,729	\$40,000	50,000	51,000	52,020	53,060	54,122
Expenditures							
CVB Contribution	\$16,932	\$10,000	\$12,500	\$12,750	\$13,005	\$13,265	\$13,530
Services & Commodities	\$0	\$0	\$5,000	\$5,250	\$5,500	\$5,750	\$6,000
Projects	\$19,252	\$60,000	\$47,000	\$35,000	\$30,000	\$10,000	\$35,000
Total	\$36,184	\$70,000	\$64,500	\$53,000	\$48,505	\$29,015	\$54,530
Net Change in Fund Balance	\$31,545	(\$30,000)	(\$14,500)	(\$2,000)	\$3,515	\$24,045	(\$409)
Beginning Fund Balance	\$58,927	\$90,472	\$60,472	\$45,972	\$43,972	\$47,487	\$71,532
Ending Fund Balance	\$90,472	\$60,472	\$45,972	\$43,972	\$47,487	\$71,532	\$71,123
% Reserved	469.93%	100.79%	97.81%	125.63%	158.29%	715.32%	203.21%

Ryan Heiar:
Community entry signs,
park signage and
tarps/rollers for
gymnasiums.



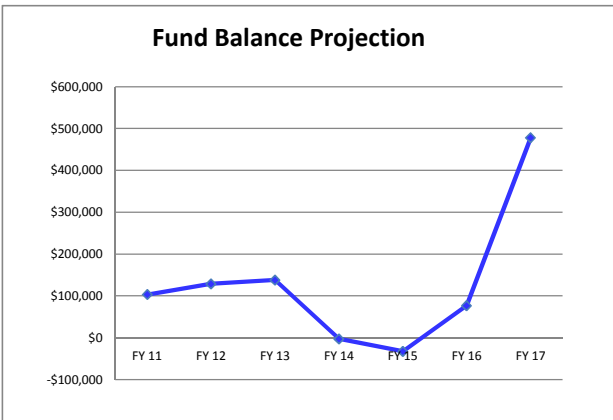
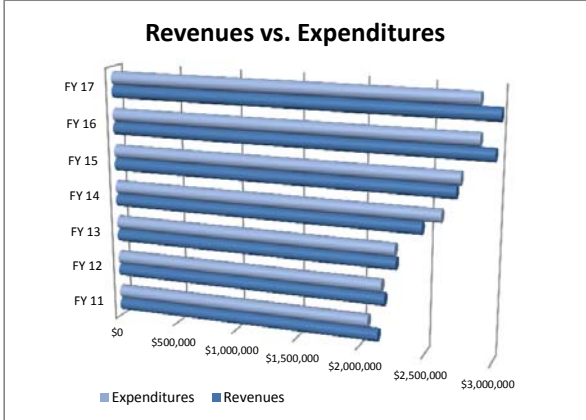
Water Utility

	FY 11 Actual	FY 12 Budget	FY 13 Budget	FY 14 Estimated	FY 15 Estimated	FY 16 Estimated	FY 17 Estimated
Budget Inflation Rate		2.15%	2.00%	2.00%	2.00%	2.00%	2.00%
Number of Accounts	6,340	6,476	6,606	6,738	6,872	7,010	7,150
Gallons Sold	286,403,000	292,131,000	297,973,620	303,933,092	310,011,754	316,211,989	322,536,229
Proposed Rate Increase	0%	0%	12%	8%	8%	8%	8%
Base Rate	\$11.44	\$11.44	\$12.81	\$13.84	\$14.94	\$16.14	\$17.43
Rate/1000 Gallons	\$4.28	\$4.28	\$4.79	\$5.17	\$5.59	\$6.04	\$6.52
Revenues							
Water Sales	\$1,817,788	\$1,860,000	\$2,063,528	\$2,273,183	\$2,504,138	\$2,758,559	\$3,038,828
Sales Tax	\$119,387	\$100,000	\$123,812	\$113,659	\$125,207	\$137,928	\$151,941
Connection Fees/Permits	\$107,466	\$54,500	\$60,000	\$54,500	\$54,500	\$54,500	\$45,000
Use of Money	\$5,149	\$2,000	\$800	\$2,000	\$2,000	\$2,000	\$2,000
Miscellaneous	\$980	\$18,500	\$23,000	\$15,700	\$15,700	\$15,700	\$15,700
Transfers	\$40,507	\$153,364	\$0	\$0	\$0	\$0	\$0
Accounts Receivable/Payable	\$49,243	\$0	\$0	\$0	\$0	\$0	\$0
Total Water Utility Revenues	\$2,140,520	\$2,188,364	\$2,271,140	\$2,459,042	\$2,701,545	\$2,968,686	\$3,253,469
Expenditures							
Budget Inflation Rate		4.83%	4.55%	4.00%	4.00%	4.00%	4.00%
Personnel Services	\$347,127	\$371,589	\$404,326	\$420,499	\$437,319	\$454,812	\$473,004
Services & Commodities	\$783,155	\$753,310	\$869,654	\$904,440	\$940,618	\$978,242	\$1,017,372
Capital	\$1,450	\$3,700	\$0	\$0	\$0	\$0	\$0
Transfers							
Equipment Revolving	\$0	\$25,000	\$0	\$75,500	\$54,000	\$127,000	\$49,000
Capital Reserve	\$82,500	\$54,500	\$0	\$40,000	\$125,000	\$125,000	\$125,000
Debt	\$653,766	\$721,885	\$725,288	\$719,458	\$726,086	\$717,533	\$720,000
Billing & Accounting	\$195,345	\$233,063	\$262,287	\$270,156	\$278,260	\$286,608	\$298,072
Upcoming Projects							
(1) Watermain Loop Projects; Generators; Paint Tower				\$170,000	\$170,000	\$170,000	\$170,000
(2) Ground Storage Reservoir							
(3) New Water Plant							
(4) New Water Tower							
Total Water Utility Expenditures	\$2,063,343	\$2,163,047	\$2,261,555	\$2,600,053	\$2,731,283	\$2,859,195	\$2,852,449
Net Change in Fund Balance	\$77,177	\$25,317	\$9,585	(\$141,011)	(\$29,738)	\$109,491	\$401,021
Beginning Fund Balance	\$26,111	\$103,288	\$128,605	\$138,190	(\$2,821)	(\$32,559)	\$76,932
Ending Fund Balance	\$103,288	\$128,605	\$138,190	(\$2,821)	(\$32,559)	\$76,932	\$477,953
% Reserved	5.01%	5.95%	6.11%	-0.11%	-1.19%	2.69%	16.76%
Total Personnel Costs	\$347,127	\$371,589	\$404,326	\$420,499	\$437,319	\$454,812	\$473,004
% of Wastewater Utility Expenditure	16.82%	17.18%	17.88%	16.17%	16.01%	15.91%	16.58%

Ryan Heiar:
Rate increase needed to support operations and needed maintenance projects.

Ryan Heiar:
Postponing capital projects until revenues in place.

Ryan Heiar:
See FY 14 CIP for project details.



Wastewater Utility

	FY 11 Actual	FY 12 Budget	FY 13 Budget	FY 14 Estimated	FY 15 Estimated	FY 16 Estimated	FY 17 Estimated
Budget Inflation Rate		2.00%	2.00%	2.00%	2.00%	2.00%	2.00%
Number of Accounts	6,323	6,449	6,578	6,710	6,844	6,981	7,121
Gallons Sold	270,776,000	276,192,000	281,715,840	287,350,157	293,097,160	298,959,103	304,938,285
Proposed Rate Increase	0%	0%	8%	12%	12%	10%	10%
Base Rate	\$21.82	\$21.82	\$23.57	\$26.39	\$29.56	\$32.52	\$35.77
Rate/1000 Gallons	\$3.74	\$3.74	\$4.04	\$4.52	\$5.07	\$5.57	\$6.13
Revenues							
Wastewater Sales	\$2,411,867	\$2,422,315	\$2,679,348	\$3,060,887	\$3,496,757	\$3,923,362	\$4,402,012
Sales Tax	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Connection Fees/Permits	\$60,983	\$65,000	\$65,000	\$45,000	\$45,000	\$45,000	\$45,000
Use of Money	\$4,781	\$2,000	\$1,000	\$2,000	\$2,000	\$2,000	\$2,000
Miscellaneous	\$0	\$0	\$500	\$15,700	\$15,700	\$15,700	\$15,700
Transfers	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Accounts Receivable/Payable	(\$7,782)	\$0	\$0	\$0	\$0	\$0	\$0
Total Wastewater Utility Revenues	\$2,469,849	\$2,489,315	\$2,745,848	\$3,123,587	\$3,559,457	\$3,986,062	\$4,464,712
Expenditures							
Budget Inflation Rate		-4.92%	7.20%	4.00%	4.00%	4.00%	4.00%
Personnel Services	\$370,742	\$429,215	\$453,502	\$471,642	\$490,508	\$510,128	\$530,533
Services & Commodities	\$523,422	\$658,301	\$690,500	\$718,120	\$746,845	\$776,719	\$807,787
Capital	\$0	\$3,700	\$0	\$0	\$0	\$0	\$0
Transfers							
Equipment Revolving	\$0	\$40,000	\$30,000	\$0	\$13,000	\$0	\$50,000
Capital Reserve	\$500,300	\$145,000	\$212,000	\$153,000	\$117,000	\$117,000	\$117,000
Debt	\$1,094,256	\$1,042,863	\$1,041,327	\$1,040,109	\$1,032,926	\$1,041,906	\$1,041,906
Billing & Accounting	\$195,345	\$233,063	\$262,287	\$272,778	\$283,690	\$295,037	\$306,839
Sewer Study Projects							
(1) Short Term Projects	\$0	\$0	\$46,313	\$166,313	\$167,413	\$168,350	\$169,125
(2) East Trunk Sewer	\$0	\$0	\$0	\$353,853	\$351,116	\$352,758	\$353,692
(3) WWTP Expansion	\$0	\$0	\$0	\$0	\$0	\$834,388	\$835,088
(4) Mid/Long Term Projects	\$0	\$0	\$0	\$0	\$0	\$0	\$206,550
Total Wastewater Utility Expenditures	\$2,684,065	\$2,552,142	\$2,735,929	\$3,175,816	\$3,202,497	\$4,096,286	\$4,418,520
Net Change in Fund Balance	(\$214,216)	(\$62,827)	\$9,919	(\$52,229)	\$356,960	(\$110,224)	\$46,191
Beginning Fund Balance	\$904,212	\$689,996	\$627,169	\$637,088	\$584,859	\$941,819	\$831,595
Ending Fund Balance	\$689,996	\$627,169	\$637,088	\$584,859	\$941,819	\$831,595	\$877,786
% Reserved	25.71%	24.57%	23.29%	18.42%	29.41%	20.30%	19.87%
Total Personnel Costs	\$370,742	\$429,215	\$453,502	\$471,642	\$490,508	\$510,128	\$530,533
% of Wastewater Utility Expenditures	13.81%	16.82%	16.58%	14.85%	15.32%	12.45%	12.01%

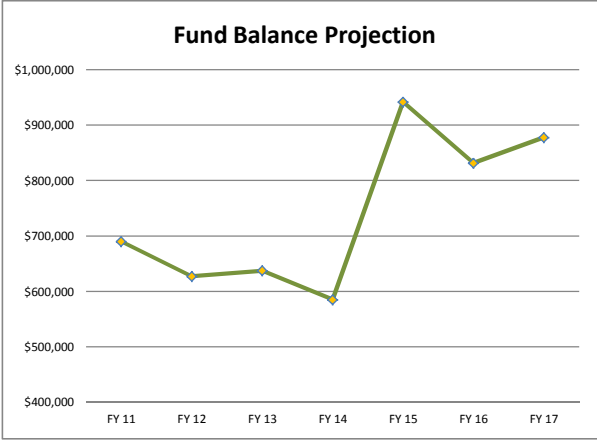
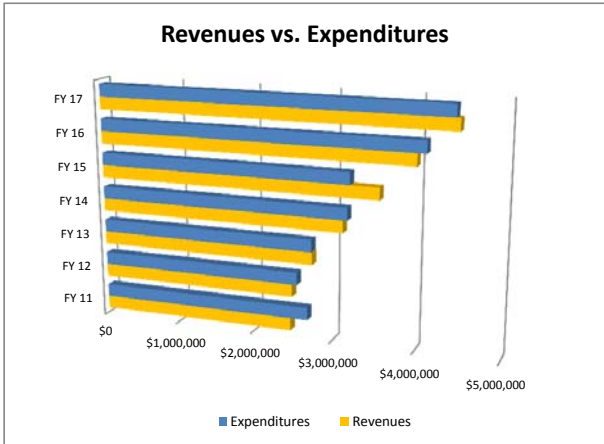
Ryan Heiar:
Rate increase needed to support operations and needed maintenance projects.

Ryan Heiar:
Fork lift needed to lift and move heavy equipment at plant.

Ryan Heiar:
Construct storage building (\$95k); designation of funds for membrane trains (\$92k); manhole repair (\$25k).

Ryan Heiar:
WW has requested an additional employee for the last couple of years to meet the needs of the workload. A new employee is not included in this year's, but will be proposed in FY 14.

Ryan Heiar:
Sewer repair projects as recommended by study; total costs \$1.4 million.



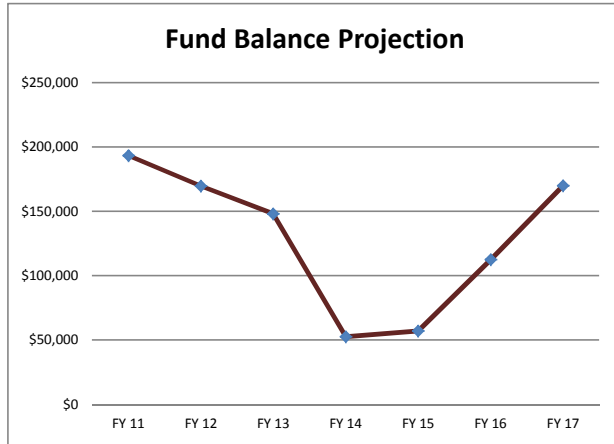
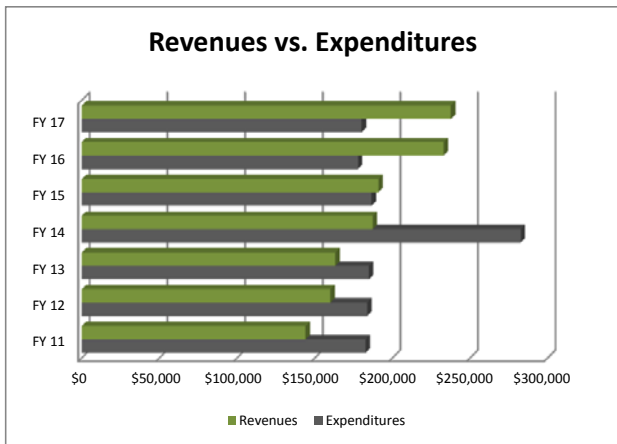
Storm Water Utility

	FY 11 Actual	FY 12 Budget	FY 13 Budget	FY 14 Estimated	FY 15 Estimated	FY 16 Estimated	FY 17 Estimated
Budget Inflation Rate		11.08%	2.00%	2.00%	2.00%	22.00%	2.00%
Number of Accounts	6,000	6,665	6,798	6,934	7,073	8,629	8,802
Base Rate	\$2.00	\$2.00	\$2.00	\$2.25	\$2.25	\$2.25	\$2.25
Revenues							
Storm Water Fees	\$144,000	\$159,960	\$163,159	\$187,225	\$190,970	\$232,983	\$237,643
Sales Tax	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Connection Fees/Permits	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Use of Money	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Miscellaneous	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Transfers	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Accounts Receivable/Payable	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Total Storm Water Utility Revenues	\$144,000	\$159,960	\$163,159	\$187,225	\$190,970	\$232,983	\$237,643
Expenditures							
Budget Inflation Rate		0.60%	0.58%	5.00%	5.00%	5.00%	5.00%
Personnel Services	\$65,875	\$68,543	\$42,983	\$45,132	\$47,389	\$49,758	\$52,246
Services & Commodities	\$58,700	\$50,400	\$50,400	\$52,920	\$55,566	\$58,344	\$61,262
Capital	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Transfers							
Equipment Revolving	\$11,000	\$0	\$42,000	\$137,500	\$36,500	\$22,500	\$19,500
Capital Reserve	\$27,500	\$37,700	\$20,000	\$20,000	\$20,000	\$20,000	\$20,000
Debt	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Billing & Accounting	\$19,535	\$27,063	\$29,380	\$27,063	\$27,063	\$27,063	\$27,063
Total Storm Water Utility Expenditures	\$182,610	\$183,706	\$184,763	\$282,615	\$186,518	\$177,665	\$180,071
Net Change in Fund Balance	(\$38,610)	(\$23,746)	(\$21,604)	(\$95,390)	\$4,452	\$55,318	\$57,572
Beginning Fund Balance	\$231,968	\$193,358	\$169,612	\$148,008	\$52,618	\$57,070	\$112,388
Ending Fund Balance	\$193,358	\$169,612	\$148,008	\$52,618	\$57,070	\$112,388	\$169,960
% Reserved	105.89%	92.33%	80.11%	18.62%	30.60%	63.26%	94.39%
Total Personnel Costs	\$65,875	\$68,543	\$42,983	\$45,132	\$47,389	\$49,758	\$52,246
% of Storm Water Utility Expenditures	36.07%	37.31%	23.26%	15.97%	25.41%	28.01%	29.01%

Ryan Heiar:
Will need to consider future rate increase to keep up with increasing storm water regulations.

Ryan Heiar:
Purchase leaf vacuum and share in costs for parks mower.

Ryan Heiar:
Annual maintenance for manhole repair; funds also come from WW fund.



Utility Rate Analysis

<i>FY 13 Wastewater Rate Increase Analysis</i>				
	FY 12	FY 13	Difference	
Base Rate	\$21.82	\$23.57	\$1.75	
Rate/1000	\$3.74	\$4.04	\$0.30	
	FY 12 Monthly		FY 13 Monthly	
Consumption	Cost	Cost	% Increase	\$ Increase
3,000	\$33.04	\$35.68	8.00%	\$2.64
5,000	\$40.52	\$43.76	8.00%	\$3.24
8,000	\$51.74	\$55.88	8.00%	\$4.14
11,000	\$62.96	\$68.00	8.00%	\$5.04

<i>FY 13 Water Rate Increase Analysis</i>				
	FY 12	FY 13	Difference	
Base Rate	\$11.44	\$12.81	\$1.37	
Rate/1000	\$4.28	\$4.79	\$0.51	
	FY 12 Monthly		FY 13 Monthly	
Consumption	Cost	Cost	% Increase	\$ Increase
3,000	\$24.27	\$27.19	12.00%	\$2.91
5,000	\$32.83	\$36.77	12.00%	\$3.94
8,000	\$45.66	\$51.14	12.00%	\$5.48
11,000	\$58.50	\$65.52	12.00%	\$7.02

<i>FY 13 Stormwater Rate Increase Analysis</i>				
	FY 12	FY 13	Difference	
Base Rate	\$2.00	\$2.00	\$0.00	
Rate/1000	\$0.00	\$0.00	\$0.00	
	FY 12 Monthly		FY 13 Monthly	
Consumption	Cost	Cost	% Increase	\$ Increase
3,000	\$2.00	\$2.00	0.00%	\$0.00
5,000	\$2.00	\$2.00	0.00%	\$0.00
8,000	\$2.00	\$2.00	0.00%	\$0.00
11,000	\$2.00	\$2.00	0.00%	\$0.00

<i>FY 13 Utility Rates Increase Analysis</i>				
	FY 12 Monthly		FY 13 Monthly	
Consumption	Cost	Cost	% Increase	\$ Increase
3,000	\$59.31	\$64.87	9.37%	\$5.56
5,000	\$75.35	\$82.53	9.53%	\$7.18
8,000	\$99.40	\$109.02	9.68%	\$9.62
11,000	\$123.46	\$135.51	9.77%	\$12.06

Road Use Tax Fund

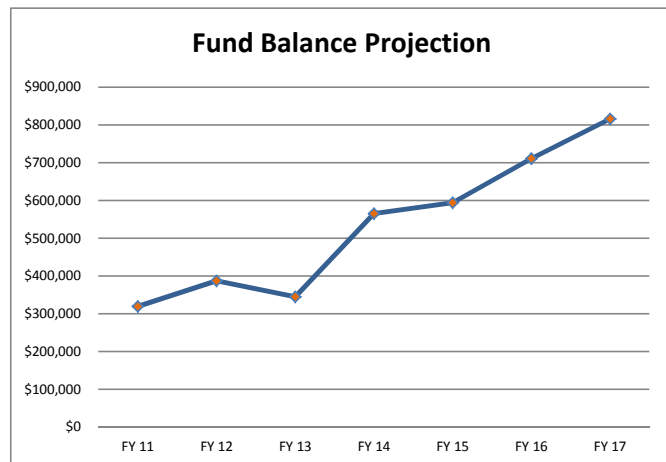
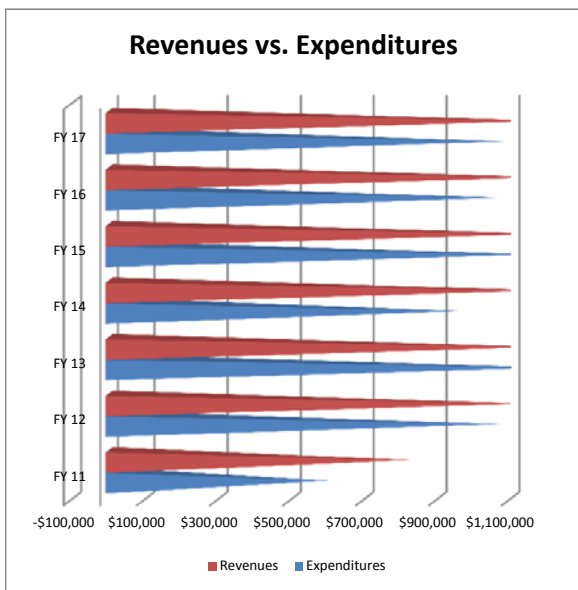
	FY 11 Actual	FY 12 Budget	FY 13 Budget	FY 14 Estimated	FY 15 Estimated	FY 16 Estimated	FY 17 Estimated
Population	7,224	13,374	13,374	13,374	13,374	13,374	13,374
Funding/Capita	\$113.70	\$85.00	\$89.00	\$89.00	\$89.00	\$89.00	\$89.00
Revenues							
Road Use Tax Collections	\$821,381	\$1,136,790	\$1,190,286	\$1,190,286	\$1,190,286	\$1,190,286	\$1,190,286
Expenditures							
Budget Inflation Rate		78.21%	15.33%	5.00%	5.00%	5.00%	5.00%
Personnel Services	\$218,374	\$347,822	\$362,900	\$417,335	\$438,202	\$460,112	\$483,117
Services & Commodities	\$146,416	\$141,720	\$161,870	\$169,964	\$178,462	\$187,385	\$196,754
Snow & Ice Removal	\$38,591	\$67,500	\$65,000	\$68,250	\$71,663	\$75,246	\$79,008
Traffic Safety	\$55,325	\$45,000	\$59,000	\$61,950	\$65,048	\$68,300	\$71,715
Street Lighting	\$57,082	\$45,500	\$48,500	\$50,925	\$53,471	\$56,145	\$58,952
Transfers							
Equipment Revolving	\$41,000	\$200,000	\$13,500	\$0	\$153,000	\$25,000	\$25,000
Capital	\$0	\$3,700	\$220,000	\$0	\$0	\$0	\$0
Debt	\$43,077	\$47,797	\$47,133	\$46,674	\$46,159	\$45,915	\$16,155
Street Maintenance Facility	\$0	\$170,000	\$255,000	\$155,000	\$155,000	\$155,000	\$155,000
Billing & Accounting	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Total Road Use Tax Expenditures	\$599,865	\$1,069,039	\$1,232,903	\$970,098	\$1,161,004	\$1,073,102	\$1,085,701
Net Change in Fund Balance	\$221,516	\$67,751	(\$42,617)	\$220,189	\$29,282	\$117,184	\$104,585
Beginning Fund Balance	\$98,076	\$319,592	\$387,343	\$344,726	\$564,915	\$594,197	\$711,381
Ending Fund Balance	\$319,592	\$387,343	\$344,726	\$564,915	\$594,197	\$711,381	\$815,966
% Reserved	53.28%	36.23%	27.96%	58.23%	51.18%	66.29%	75.16%
Total Personnel Costs	\$218,374	\$347,822	\$362,900	\$417,335	\$438,202	\$460,112	\$483,117
% of Road Use Tax Expenditures	36.40%	32.54%	29.43%	43.02%	37.74%	42.88%	44.50%

Ryan Heiar:
Revenues currently ahead of schedule by \$150k annually.

Ryan Heiar:
Replace ditch mower.

Ryan Heiar:
In addition to making annual debt service payment for new shop, use cash reserves in FY 12 (\$170,000) and FY 13 (\$100,000) to pay for new building.

Ryan Heiar:
Install electronic gate on south side of public works campus and mill and overlay North Dubuque Street.

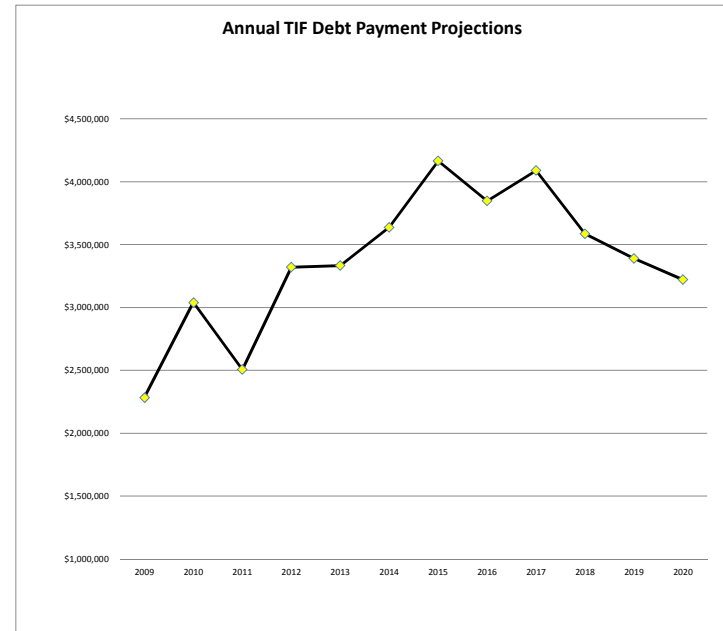


TIF Summary, Availability & Projections

TIF Payments, Rebates & Transfers																							Total	Anticipated			
Fiscal Year	TIF Valuation	TIF Revenue	Issued Jun-98	Issued Jun-00	Issued May-01	Issued Aug-02	Issued Aug-04	Issued Nov-05	Issued Jul-07	Issued Jun-08	TIF Rebates	Bond Fees	Issued 2009	CAT	Issued 2010	Internal Advance 2011	Issued 2011	Proposed 2013	Proposed 2014	Proposed 2015	Proposed 2016	Proposed 2017	Annual Transfers	Debt Transfers	Beginning Cash	Surplus / (Deficit)	Ending Cash
2009	\$91,443,163	\$2,632,637		\$400,520	\$198,788	\$407,160	\$182,020	\$470,280	\$304,028	\$46,246	\$272,488	\$1,800												\$2,283,329	\$1,155,185	\$349,308	\$1,504,493
2010	\$43,661,344	\$1,675,934	\$67,600	\$400,900	\$201,438	\$415,800	\$182,895	\$472,515	\$302,541	\$195,298	\$328,995	\$1,473		\$40,507									\$429,469	\$3,039,430	\$1,504,493	(\$1,363,496)	\$140,997
2011	\$90,996,225	\$2,737,069	\$71,257		\$203,483	\$418,350	\$183,245	\$474,233	\$300,719	\$196,673	\$329,597	\$2,100	\$238,682		\$87,810									\$2,506,148	\$140,997	\$230,921	\$371,918
2012	\$111,125,998	\$3,280,012	\$69,420			\$414,700	\$183,045	\$470,433	\$306,124	\$197,473	\$606,000	\$0	\$147,891	\$153,364	\$771,586									\$3,320,036	\$371,918	(\$40,025)	\$331,893
2013	\$111,974,749	\$3,372,679	\$69,712				\$187,518	\$476,288	\$306,464	\$197,823	\$610,000	\$1,120	\$146,159		\$768,850	\$83,310	\$485,243							\$3,332,485	\$331,893	\$40,194	\$372,087
2014	\$122,500,000	\$3,689,700	\$69,943				\$186,480	\$476,453	\$303,381	\$202,783	\$610,000	\$1,120	\$147,479		\$761,150	\$83,310	\$484,843	\$310,142						\$3,637,083	\$372,087	\$52,617	\$424,705
2015	\$135,000,000	\$4,066,200	\$71,113					\$476,100	\$303,522	\$202,258	\$575,000	\$820	\$148,477		\$758,350	\$83,310	\$484,368	\$309,606	\$751,873					\$4,164,796	\$424,705	(\$98,596)	\$326,108
2016	\$128,000,000	\$3,855,360	\$71,192						\$303,254	\$201,308	\$575,000		\$145,837		\$755,350	\$83,310	\$483,818	\$311,801	\$750,575	\$165,622				\$3,847,066	\$326,108	\$8,294	\$334,403
2017	\$135,000,000	\$4,066,200	\$72,209						\$359,013	\$204,828	\$275,000		\$146,233		\$757,150	\$83,310	\$483,193	\$313,043	\$755,895	\$162,861	\$475,209			\$4,087,944	\$334,403	(\$21,744)	\$312,659
2018	\$125,000,000	\$3,765,000								\$202,703	\$185,000		\$146,266		\$758,650		\$487,493	\$309,808	\$758,906	\$163,463	\$474,389	\$98,240		\$3,584,917	\$312,659	\$180,083	\$492,742
2019	\$120,000,000	\$3,614,400									\$185,000		\$145,919		\$764,850		\$491,253	\$312,994	\$751,063	\$163,458	\$477,752	\$96,602		\$3,388,892	\$492,742	\$225,508	\$718,250
2020	\$112,000,000	\$3,373,440											\$148,477		\$768,875		\$493,853	\$311,827	\$758,788	\$162,851	\$479,655	\$96,959		\$3,221,285	\$718,250	\$152,155	\$870,405

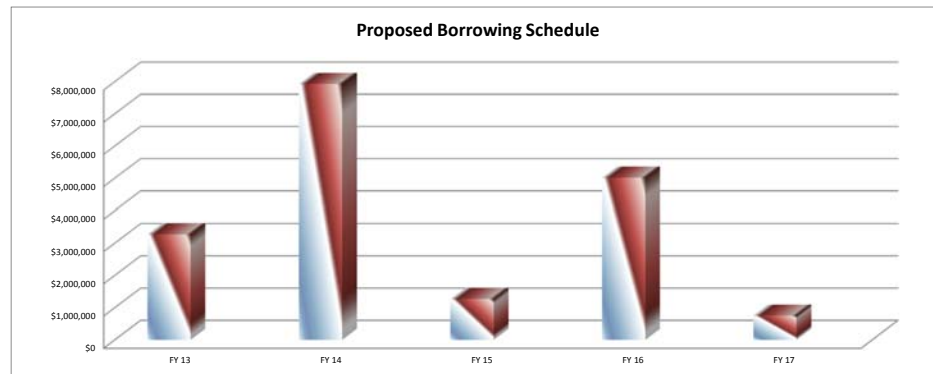
Area outlined in red represents proposed borrowing based on CIP Projects

Note: Interest rates have been calculated conservatively to assume upward movement in the future. However, projected numbers are only estimates and may differ from actual bids.



Fiscal Year	Amount	Term
FY 13	\$3,268,000	15 yrs
FY 14	\$7,925,000	15 yrs
FY 15	\$1,265,000	10 yrs
FY 16	\$5,010,000	15 yrs
FY 17	\$750,000	10 yrs
Total	\$18,218,000	

For additional information about projects refer to CIP.



Available TIF Valuation: \$220,130,546

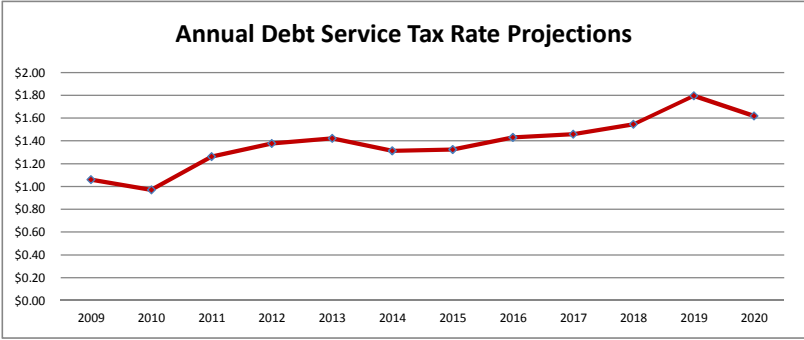
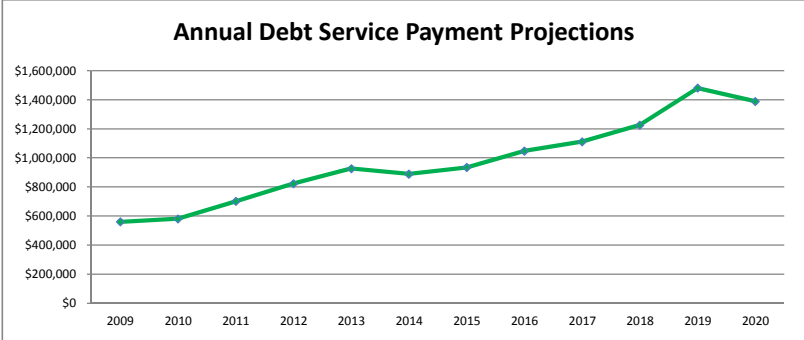
Percent of TIF Value Used: 51%

Debt Service Summary & Projections

Debt Service Payments															Total Payments	Tax Rate	Increase
Fiscal Year	DS Valuation	Issued 1996*	Issued 2003	Issued 2006	Issued 2007	Issued 2008	Issued 2009	Issued Fees	Issued 2010	Issued 2011	Proposed 2013	Proposed 2014	Proposed 2016	Proposed 2017			
2009	\$426,592,740	\$49,443	\$330,605	\$69,470	\$100,905	\$9,139		\$900							\$560,462	\$1.06	
2010	\$495,410,906	\$52,763	\$339,315	\$67,670	\$100,394	\$19,940		\$1,100							\$581,182	\$0.97	(\$0.09)
2011	\$555,563,069	\$50,823	\$337,315	\$70,870	\$99,789	\$39,690	\$101,440	\$1,500							\$701,427	\$1.26	\$0.29
2012	\$596,909,900	\$48,883	\$344,320	\$68,863	\$101,417	\$38,850	\$76,187	\$1,600	\$142,882						\$823,001	\$1.38	\$0.12
2013	\$651,926,561	\$46,400	\$350,740	\$71,855	\$101,696	\$42,950	\$75,294	\$2,800	\$141,658	\$93,118					\$926,511	\$1.42	\$0.04
2014	\$678,003,623	\$45,950	\$316,575	\$69,635	\$100,673	\$41,848	\$75,974	\$2,800	\$143,834	\$92,268					\$889,557	\$1.31	(\$0.11)
2015	\$705,123,768	\$50,500	\$313,385	\$67,415	\$100,719	\$40,710	\$76,488	\$2,800	\$142,450	\$91,418		\$48,491			\$934,376	\$1.33	\$0.01
2016	\$733,328,719		\$309,785	\$70,165	\$100,626	\$44,520	\$75,128	\$2,400	\$143,837	\$90,568		\$211,593			\$1,048,622	\$1.43	\$0.10
2017	\$762,661,868		\$305,765	\$72,695	\$119,133	\$43,080	\$75,332	\$2,400	\$145,170	\$94,590		\$208,066	\$46,181		\$1,112,413	\$1.46	\$0.03
2018	\$793,168,343		\$301,428			\$41,580	\$75,349	\$1,600	\$146,053	\$93,330		\$208,835	\$201,517	\$156,122	\$1,225,815	\$1.55	\$0.09
2019	\$824,895,076		\$301,653				\$75,171	\$1,200	\$146,458	\$91,800		\$208,829	\$198,158	\$457,540	\$1,480,809	\$1.80	\$0.25
2020	\$857,890,879		\$301,213				\$76,488	\$1,200	\$146,513			\$208,053	\$198,891	\$456,751	\$1,389,109	\$1.62	(\$0.18)

Area outlined in red represents proposed borrowing based on CIP Projects

*Issuance refinanced in 2011



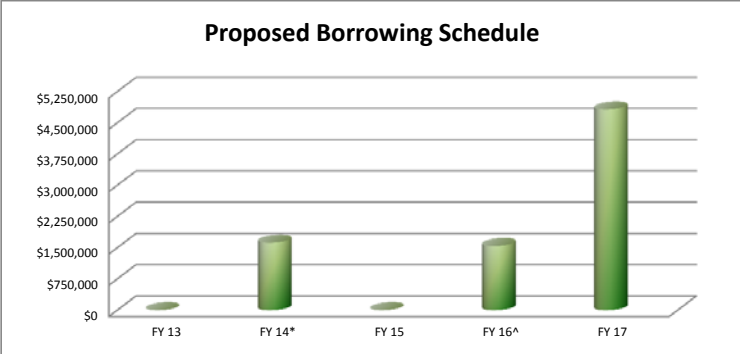
	Amount	Term
FY 13	\$0	-
FY 14*	\$1,621,000	10 yrs
FY 15	\$0	-
FY 16^	\$1,542,000	10 yrs
FY 17	<u>\$4,820,000</u>	15 yrs
	<u>\$7,983,000</u>	

For additional information about projects refer to CIP.

Note: Interest rates have been calculated conservatively to assume upward movement in the future. However, projected numbers are only estimates and may differ from actual bids.

*FY 14 borrowing includes purchases from FY 13.

^FY 16 borrowing includes purchases from FY 15.



Property Tax Rate Analysis

Annual Property Tax Rate Projections & Comparisons

	FY 11	FY 12	FY 13	FY 14	FY 15	FY 16	FY 17
General Fund	\$8.10	\$8.10	\$8.10	\$8.10	\$8.10	\$8.10	\$8.10
Special Revenues	\$1.84	\$1.55	\$1.51	\$1.55	\$1.55	\$1.55	\$1.55
Debt Service	\$1.26	\$1.38	\$1.42	\$1.31	\$1.33	\$1.43	\$1.46
Total	\$11.20	\$11.03	\$11.03	\$10.96	\$10.98	\$11.08	\$11.11
\$ Adjustment		(\$0.17)	\$0.00	(\$0.07)	\$0.01	\$0.10	\$0.03
% Adjustment		-1.53%	0.01%	-0.62%	0.12%	0.95%	0.26%

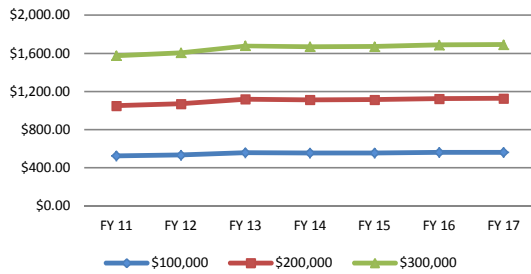
Residential Property Tax Projections & Comparisons

	FY 11	FY 12	FY 13	FY 14	FY 15	FY 16	FY 17	Annual Average Increase
Home Value								
\$100,000	\$525.50	\$535.35	\$559.92	\$556.47	\$557.14	\$562.46	\$563.91	\$6.40
Annual Adjustment		\$9.84	\$24.57	(\$3.45)	\$0.66	\$5.32	\$1.45	
\$200,000	\$1,051.01	\$1,070.70	\$1,119.85	\$1,112.94	\$1,114.27	\$1,124.91	\$1,127.82	\$12.80
Annual Adjustment		\$19.69	\$49.15	(\$6.91)	\$1.33	\$10.64	\$2.91	
\$300,000	\$1,576.51	\$1,606.05	\$1,679.77	\$1,669.41	\$1,671.41	\$1,687.37	\$1,691.73	\$19.20
Annual Adjustment		\$29.53	\$73.72	(\$10.36)	\$1.99	\$15.96	\$4.36	
Rollback	46.91%	48.53%	50.75%	50.75%	50.75%	50.75%	50.75%	

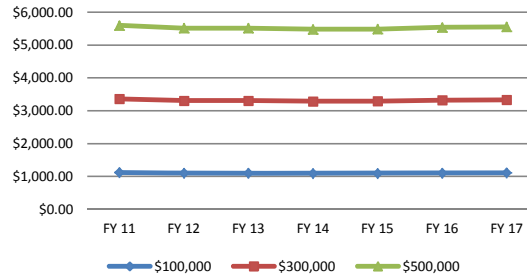
Commercial Property Tax Projections & Comparisons

Building Value								
\$100,000	\$1,120.24	\$1,103.13	\$1,103.26	\$1,096.46	\$1,097.77	\$1,108.25	\$1,111.11	-\$1.52
Annual Adjustment		(\$17.11)	\$0.13	(\$6.80)	\$1.31	\$10.48	\$2.86	
\$300,000	\$3,360.72	\$3,309.39	\$3,309.78	\$3,289.37	\$3,293.30	\$3,324.74	\$3,333.34	-\$4.56
Annual Adjustment		(\$51.33)	\$0.39	(\$20.41)	\$3.93	\$31.45	\$8.59	
\$500,000	\$5,601.20	\$5,515.65	\$5,516.29	\$5,482.28	\$5,488.83	\$5,541.24	\$5,555.56	-\$7.61
Annual Adjustment		(\$85.55)	\$0.65	(\$34.02)	\$6.55	\$52.41	\$14.32	
Rollback	100.00%	100.00%	100.00%	100.00%	100.00%	100.00%	100.00%	

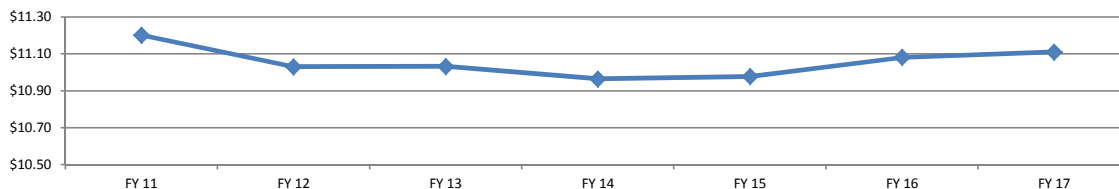
Residential Tax Comparison



Commercial Tax Comparison



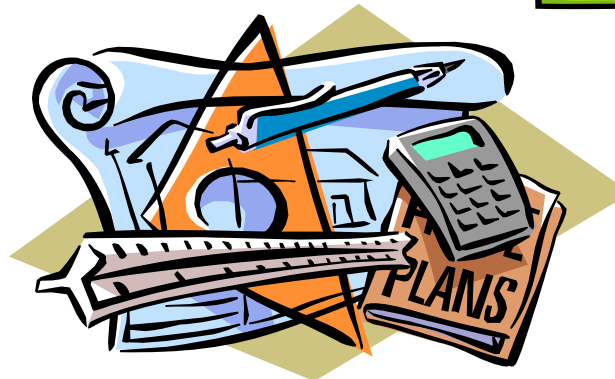
Tax Rate Projection



City of North Liberty Capital Improvements Plan



Five Year Capital Improvements Plan FY 2013 - FY 2017



Project Name	Project Description	Department	Project Cost	Funding Sources													
				General	RUT	TIF	Water	Sewer	Storm Sewer	GO Bond	TIF Bond	Revenue Bond	Hotel/ Motel	State	Federal	Other	
Ranshaw House Project	Renovation of the historic house located at 515 W. Penn Street to accommodate a history/welcome center - Phase 2.	Administration	\$73,000									\$15,500			\$52,500		\$5,000
SCBA Replacement	Replacing SCBA units (10-15 units, phase 1 of 3)	Fire	\$52,000														\$52,000
Fire Truck	Replace 1992 fire engine (Unit 112).	Fire	\$400,000														\$400,000
All Terrain Vehicle	Add medical/rescue ATV and trailer to fleet, to be used for rescue operations at the lake and other off road areas; to transport patients to an ambulance during special events such as Salute to Summer and Blues & BBQ; and for training.	Fire	\$17,000														\$17,000
Training Pad	In conjunction with Street Maintenance Facility project, construct asphalt pad at public works campus for Fire Department training purposes.	Fire	\$33,000														\$33,000
Library Addition	Design and construct addition to the library, adding meeting rooms a teen lounge and more space for adult and teen services.	Library	\$3,400,000									\$2,000,000			\$675,000		\$725,000
Lawn/Snow Equipment	Replace 1997 mower/snow removal attachments for 1145 units.	Parks	\$17,750	\$17,750													
Jacobsen Mower	Replace 2006 large area mower (10.5 ft deck).	Parks	\$38,000	\$30,000					\$8,000								
Quail Ridge Park Play Structure	Install playground structure at Quail Ridge Park (see Comprehensive Park Plan).	Parks	\$75,000									\$75,000					
Penn Meadows Concessions Building	Construct new concessions building between north and south 4-plexes at Penn Meadows Park.	Parks	\$350,000									\$175,000					\$175,000
West Side Park Development	Allocate funds to develop 40 acre park on west side of town, adjacent to Jones Blvd. and St. Andrews Rd (see Comprehensive Park Plan).	Parks	\$300,000									\$200,000			\$100,000		
Liberty Centre Trail Lighting	LED Lighting Retro-fit program with existing lights on the trail.	Parks	\$12,000														\$12,000
Park Signage	Install monument signs at all parks throughout community (see Comprehensive Park Plan).	Parks	\$10,000											\$10,000			
Community Entryway Signs	Landscaping and welcome sign installation at north, south and west entrances. Specific locations not yet determined.	Parks	\$30,000											\$30,000			
Police Car	Replace one squad car.	Police	\$25,000	\$25,000													
Community Center Generator	Install backup power generator to be used for emergency and disaster situations. Seeking grant funding to help defray costs.	Recreation	\$300,000							\$150,000					\$150,000		
Gym Tarps/Rollers	Replace floor tarps and roller units used for special events in gymnasium.	Recreation	\$7,000											\$7,000			
Duct Cleaning	Deep clean air ducts throughout ventilation system.	Recreation	\$23,000	\$23,000													
Ultraviolet Units for Pool	Install UV units in indoor pool to improve disinfection method.	Recreation	\$35,000														\$35,000
Exercise Equipment	Replace cardio exercise equipment at recreation center.	Recreation	\$30,000	\$30,000													
Tables and Chairs Replacement	Replace tables and chairs within the Community Center.	Recreation	\$35,000	\$35,000													
BASP Van	Replace 2002 BASP, 15 passenger van.	Recreation	\$25,000	\$25,000													
Painting at Recreation Center	Repaint indoor walls of the indoor pool enclosure and repaint the outdoor pool slides.	Recreation	\$49,000														\$49,000
Snow Blower Attachment	Replace snow blower mount for the loader.	Streets	\$85,000							\$85,000							
Leaf Vacuum	Purchase new, self contained leaf vacuum collector.	Streets	\$34,000					\$34,000									
Disc Type Mower	Replace aging ditch mower.	Streets	\$13,500		\$13,500												
Tractor	Replace JD 5410 & 2350 with one tractor.	Streets	\$74,000							\$74,000							

FY 2013 (July 1, 2012 - June 30, 2013)

Funding Sources

Project Name	Project Description	Department	Project Cost	Funding Sources														
				General	RUT	TIF	Water	Sewer	Storm Sewer	GO Bond	TIF Bond	Revenue Bond	Hotel/ Motel	State	Federal	Other		
Electric Gate	Install electric gate at south side entrance of Street Maintenance Campus.	Streets	\$15,000		\$15,000													
North Dubuque Street Overlay	Mill and overlay Dubuque Street, from Penn Street to Highway 965, including a replacement of a culvert.	Streets	\$205,000		\$205,000													
Mehaffey Bridge Road (N. Front)	Asphalt reconstruction of Mehaffey Bridge Road. Improvements include a 36-ft road with wide shoulders, adding turn lanes at Cedar Springs and Jefferson Addition and installing a trail on west side of street.	Streets	\$1,052,500								\$450,000	\$602,500						
Design Jones Boulevard, Phase 2	Design the reconstruction of Jones Boulevard, from St. Andrews to Forevergreen Road. Modern safety and ADA design standards including urban PCC pavement section, storm drainage system, and pedestrian/bicycle accommodations will be included.	Streets	\$200,000									\$200,000						
Streets and Maintenance Facility	Construct 21,000 s.f. shop and office area on Front Street campus.	Streets	\$2,125,000								\$525,000		\$1,600,000					
HD Camera	Replace high definition video camera.	Telecommunications	\$5,000	\$5,000														
Manhole Rehab	Rehabilitate aging and deteriorated manholes as needed to avoid infiltration of ground water.	Wastewater	\$45,000					\$25,000	\$20,000									
Sanitary Sewer Upgrade	Replace deteriorating sanitary sewer main on Cherry Street and upgrade trunk line from WWTP to Vandello Drive.	Wastewater	\$1,400,000										\$1,400,000					
Fork Lift Truck	Purchase fork lift truck to move heavy equipment around the MBR Plant.	Wastewater	\$30,000					\$30,000										
Zenon Membrane Train Modules	Designation of funds annually for the replacement of the 12 membrane train modules in the MBR plant. The membranes have a life expectancy of 15-years.	Wastewater	\$92,000					\$92,000										
Storage Building	Construct 40x50 building to store equipment and parts for wastewater plant.	Wastewater	\$95,000					\$95,000										
Annual Total			\$10,807,750	\$190,750	\$233,500	\$0	\$0	\$242,000	\$62,000	\$1,284,000	\$3,268,000	\$3,000,000	\$47,000	\$977,500	\$0	\$1,503,000		

Notes:

- Fundraising and grants
- Aquatic Center Capital Reserve Fund, transfer from GF
- CAT Grant
- Fire Department Capital Reserve Fund, transfer from GF
- Potential Grant Funding
- Great Places Funding

Project Name	Project Description	Department	Project Cost	Funding Sources													
				General	RUT	TIF	Water	Sewer	Storm Sewer	GO Bond	TIF Bond	Revenue Bond	Hotel/ Motel	State	Federal	Other	
Ranshaw House Project	Renovation of the historic house located at 515 W. Penn Street to accommodate a history/welcome center - Phase 3.	Administration	\$100,000									\$50,000			\$50,000		
General Use Vehicle	Purchase of a fuel efficient vehicle for general city staff usage.	Administration	\$20,000	\$20,000													
Storm Water Inspector Pickup Truck	Replace 2004 Dodge Ram 1500.	Building	\$25,000							\$25,000							
SCBA Replacement	Replacing SCBA units (10-15 units, phase 2 of 3)	Fire	\$52,000														\$52,000
Lawn Mowers	Replace 3, 2009 John Deere park mowers.	Parks	\$28,500	\$21,000						\$7,500							
Pickup Truck	Replace 2005 Ford one-ton pickup truck.	Parks	\$32,500	\$22,500						\$10,000							
West Lakes	Construct fishing jetty (see Comprehensive Park Plan).	Parks	\$10,000											\$10,000			
Tennis Court Improvements	Repaint tennis courts at Penn Meadows Parks.	Parks	\$16,000	\$16,000													
Park Signage	Install monument signs at all parks throughout community (see Comprehensive Park Plan).	Parks	\$10,000	\$10,000													
Cherry Street, Wide Sidewalks	Replace 4-foot wide sidewalk with 8-foot wide trail along Cherry Street, from pedestrian underpass to north/south trail.	Parks	\$70,000							\$70,000							
Penn Meadows Trail	Grade and asphalt trail with segments from parking lot to shelters and asphalt parking lot (see Comprehensive Park Plan).	Parks	\$150,000									\$150,000					
Community Center Tot-lot	Install a tot-lot playground (3 to 5 year old age group) at Community Center/Ranshaw House.	Parks	\$45,000									\$45,000					
West Side Park Development	Allocate funds to develop 40 acre park on west side of town, adjacent to Jones Blvd. and St. Andrews Rd (see Comprehensive Park Plan).	Parks	\$250,000									\$250,000					
Police Cars	Replace one squad car.	Police	\$25,000	\$25,000													
BASP Van	Replace 1998 BASP, 15 passenger van.	Recreation	\$25,000	\$25,000													
Pool Heater	Replace aging indoor pool heater.	Recreation	\$30,000														\$30,000
Exercise Equipment	Annual designation of funds to replace cardio exercise equipment at recreation center.	Recreation	\$15,000	\$15,000													
Pool Accessories	Replace diving boards and deck furniture.	Recreation	\$35,000														\$35,000
Pool Awnings/Funbrellas	Replace all awnings and funbrellas at outside pool.	Recreation	\$25,000											\$25,000			
Playtime Indoor Equipment	Indoor play equipment to be placed in new area when Library expands.	Recreation	\$75,000									\$75,000					
Concession Equipment	Adding new and/or replacing concessions equipment.	Recreation	\$10,000														\$10,000
Ultraviolet Units for Pool	Designation of funds to install UV units in pools if/when required by state.	Recreation	\$35,000														\$35,000
Pool Equipment	Replace chemical control feeders for outdoor pool.	Recreation	\$19,000														\$19,000
Street Sweeper	Replace 1997 street sweeper with vacuum type unit.	Street	\$175,000						\$95,000	\$80,000							
Grader/Maintainer	Replace 1965 CAT Grader/Maintainer with new model.	Street	\$65,000							\$65,000							
Brine Building/Machine	Construct 24 x 32 building for storing and making salt brine. Purchase brine machine.	Streets	\$30,000							\$30,000							
Commercial Drive Extension	Design and construct the extension of Commercial Drive to Zeller Street (does not include land acquisition).	Street	\$92,000							\$92,000							
Penn Street Improvements	Design and widen Penn Street from Penn Court to interchange ramp and landscape center median.	Street	\$355,000									\$355,000					
240th Street Overlay	ACC overlay 240th Street west of Alexander Way, 300 feet to Nolan Street.	Streets	\$32,000		\$32,000												
East Penn Street Overlay	ACC overlay on East Penn Street, from Juniper Street east approximately 500 feet.	Streets	\$53,000		\$53,000												

Project Name	Project Description	Department	Project Cost	Funding Sources														
				General	RUT	TIF	Water	Sewer	Storm Sewer	GO Bond	TIF Bond	Revenue Bond	Hotel/ Motel	State	Federal	Other		
HWY 965 - Phase 2	Functional improvements to reduce congestion, delay, and accidents on Hwy 965. Add turn lanes, traffic signals, bicycle/pedestrian accommodations, sustainable bio-swales, infrastructure improvements, and aesthetic enhancements (see Master Plan).	Street	\$7,025,000										\$5,000,000				\$1,125,000	\$900,000
Jones Boulevard, Phase 2	Reconstruction of Jones Boulevard, from St. Andrews to Forevergreen Road. Modern safety and ADA design standards including urban PCC pavement section, storm drainage system, and pedestrian/bicycle accommodations will be included.	Streets	\$2,000,000										\$2,000,000					
Traffic Signal Improvements	Purchase and install LED street lights, color cameras for better detection and pull fiber under I-380.	Streets	\$66,000		\$66,000													
Mobile Kit/Off-site Equipment	Create off-site, mobile shoot kit: this would include a lighting pack, a preview monitor and a program monitor, a portable switcher, a mixer, wireless headsets and wheeled-container cabinet for all equipment	Telecommunications	\$40,000	\$40,000														
Manhole Rehab	Rehabilitate aging and deteriorated manholes as needed to avoid infiltration of ground water.	Wastewater	\$45,000					\$25,000	\$20,000									
Penn Meadows Lift Station Generator	Purchase and install 50 KW generator to provide emergency standby power for the Penn Meadows lift station.	Wastewater	\$38,000					\$38,000										
Mechanical Equipment/Stand-By Parts	Designation of funds annually for replacement of mechanical equipment and stand by parts at MBR Plant.	Wastewater	\$150,000					\$150,000										
Zenon Membrane Train Modules	Designation of funds annually for the replacement of the 12 membrane train modules in the MBR plant. The membranes have a life expectancy of 15-years.	Wastewater	\$90,000					\$90,000										
Fox Valley Lift Station Pump/Motor	Purchase standby pump and motor for lift station in Fox Valley subdivision.	Wastewater	\$14,000					\$14,000										
East Trunk Sewer	Engineer and construct sanitary sewer extensions east of the current corporate limits, as delineated by the current Fox Engineering study, to provide service necessary for future annexations.	Wastewater	\$3,500,000										\$3,500,000					
Ground Storage Reservoir	Replace Ground Storage Reservoir and aerator (Built in 1977).	Water	\$0															
Repaint Tower 2	Designation of funds to sandblast and repaint the exterior of Water Tower # 2	Water	\$330,000										\$330,000					
Vacuum Machine	Purchase trailer vacuum machine for use on salt tank and excavation sites.	Water	\$55,000					\$55,000										
Removal of Tower 1	Demolish and remove Tower 1.	Water	\$55,000					\$55,000										
St Andrews Water Main	Extend 12" water main along St. Andrews Dr. from Jones Blvd. to Kansas Ave. in order to loop the system.	Water	\$300,000										\$300,000					
Hickory St. Water Main	Designation of funds to replace water main and hydrants on Hickory Street.	Water	\$415,000										\$415,000					
240th St. Water Main	Extend 12" water main along 240th St. to Goose Lake Circle in order to loop the system.	Water	\$90,000										\$90,000					
Meter Change Out Program	Annual designation of funds to replace high usage water meters.	Water	\$40,000					\$40,000										
Skid steer Broom	Purchase new skid steer broom for cleanup of excavation sites.	Water	\$8,500					\$8,500										
Generator for Wells 4 & 6	Purchase Generator for backup power on Wells 4 & 6.	Water	\$165,000										\$165,000					
Lawn Mower	Replace 1998 Dixie Chopper lawn mower with similar unit.	Water	\$12,000					\$12,000										
Annual Total			\$16,343,500	\$194,500	\$151,000	\$0	\$170,500	\$317,000	\$157,500	\$337,000	\$7,925,000	\$4,800,000	\$35,000	\$50,000	\$1,125,000	\$1,081,000		

Project Name	Project Description	Department	Project Cost	Funding Sources										
				General	RUT	TIF	Water	Sewer	Storm Sewer	GO Bond	TIF Bond	Revenue Bond	Hotel/ Motel	State

Notes:

- Anticipate receiving state grant funds for the project.
- Fundraising and grants**
- Aquatic Center Capital Reserve Fund, transfer from GF
- Fire Department Capital Reserve Fund, transfer from GF**
- Federal Transportation Funds (anticipated)
- Developer Impact Fees

Project Name	Project Description	Department	Project Cost	Funding Sources													
				General	RUT	TIF	Water	Sewer	Storm Sewer	GO Bond	TIF Bond	Revenue Bond	Hotel/ Motel	State	Federal	Other	
Ranshaw House Project	Renovation of the historic house located at 515 W. Penn Street to accommodate a history/welcome center - Phase 4.	Administration	\$100,000									\$50,000			\$50,000		
Building Inspector Vehicle	Replace 2007 Jeep Liberty.	Building	\$25,000	\$15,000						\$10,000							
Fire Safety Multi-purpose Vehicle	Replace 2000 Ford Excursion with similar vehicle.	Fire	\$70,000														\$70,000
SCBA Replacement	Replacing SCBA units (10-15 units, phase 3 of 3)	Fire	\$52,000														\$52,000
Broadmoor Park	Install playground structure (see Comprehensive Park Plan).	Parks	\$70,000									\$70,000					
Creekside Park	Construct shelter (see Comprehensive Park Plan).	Parks	\$20,000											\$20,000			
Freedom Park Project	Construct fishing jetty, parking lot and trail (see Comprehensive Park Plan).	Parks	\$45,000									\$45,000					
Penn Street, Wide Sidewalks	Extra-wide sidewalk along Penn Street, from Stewart Street to Penn Meadows Parks (1,382 feet).	Parks	\$85,000								\$85,000						
Gravelly 1748 Mower	Replace 2007 zero-turn mower.	Parks	\$3,500	\$3,500													
Gravelly 260 Mower	Replace 2007 zero-turn mower.	Parks	\$6,500						\$6,500								
JD Gator Replacement	Replace 2007 John Deere Gator.	Parks	\$8,000	\$8,000													
Aerator	Replace deep tine, tractor mount aerator machine.	Parks	\$10,000	\$10,000													
Pickup Truck	Replace 1996 Chevy 1/2 ton pickup truck.	Parks	\$27,000	\$22,000						\$5,000							
Park Signage	Install monument signs at all parks throughout community (see Comprehensive Park Plan).	Parks	\$10,000											\$10,000			
Penn Street Trail	Construct trail on West Penn Street, from Jones Boulevard to I-380 (3,153 feet).	Parks	\$200,000									\$200,000					
West Side Park Development	Allocate funds to develop 40 acre park on west side of town, adjacent to Jones Blvd. and St. Andrews Rd.	Parks	\$250,000									\$250,000					
Police Cars	Replace one squad car and add another to the fleet.	Police	\$50,000	\$50,000													
Exercise Equipment	Annual designation of funds to replace cardio exercise equipment at recreation center.	Recreation	\$15,000	\$15,000													
Aquatic Feasibility Study	A study to determine needs for pool expansion and/or additional water area. The current facility is at capacity on a regular basis. The assessment would provide a tool for staff and Council to plan for future improvements. The assessment was recommended by the Comprehensive Parks Plan.	Recreation	\$50,000														\$50,000
Pool Heater	Replace aging outdoor pool heater.	Recreation	\$30,000														\$30,000
Recreation Vehicle	Purchase of a vehicle for recreation staff.	Recreation	\$25,000	\$25,000													
Locker Upgrades	Replace existing lockers with coin operated units.	Recreation	\$12,000														\$12,000
Inside Play Feature	Add a slide or play feature to indoor pool.	Recreation	\$150,000									\$150,000					
Computer Upgrades	Replace all computers at the community center.	Recreation	\$10,000	\$10,000													
Pool Sand Filters	Replace sand and other elements within the filters.	Recreation	\$30,000														\$30,000
Backhoe	Trade in 2008 Case backhoe.	Street	\$86,000		\$56,000			\$15,000	\$15,000								
One-Ton Trucks	Replace two Ford one-ton trucks, equipped with snow plow and sander.	Street	\$72,000		\$72,000												
Pickup Truck	Replace 2000 Dodge 1/2 ton truck.	Street	\$25,000		\$25,000												
Design HWY 965, Phase 3	Hire a consultant to design Phase 3 of the Highway 965 improvements (see Master Plan). Construction planned for FY 2015.	Street	\$500,000									\$500,000					
Juniper Street/Court	Design and reconstruct Juniper Court and Juniper Street.	Street	\$724,500								\$724,500						
Playback System Replacement	The playback system for the Channel will need upgraded and replaced to account for HD capabilities. Distribution of the signal will be fully HD by FY 15.	Telecommunications	\$20,000	\$10,000													\$10,000

Funding Sources

Project Name	Project Description	Department	Project Cost	Funding Sources													
				General	RUT	TIF	Water	Sewer	Storm Sewer	GO Bond	TIF Bond	Revenue Bond	Hotel/ Motel	State	Federal	Other	
Manhole Rehab	Rehabilitate aging and deteriorated manholes as needed to avoid infiltration of ground water.	Wastewater	\$45,000					\$25,000	\$20,000								
Zenon Membrane Train Modules	Designation of funds annually for the replacement of the 12 membrane train modules in the MBR plant. The membranes have a life expectancy of 15-years.	Wastewater	\$92,000					\$92,000									
Mechanical Equipment/Stand-By Parts	Designation of funds annually for replacement of mechanical equipment and stand by parts at MBR Plant.	Wastewater	\$150,000					\$150,000									
Lawn Mower	Replace 2008, 72" Dixie Chopper riding lawn mower with similar unit.	Wastewater	\$13,000					\$13,000									
Meter Change out Program	Annual designation of funds to replace high usage water meters.	Water	\$40,000				\$40,000										
Equipment Trailer	Purchase new 25,000lb trailer to haul excavation equipment.	Water	\$14,000				\$14,000										
Pickup Trucks	Purchase new trucks to replace K-1500 and C-1500.	Water	\$40,000				\$40,000										
Portable Generator	Purchase new Portable Generator for backup power on Wells 2 & 3.	Water	\$40,000				\$40,000										
New Water Tower	Build new Water Tower to keep up with increased pumpage.	Water	\$0														
Annual Total			\$3,215,500	\$168,500	\$153,000	\$0	\$134,000	\$295,000	\$56,500	\$809,500	\$1,265,000	\$0	\$30,000	\$50,000	\$0	\$254,000	

Notes:

Aquatic Center Capital Reserve Fund, transfer from GF

Fire Department Capital Reserve Fund, transfer from GF

Anticipate receiving state grant funds for the project.

Project Name	Project Description	Department	Project Cost	Funding Sources														
				General	RUT	TIF	Water	Sewer	Storm Sewer	GO Bond	TIF Bond	Revenue Bond	Hotel/ Motel	State	Federal	Other		
Ranshaw House Project	Renovation of the historic house located at 515 W. Penn Street to accommodate a history/welcome center - Phase 5.	Administration	\$100,000										\$50,000			\$50,000		
Building Inspector Vehicle	Replace 2004 Jeep Liberty.	Building	\$25,000	\$15,000						\$10,000								
Sprayer/Fertilizer Replacement	Replace permagreen sprayer/fertilizer machine.	Parks	\$3,500	\$2,000						\$1,500								
Pickup Truck Replacement	Replace 2007 Nissan 1/2 ton pickup truck.	Parks	\$25,000	\$15,000						\$10,000								
Equipment Trailer	Replace 2001 Aluma trailer.	Parks	\$2,000	\$1,000						\$1,000								
Aerator Replacement	Replace walk-behind plugger aerator.	Parks	\$2,000	\$2,000														
Goose Lake Park	Construct fishing jetty (see Comprehensive Park Plan).	Parks	\$10,000											\$10,000				
Beaver Kreek Park Play Structure	Replace modular play structure.	Parks	\$60,000										\$60,000					
Penn Meadows Ball field Lights	Install ball field lights at Babe Ruth Field in Penn Meadows Park (see Comprehensive Park Plan).	Parks	\$200,000										\$200,000					
Police Car	Replace one squad car.	Police	\$25,000	\$25,000														
Track Resurface	Resurface track, fix cracks, etc.	Recreation	\$50,000										\$50,000					
Recreation Center Appliances	Replace appliances in community center facility.	Recreation	\$5,000	\$5,000														
PVC Shell Lining / Pools	Line indoor and outdoor pool shells with PVC lining.	Recreation	\$150,000															\$150,000
Outdoor Pool Feature	Add new outdoor pool feature.	Recreation	\$150,000										\$150,000					
Exercise Equipment	Annual designation of funds to replace cardio exercise equipment at recreation center.	Recreation	\$15,000	\$15,000														
Pool Gutter Grates	Replace the pool gutter grates in the outdoor and indoor pools.	Recreation	\$60,000															\$60,000
Design HWY 965, Phase 4	Hire a consultant to design Phase 4 of the Highway 965 improvements (see Master Plan). Construction planned for FY 2017.	Street	\$500,000										\$500,000					
Pickup Truck	Replace 2003 Ford F-250 truck.	Street	\$25,000		\$25,000													
Endloader	Replace 2006 Case endloader.	Street	\$78,000									\$78,000						
West Forevergreen Sealcoat	Improve base and sealcoat West Forevergreen from Covered Bridge Road, 4,800 feet to the west.	Street	\$155,000									\$155,000						
Hauer Drive/Turner Circle	Design and reconstruct Hauer Drive and Turner Circle.	Street	\$500,000									\$500,000						
HWY 965 - Phase 3	Functional improvements to reduce congestion, delay, and accidents on Hwy 965. Add turn lanes, traffic signals, bicycle/pedestrian accommodations, sustainable bio-swales, infrastructure improvements, and aesthetic enhancements (see Master Plan).	Street	\$4,600,000										\$4,000,000			\$100,000	\$500,000	
HD Camera	Replace high definition video camera.	Telecommunications	\$5,000	\$5,000														
Manhole Rehab	Rehabilitate aging and deteriorated manholes as needed to avoid infiltration of ground water.	Wastewater	\$45,000						\$25,000	\$20,000								
Zenon Membrane Train Modules	Designation of funds annually for the replacement of the 12 membrane train modules in the MBR plant. The membranes have a life expectancy of 15-years.	Wastewater	\$92,000						\$92,000									
Mechanical Equipment/Stand-By Parts	Designation of funds annually for replacement of mechanical equipment and stand by parts at MBR Plant.	Wastewater	\$150,000						\$150,000									
Meter Change Out Program	Annual designation of funds to replace high usage water meters.	Water	\$40,000					\$40,000										
Skid Steer / Trailer	Purchase new skid steer and 10,000lb trailer to replace existing units.	Water	\$42,000					\$42,000										
2002 International Dump Truck	Purchase new dump truck to replace 2002 International.	Water	\$85,000					\$85,000										
Annual Total			\$7,199,500	\$85,000	\$25,000	\$0	\$167,000	\$267,000	\$42,500	\$733,000	\$5,010,000	\$0	\$10,000	\$150,000	\$500,000	\$210,000		

Notes:

Anticipate receiving state grant funds for the project

State Transportation Funds (anticipated)
Aquatic Center Capital Reserve Fund, transfer from GF
Federal Transportation Funds (anticipated)

Project Name	Project Description	Department	Project Cost	Funding Sources														
				General	RUT	TIF	Water	Sewer	Storm Sewer	GO Bond	TIF Bond	Revenue Bond	Hotel/ Motel	State	Federal	Other		
Construction of New City Hall	Design and construct a new City Hall to accommodate administration, billing, building, planning, human resources and telecommunication departments and a City Council Chambers.	Administration	\$4,000,000								\$4,000,000							
Ranshaw House Project	Renovation of the historic house located at 515 W. Penn Street to accommodate a history/welcome center - Phase 6.	Administration	\$100,000										\$50,000			\$50,000		
Lawn Mowers	Replace 3 John Deere park mowers.	Parks	\$30,000	\$22,500														
Pickup Truck	Replace 2008 Chevy 1/2 ton pickup truck.	Parks	\$25,000	\$13,000								\$12,000						
Police Car	Replace one squad car.	Police	\$25,000	\$25,000														
Recreation Center Mechanical Lift	Replace existing lift in recreation center.	Recreation	\$15,000	\$15,000														
Outdoor Pool Feature	Add new outdoor pool feature.	Recreation	\$200,000										\$200,000					
Exercise Equipment	Annual designation of funds to replace cardio exercise equipment at recreation center.	Recreation	\$15,000	\$15,000														
Marquis Sign	Install marquis sign at the Community Center.	Recreation	\$35,000													\$35,000		
Design HWY 965, Phase 4	Hire a consultant to design Phase 4 of the Highway 965 improvements (see Master Plan). Construction planned for FY 2017.	Street	\$500,000										\$500,000					
Dump Truck	Replace 2004 GMC dump truck and snow removal equipment.	Street	\$175,000									\$175,000						
Pickup Truck	Replace 2000 Dodge 1/2 ton truck.	Street	\$25,000		\$25,000													
West Forevergreen Sealcoat	Improve base and sealcoat West Forevergreen from Covered Bridge Road, 4,800 feet to the west.	Street	\$145,000									\$145,000						
Hauer Drive/Turner Circle	Design and reconstruct Hauer Drive and Turner Circle.	Street	\$500,000									\$500,000						
Manhole Rehab	Rehabilitate aging and deteriorated manholes as needed to avoid infiltration of ground water.	Wastewater	\$45,000						\$25,000	\$20,000								
Zenon Membrane Train Modules	Designation of funds annually for the replacement of the 12 membrane train modules in the MBR plant. The membranes have a life expectancy of 15-years.	Wastewater	\$92,000						\$92,000									
Mechanical Equipment/Stand-By Parts	Designation of funds annually for replacement of mechanical equipment and stand by parts at MBR Plant.	Wastewater	\$150,000						\$150,000									
Meter Change Out Program	Annual designation of funds to replace high usage water meters.	Water	\$40,000					\$40,000										
Pickup Truck	Purchase new 1 ton service body truck to replace existing 2006 F-250.	Water	\$49,000					\$49,000										
Annual Total			\$6,166,000	\$90,500	\$25,000	\$0	\$89,000	\$267,000	\$39,500	\$4,820,000	\$750,000	\$0	\$35,000	\$50,000	\$0	\$0	\$0	

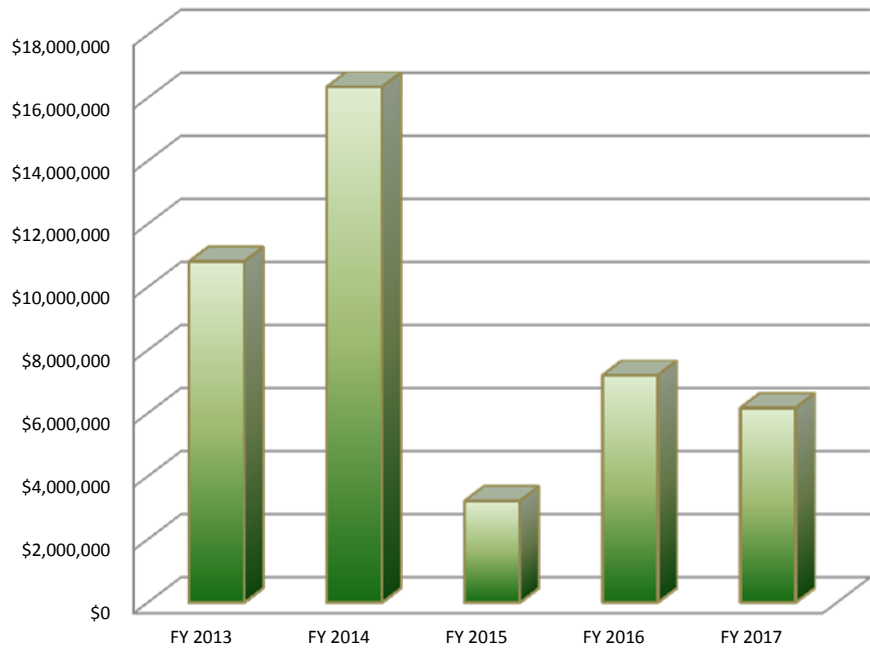
Notes:

Anticipate receiving state grant funds for the project.

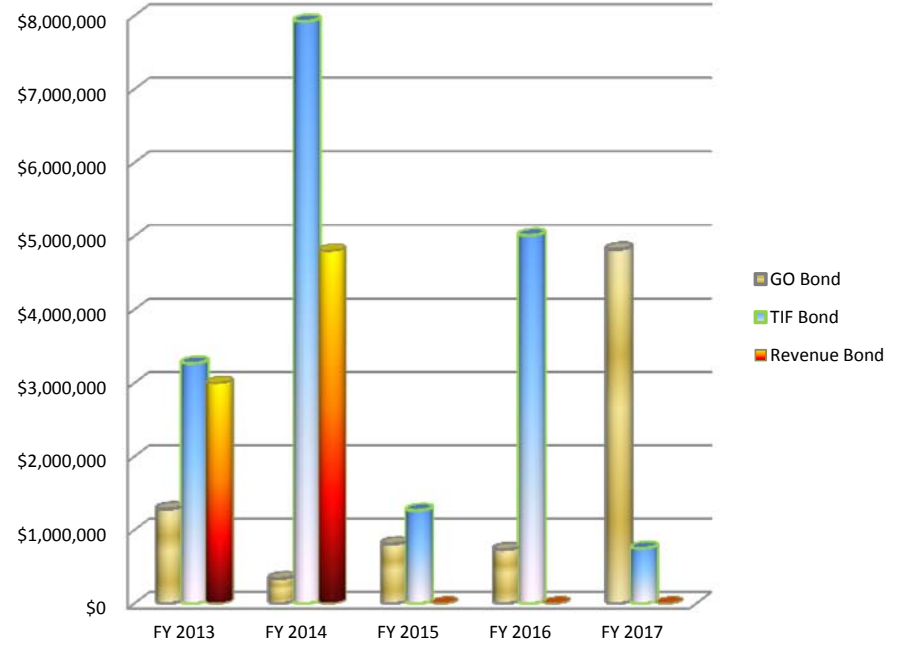
**City of North Liberty
CIP Summary**

	Total Project Cost	General	RUT	TIF	Water	Sewer	Storm Sewer	GO Bond	TIF Bond	Revenue Bond	Hotel/Motel	State	Federal	Other
FY 2013	\$10,807,750	\$190,750	\$233,500	\$0	\$0	\$242,000	\$62,000	\$1,284,000	\$3,268,000	\$3,000,000	\$47,000	\$977,500	\$0	\$1,503,000
FY 2014	\$16,343,500	\$194,500	\$151,000	\$0	\$170,500	\$317,000	\$157,500	\$337,000	\$7,925,000	\$4,800,000	\$35,000	\$50,000	\$1,125,000	\$1,081,000
FY 2015	\$3,215,500	\$168,500	\$153,000	\$0	\$134,000	\$295,000	\$56,500	\$809,500	\$1,265,000	\$0	\$30,000	\$50,000	\$0	\$254,000
FY 2016	\$7,199,500	\$85,000	\$25,000	\$0	\$167,000	\$267,000	\$42,500	\$733,000	\$5,010,000	\$0	\$10,000	\$150,000	\$500,000	\$210,000
FY 2017	\$6,166,000	\$90,500	\$25,000	\$0	\$89,000	\$267,000	\$39,500	\$4,820,000	\$750,000	\$0	\$35,000	\$50,000	\$0	\$0
Five Year Total	\$43,732,250	\$729,250	\$587,500	\$0	\$560,500	\$1,388,000	\$358,000	\$7,983,500	\$18,218,000	\$7,800,000	\$157,000	\$1,277,500	\$1,625,000	\$3,048,000

5-Year CIP Spending Forecast



5-Year Bonding Forecast



N.L.P.D. Justification for one additional officer for 2012-2013 Budget.

The following information shows the population of current cities in Iowa with a population closest to the population of North Liberty and the current staffing levels of full time sworn police officers. The F.B.I. standard is 1.5 for 1,000 population. The information listed below shows that the majority of the cities are above the F.B.I. Standard. The .5 is added to N.L.P.D. for the two part time officers that are required to work a total of 50 hours out of 728 hrs. a month.

Cities	Pop.	Officers	F.B.I. Standard
Waverly	9,138	16	13.7
Keokuk	10,397	25	15.6
Ft. Madison	10,884	18	16.3
Spencer	10,938	20	16.4
N. Liberty	13,700	15.5	20.5
Boone	12,478	17	18.7
Altoona	14,068	24	21.1
Indianola	14,393	19	21.5
Clive	15,478	24	23.2
Coralville	18,797	32	28.2

This chart clearly shows that we continue to be under staff compared to other cities close in population in Iowa. The only two other cities that are under the FBI standard are both less than 2% where North Liberty is at 13% compared to them.

Patrol Workload Computation and Officer Availability Worksheet

William A. Liquori, (Ret.) Chief of Police Altamonte Springs, Florida

Chief Liquori is a forty-four (44) year veteran of law enforcement. He served as the Chief of Police with the Altamonte Springs Police Department for twenty (20) years, retiring in May 2002. While serving as Chief of Police in Altamonte Springs; he led the transformation of a Police Department that had lacked leadership and direction.

Today, this department is recognized as a leader in Community Policing and Problem Solving. Many of their programs have been duplicated by agencies throughout the nation. The Department has twice been recognized internationally for its innovative programs by the Weber Seavey Award. Prior to coming to Altamonte Springs Police Department, Chief Liquori served with the Orlando Police Department for twenty-three and a half (23 ½) years where he rose through the ranks while working, supervising and managing practically all Divisions and Bureaus of the Department. He retired in 1982 as a Deputy Chief of Police. He completed a six (6) month assignment as the interim Chief of Police for the City of Deland. Chief Liquori is a graduate of Rollins College with a B.S. Degree in Criminal Justice, with honors; he is a graduate of the FBI National Academy and the FBI Law Enforcement Executive Development Seminar.

Chief Liquori is a past President of the Florida Association of Chiefs of Police. Chief Liquori served as a Commissioner and the Chairman of the Florida Standards and Training Commission. He served as a Commissioner and the Chairman of the Commission for Florida Law Enforcement Accreditation, Inc., and as a member and Chairman of the International Association of Chiefs' of Police Education and Training Committee. Chief Liquori teaches for several associations, Colleges and Academies nationwide in the areas of Internal Affairs and Discipline, Budgeting and Management of Law Enforcement Agencies. He has assisted Cities and Police Departments as an expert in the areas of management and use of force. He has been a member of selection committees to select a Chief of Police for numerous cities throughout the State of Florida. Chief Liquori has also done evaluations/management studies of Police Departments throughout Florida and the nation.

Patrol Workload Computation Worksheet

This technique will determine the number of work units needed based upon workload estimates for the Department. In order to complete this worksheet, you must have determined how you want your patrol time allocated and have an estimate of the amount of time required to process a call for service.

A	Estimated calls for service for calendar year	14,566
B	Average time (in hours) per call	0.75
C	Multiple A and B and determine the results	10,924.50
Value C is hours encumbered answering complaints		10,924.50
D	Determine the desired allocation of time (i.e. 1/3 on calls, 1/3 on patrol, 1/3 on administration duties)	3
E	Multiply value C by buffer	32,773.50
Value E is the minimum hours required		32,773.50
F	Determine workdays per year	365
G	Divide value E by value F	89.79
Value G is the average daily workload in hours		89.79
H	Determined work hours per shift per day	12
I	Divide value G by value H	7.48
Value I is the # of work units per day		7.48

Officer Availability Worksheet

This worksheet will determine the actual number of days you should expect to receive from the average employee. This figure will help determine the number of employees you need to hire to staff the required work units as determined on the Patrol Workload Computation Worksheet.

Total Hours per year (365x12)	4,380
Subtract in hours:	
Regular days off (3.5x52x12)	2,184
Sick days per year (12x9)	108
Training days per year (12x8)	96
Vacation days per year (12x10)	120
Other leave per year (i.e. holidays, personal, funeral, military, etc.) (12x13)	156
True available hours per employee	1,716

The availability factor per employee is based upon the quotient between the total hours required and the true available hours as determined above. To determine this quotient:

Record hours required (365x12)	4,380
Divide by available hours	2.55
Employee Assignment Availability Factor	2.55

In order to determine the number of employees needed to staff the department, multiply the Assignment Availability Factor by the number of work units needed per day.

Work units needed per day (Value I from above)	7.48
Employee Availability Factor	2.55
Number of employees needed for staffing	19.10

This technique projects patrol staffing requirements; however, it does not take into account supervisory units or other specialty positions.

Summary

Number of officers needed as calculated by this mode	19
Officers currently on staff for NLPD (includes Sergeants)	13
Difference	6