



City of North Liberty

Approved Budget – Fiscal Year 2013

Budget Summary
Year Ending June 30, 2013





City of North Liberty

Approved Budget – Fiscal Year 2013

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NOTICE OF PUBLIC HEARING BUDGET ESTIMATE

FISCAL YEAR BEGINNING JULY 1, 2012 - ENDING JUNE 30, 2013

City of North Liberty, Iowa

The City Council will conduct a public hearing on the proposed Budget at Council Chambers

on 02/28/2012 at 7:00 p.m.
(Date) xx/xx/xx (hour)

The Budget Estimate Summary of proposed receipts and expenditures is shown below.

Copies of the the detailed proposed Budget may be obtained or viewed at the offices of the Mayor, City Clerk, and at the Library.

The estimated Total tax levy rate per \$1000 valuation on regular property \$ 11.03264

The estimated tax levy rate per \$1000 valuation on Agricultural land is \$ 3.00375

At the public hearing, any resident or taxpayer may present objections to, or arguments in favor of, any part of the proposed budget.

319/626-5700
phone number

Tracey Mulcahey
City Clerk/Finance Officer's NAME

		Budget FY 2013	Re-estimated FY 2012	Actual FY 2011
		(a)	(b)	(c)
Revenues & Other Financing Sources				
Taxes Levied on Property	1	6,096,678	5,494,049	5,314,263
Less: Uncollected Property Taxes-Levy Year	2	0	0	0
Net Current Property Taxes	3	6,096,678	5,494,049	5,314,263
Delinquent Property Taxes	4	0	0	0
TIF Revenues	5	3,317,494	3,341,228	2,737,068
Other City Taxes	6	90,979	81,137	116,029
Licenses & Permits	7	583,350	681,425	646,865
Use of Money and Property	8	123,300	124,500	184,790
Intergovernmental	9	2,225,194	1,737,669	1,610,333
Charges for Fees & Service	10	6,613,797	5,985,275	5,908,609
Special Assessments	11	0	0	6,285
Miscellaneous	12	358,000	75,100	1,246,664
Other Financing Sources	13	12,252,626	19,410,853	14,716,771
Total Revenues and Other Sources	14	31,661,418	36,931,236	32,487,677
Expenditures & Other Financing Uses				
Public Safety	15	2,199,983	2,283,324	1,887,049
Public Works	16	1,131,095	1,521,442	1,100,815
Health and Social Services	17	91,000	91,000	90,446
Culture and Recreation	18	3,074,480	3,447,697	2,731,859
Community and Economic Development	19	1,251,878	645,825	1,078,211
General Government	20	1,147,484	1,151,586	1,051,717
Debt Service	21	3,753,961	3,499,389	2,956,440
Capital Projects	22	9,107,750	9,501,500	8,636,372
Total Government Activities Expenditures	23	21,757,631	22,141,763	19,532,909
Business Type / Enterprises	24	5,782,285	8,205,801	4,325,763
Total ALL Expenditures	25	27,539,916	30,347,564	23,858,672
Transfers Out	26	7,001,126	7,517,933	6,307,393
Total ALL Expenditures/Transfers Out	27	34,541,042	37,865,497	30,166,065
Excess Revenues & Other Sources Over (Under) Expenditures/Transfers Out	28	-2,879,624	-934,261	2,321,612
Continuing Appropriation	29	0	0	
Beginning Fund Balance July 1	30	6,132,290	7,066,551	4,744,939
Ending Fund Balance June 30	31	3,252,666	6,132,290	7,066,551

FY 13 Revenue & Expense Summary

Revenues

Property Taxes	\$6,096,678
TIF Revenues	\$3,317,494
Other City Taxes	\$90,979
Licenses & Permits	\$583,350
Use of Money	\$123,300
Intergovernmental	\$2,225,194
Fees & Services	\$6,613,797
Miscellaneous	\$358,000
Financing Sources	<u>\$12,252,626</u>
	\$31,661,418

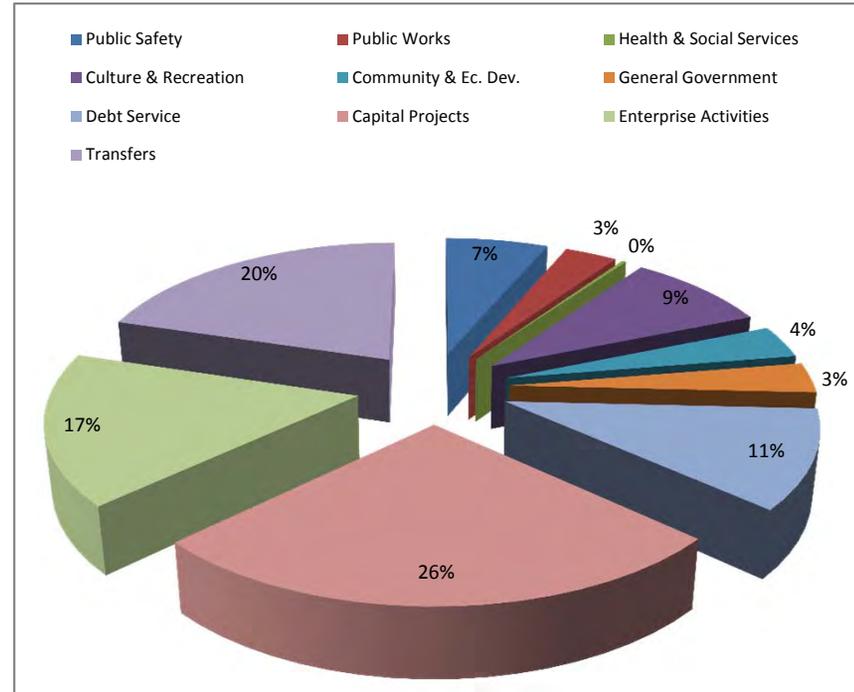
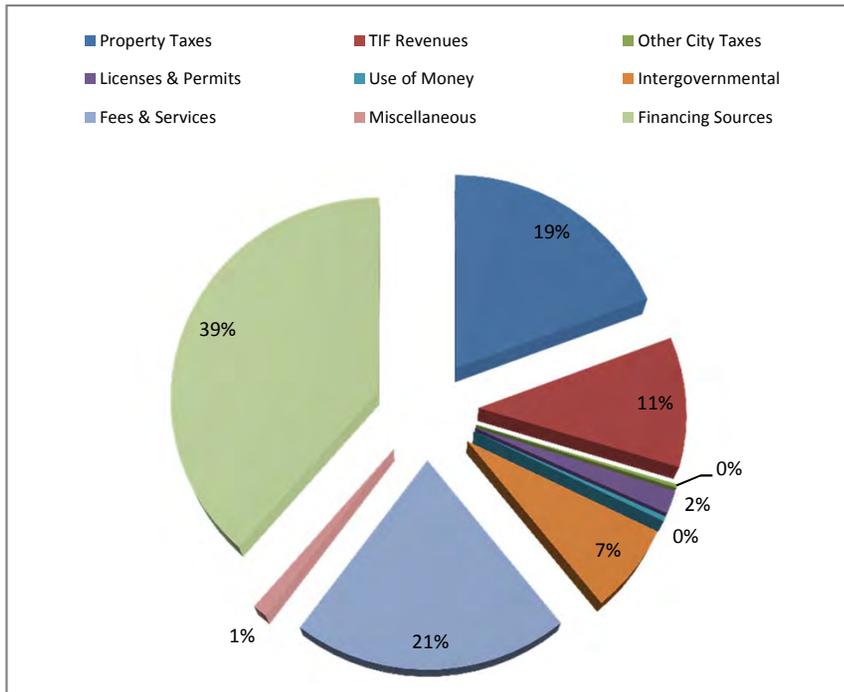
FY 13 Surplus/(Deficit)

(\$2,879,624)

NOTE: The projected deficit for FY 13 is a result of money being borrowed in the previous fiscal year for capital projects being completed in the current year. This is a normal operating procedure.

Expenses

Public Safety	\$2,199,983
Public Works	\$1,131,095
Health & Social Services	\$91,000
Culture & Recreation	\$3,074,480
Community & Ec. Dev.	\$1,251,878
General Government	\$1,147,484
Debt Service	\$3,753,961
Capital Projects	\$9,107,750
Enterprise Activities	\$5,782,285
Transfers	<u>\$7,001,126</u>
	\$34,541,042



City of North Liberty Financial Planning Model



For Year Ending June 30, 2013

(Updated March 2012)



Public Safety

Department	FY 11 Actual	FY 12 Budget	FY 13 Budget	FY 14 Estimated	FY 15 Estimated	FY 16 Estimated	FY 17 Estimated
Police							
Budget Inflation Rate		12.78%	12.83%	5.00%	5.00%	5.00%	5.00%
Personnel Services	\$951,036	\$1,131,925	\$1,307,899	\$1,373,294	\$1,441,959	\$1,514,057	\$1,589,759
Services & Commodities	\$166,346	\$119,141	\$152,600	\$160,230	\$168,242	\$176,654	\$185,486
Capital Outlay	\$0	\$15,500	\$0	\$0	\$0	\$0	\$0
Transfers	\$50,000	\$50,000	\$25,000	\$25,000	\$50,000	\$25,000	\$25,000
Total	\$1,167,382	\$1,316,566	\$1,485,499	\$1,558,524	\$1,660,200	\$1,715,710	\$1,800,246
Emergency Management							
Budget Inflation Rate		2.80%	4.79%	4.00%	4.00%	4.00%	4.00%
Personnel Services	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Services & Commodities	\$10,769	\$11,070	\$11,600	\$12,064	\$12,547	\$13,048	\$13,570
Capital Outlay	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Transfers	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Total	\$10,769	\$11,070	\$11,600	\$12,064	\$12,547	\$13,048	\$13,570
Fire							
Budget Inflation Rate		-6.19%	9.25%	5.00%	5.00%	5.00%	5.00%
Personnel Services	\$122,484	\$124,981	\$137,726	\$144,612	\$151,843	\$159,435	\$167,407
Services & Commodities	\$168,140	\$142,600	\$135,600	\$142,380	\$149,499	\$156,974	\$164,823
Capital Outlay	\$27,231	\$0	\$0	\$0	\$0	\$0	\$0
Transfers	\$132,375	\$154,796	\$188,102	\$197,507	\$207,382	\$217,752	\$228,639
Total	\$450,230	\$422,377	\$461,428	\$484,499	\$508,724	\$534,161	\$560,869
Building Inspections							
Budget Inflation Rate		18.52%	2.79%	5.00%	5.00%	5.00%	5.00%
Personnel Services	\$311,874	\$340,807	\$350,275	\$367,789	\$386,178	\$405,487	\$425,761
Services & Commodities	\$19,276	\$51,668	\$53,133	\$55,790	\$58,579	\$61,508	\$64,583
Capital Outlay	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Transfers	\$0	\$0	\$0	\$25,000	\$15,000	\$15,000	\$0
Total	\$331,150	\$392,475	\$403,408	\$448,578	\$459,757	\$481,995	\$490,345
Animal Control							
Budget Inflation Rate		24.47%	323.73%	4.00%	4.00%	4.00%	4.00%
Personnel Services	\$2,589	\$2,700	\$0	\$0	\$0	\$0	\$0
Services & Commodities	\$2,151	\$3,200	\$25,000	\$26,000	\$27,040	\$28,122	\$29,246
Capital Outlay	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Transfers	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Total	\$4,740	\$5,900	\$25,000	\$26,000	\$27,040	\$28,122	\$29,246
Traffic Safety							
Budget Inflation Rate		-21.98%	6.09%	4.00%	4.00%	4.00%	4.00%
Personnel Services	\$25,456	\$19,735	\$20,950	\$21,788	\$22,660	\$23,566	\$24,509
Services & Commodities	\$96	\$200	\$200	\$208	\$216	\$225	\$234
Capital Outlay	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Transfers	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Total	\$25,552	\$19,935	\$21,150	\$21,996	\$22,876	\$23,791	\$24,743
Total Public Safety	\$1,989,823	\$2,168,323	\$2,408,085	\$2,551,662	\$2,691,144	\$2,796,827	\$2,919,019

Ryan Heiar: Replace one squad car.

Ryan Heiar: Add one new police officer. See attached supporting documentation.

Ryan Heiar: Replace both furnaces at PD; increased costs for software licensing; increased cost for radio repair and replacement.

Ryan Heiar: Proposed expenses from Fire Capital fund are: training pad (\$33k), Fire Engine (\$400k), SCBA's (\$50k), vent system (\$50k). After purchases, fund balance will remain over \$80k.

Ryan Heiar: Increased funds as future for animal control is uncertain.

A Breakdown of Public Safety

% of General Fund Budget	27.82%	29.47%	30.21%	29.96%	30.54%	30.23%	30.75%
Cost/Capita	\$148.78	\$154.48	\$163.84	\$166.12	\$167.97	\$167.64	\$168.28
Total Personnel Costs	\$1,413,439	\$1,620,148	\$1,816,850	\$1,907,483	\$2,002,639	\$2,102,545	\$2,207,436
% of Public Safety Expenditures	71.03%	74.72%	75.45%	74.75%	74.42%	75.18%	75.62%

Public Works

Department	FY 11 Actual	FY 12 Budget	FY 13 Budget	FY 14 Estimated	FY 15 Estimated	FY 16 Estimated	FY 17 Estimated
Solid Waste Collection							
Budget Inflation Rate		-14.65%	0.00%	4.00%	4.00%	4.00%	4.00%
Personnel Services	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Services & Commodities	\$361,378	\$315,200	\$315,200	\$327,808	\$340,920	\$354,557	\$368,739
Capital Outlay	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Transfers	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Total	\$361,378	\$315,200	\$315,200	\$327,808	\$340,920	\$354,557	\$368,739
Transit							
Budget Inflation Rate		27.61%	0.00%	4.00%	4.00%	4.00%	4.00%
Personnel Services	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Services & Commodities	\$90,491	\$125,000	\$125,000	\$130,000	\$135,200	\$140,608	\$146,232
Capital Outlay	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Transfers	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Total	\$90,491	\$125,000	\$125,000	\$130,000	\$135,200	\$140,608	\$146,232
Streets							
Budget Inflation Rate		0.00%	-	4.00%	4.00%	4.00%	4.00%
Personnel Services	\$85,165	\$0	\$0	\$0	\$0	\$0	\$0
Services & Commodities	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Capital Outlay	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Transfers	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Total	\$85,165	\$0	\$0	\$0	\$0	\$0	\$0
Total Public Works	\$537,034	\$440,200	\$440,200	\$457,808	\$476,120	\$495,165	\$514,972

A Breakdown of Public Works

% of General Fund Budget	7.51%	5.98%	5.52%	5.37%	5.40%	5.35%	5.43%
Cost/Capita	\$40.16	\$31.36	\$29.95	\$29.81	\$29.72	\$29.68	\$29.69
Total Personnel Costs	\$85,165	\$0	\$0	\$0	\$0	\$0	\$0
% of Public Works Expenditures	15.86%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%

Health & Social Services

Department	FY 11 Actual	FY 12 Budget	FY 13 Budget	FY 14 Estimated	FY 15 Estimated	FY 16 Estimated	FY 17 Estimated
Social Services							
Budget Inflation Rate		1.11%	0.00%	3.00%	3.00%	3.00%	3.00%
Personnel Services	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Services & Commodities	\$90,000	\$91,000	\$91,000	\$93,730	\$96,542	\$99,438	\$102,421
Capital Outlay	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Transfers	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Total	\$90,000	\$91,000	\$91,000	\$93,730	\$96,542	\$99,438	\$102,421
Total Health & Social Services	\$90,000	\$91,000	\$91,000	\$93,730	\$96,542	\$99,438	\$102,421

A Breakdown of Social Services

% of General Fund Budget	1.26%	1.24%	1.14%	1.10%	1.10%	1.07%	1.08%
Cost/Capita	\$6.73	\$6.48	\$6.19	\$6.10	\$6.03	\$5.96	\$5.90
Total Personnel Costs	\$0	\$0	\$0	\$0	\$0	\$0	\$0
% of Social Services Expenditures	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%

Social Service Contributions

Family Resource Center	\$50,000	\$50,000
NL Food and Clothing Pantry	\$12,000	\$12,000
Johnson Co. Housing Trust Fund	\$8,000	\$8,000
Big Brothers Big Sisters	\$1,000	\$1,000
Other Community Programs	\$20,000	\$20,000
	\$91,000	\$91,000

Ryan Heiar:
\$10k UNESCO, \$5k Blues
BBQ, \$5k other (i.e. My
Beautiful Self, Summer
Employment Program).

Culture & Recreation

Department	FY 11 Actual	FY 12 Budget	FY 13 Budget	FY 14 Estimated	FY 15 Estimated	FY 16 Estimated	FY 17 Estimated
Library							
Budget Inflation Rate		3.02%	9.29%	5.00%	5.00%	5.00%	5.00%
Personnel Services	\$447,634	\$473,009	\$519,814	\$545,805	\$573,095	\$601,750	\$631,837
Services & Commodities	\$117,406	\$109,120	\$116,375	\$122,194	\$128,303	\$134,719	\$141,455
Capital Outlay	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Transfers	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Total	\$565,040	\$582,129	\$636,189	\$667,998	\$701,398	\$736,468	\$773,292
Parks/Building & Grounds							
Budget Inflation Rate		-1.37%	7.70%	5.00%	5.00%	5.00%	5.00%
Personnel Services	\$348,619	\$353,184	\$383,984	\$403,183	\$423,342	\$444,509	\$466,735
Services & Commodities	\$123,572	\$122,550	\$126,650	\$132,983	\$139,632	\$146,613	\$153,944
Capital Outlay	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Transfers	\$53,500	\$42,750	\$47,750	\$69,500	\$43,500	\$20,000	\$35,500
Total	\$525,691	\$518,484	\$558,384	\$605,666	\$606,474	\$611,123	\$656,179
Recreation							
Budget Inflation Rate		-4.36%	19.82%	5.00%	5.00%	5.00%	5.00%
Personnel Services	\$702,548	\$719,672	\$785,959	\$825,257	\$866,520	\$909,846	\$955,338
Services & Commodities	\$311,579	\$277,100	\$307,400	\$322,770	\$338,909	\$355,854	\$373,647
Capital Outlay	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Transfers	\$38,500	\$10,000	\$113,000	\$40,000	\$35,000	\$20,000	\$30,000
Total	\$1,052,627	\$1,006,772	\$1,206,359	\$1,188,027	\$1,240,428	\$1,285,700	\$1,358,985
Community Center							
Budget Inflation Rate		1.87%	5.00%	5.00%	3.00%	5.00%	5.00%
Personnel Services	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Services & Commodities	\$118,288	\$120,500	\$126,525	\$132,851	\$136,837	\$143,679	\$150,863
Capital Outlay	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Transfers	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Total	\$118,288	\$120,500	\$126,525	\$132,851	\$136,837	\$143,679	\$150,863
Cemetery							
Budget Inflation Rate		0.00%	0.00%	5.00%	5.00%	6.00%	6.00%
Personnel Services	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Services & Commodities	\$9,000	\$9,000	\$9,000	\$9,450	\$9,923	\$10,518	\$11,149
Capital Outlay	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Transfers	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Total	\$9,000	\$9,000	\$9,000	\$9,450	\$9,923	\$10,518	\$11,149
Aquatic Center							
Budget Inflation Rate		29.05%	-1.27%	5.00%	5.00%	5.00%	5.00%
Personnel Services	\$337,993	\$423,362	\$441,273	\$463,337	\$486,503	\$510,829	\$536,370
Services & Commodities	\$162,739	\$226,700	\$245,500	\$257,775	\$270,664	\$284,197	\$298,407
Capital Outlay	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Transfers	\$65,000	\$80,000	\$34,000	\$154,000	\$132,000	\$210,000	\$0
Total	\$565,732	\$730,062	\$720,773	\$875,112	\$889,167	\$1,005,026	\$834,777
Total Culture & Recreation	\$2,836,378	\$2,966,947	\$3,257,230	\$3,479,104	\$3,584,227	\$3,792,513	\$3,785,244

Ryan Heiar:
Hire additional part time page for library support.

Ryan Heiar:
Replace snow removal equipment (\$17.5k) and large area mower (\$30k).

Ryan Heiar:
Duct cleaning (\$23k); cardio equipment (\$30k); BASP van (\$25k); tables/chairs (\$35k).

Ryan Heiar:
Install UV unit in indoor pool (\$35k); repaint walls of indoor pool, repaint slide (\$49k). Additional funding to come from Pool Reserve Fund.

A Breakdown of Culture & Recreation

% of General Fund Budget	39.65%	40.32%	40.86%	40.85%	40.68%	40.99%	39.88%
Cost/Capita	\$212.08	\$211.38	\$221.61	\$226.50	\$223.71	\$227.31	\$218.22
Total Personnel Costs	\$1,836,794	\$1,969,227	\$2,131,030	\$2,237,582	\$2,349,461	\$2,466,934	\$2,590,280
% of Culture & Recreation Expenditures	64.76%	66.37%	65.42%	64.31%	65.55%	65.05%	68.43%

Community & Economic Development

Department	FY 11 Actual	FY 12 Budget	FY 13 Budget	FY 14 Estimated	FY 15 Estimated	FY 16 Estimated	FY 17 Estimated
Community Beautification							
Budget Inflation Rate		-	-	4.00%	4.00%	4.00%	4.00%
Personnel Services	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Services & Commodities	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Capital Outlay	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Transfers	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Total	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Economic Development							
Budget Inflation Rate		-44.86%	100.00%	3.00%	3.00%	3.00%	3.00%
Personnel Services	\$0	\$1,000	\$0	\$0	\$0	\$0	\$0
Services & Commodities	\$29,000	\$34,000	\$70,000	\$72,100	\$74,263	\$76,491	\$78,786
Capital Outlay	\$34,475	\$0	\$0	\$0	\$0	\$0	\$0
Transfers	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Total	\$63,475	\$35,000	\$70,000	\$72,100	\$74,263	\$76,491	\$78,786
Planning & Zoning							
Budget Inflation Rate		9.06%	2.91%	5.00%	5.00%	5.00%	5.00%
Personnel Services	\$90,422	\$97,542	\$102,451	\$107,574	\$112,952	\$118,600	\$124,530
Services & Commodities	\$196,158	\$195,000	\$219,200	\$230,160	\$241,668	\$253,751	\$266,439
Capital Outlay	\$0	\$20,000	\$0	\$0	\$0	\$0	\$0
Transfers	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Total	\$286,580	\$312,542	\$321,651	\$337,734	\$354,620	\$372,351	\$390,969
Telecommunications							
Budget Inflation Rate		-2.14%	5.80%	5.00%	5.00%	5.00%	5.00%
Personnel Services	\$192,845	\$202,433	\$212,227	\$222,838	\$233,980	\$245,679	\$257,963
Services & Commodities	\$15,322	\$15,850	\$19,000	\$19,950	\$20,948	\$21,995	\$23,095
Capital Outlay	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Transfers	\$20,000	\$5,000	\$5,000	\$40,000	\$5,000	\$5,000	\$5,000
Total	\$228,167	\$223,283	\$236,227	\$282,788	\$259,928	\$272,674	\$286,058
Hotel/Motel Tax							
Budget Inflation Rate		-100.00%	-	3.00%	3.00%	3.00%	3.00%
Personnel Services	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Services & Commodities	\$36,184	\$0	\$0	\$0	\$0	\$0	\$0
Capital Outlay	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Transfers	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Total	\$36,184	\$0	\$0	\$0	\$0	\$0	\$0
Total Community & Ec. Dev.	\$614,406	\$570,825	\$627,878	\$692,622	\$688,811	\$721,516	\$755,812

Ryan Heiar:
\$50k ICAD, \$7k
P1, \$5k EDC, \$7k
economic
development
guide.

Breakdown of Community & Economic Development

% of General Fund Budget	8.59%	7.76%	7.88%	8.13%	7.82%	7.80%	7.96%
Cost/Capita	\$45.94	\$40.67	\$42.72	\$45.09	\$42.99	\$43.25	\$43.57
Total Personnel Costs	\$283,267	\$300,975	\$314,678	\$330,412	\$346,932	\$364,279	\$382,493
% of Community/ED Expenditures	46.10%	52.73%	50.12%	47.70%	50.37%	50.49%	50.61%

General Government

Department	FY 11 Actual	FY 12 Budget	FY 13 Budget	FY 14 Estimated	FY 15 Estimated	FY 16 Estimated	FY 17 Estimated
Mayor & Council							
Budget Inflation Rate		332.63%	-67.03%	5.00%	5.00%	5.00%	5.00%
Personnel Services	\$17,729	\$26,701	\$25,285	\$26,549	\$27,877	\$29,271	\$30,734
Services & Commodities	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Capital Outlay	\$0	\$50,000	\$0	\$0	\$0	\$0	\$0
Transfers	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Total	\$17,729	\$76,701	\$25,285	\$26,549	\$27,877	\$29,271	\$30,734
Administrative							
Budget Inflation Rate		4.97%	4.40%	5.00%	5.00%	5.00%	5.00%
Personnel Services	\$493,378	\$543,014	\$591,608	\$621,188	\$652,248	\$684,860	\$719,103
Services & Commodities	\$322,566	\$314,200	\$319,000	\$334,950	\$351,698	\$369,282	\$387,746
Capital Outlay	\$15,010	\$0	\$0	\$0	\$0	\$0	\$0
Transfers	\$0	\$15,000	\$0	\$20,000	\$0	\$0	\$0
Total	\$830,954	\$872,214	\$910,608	\$976,138	\$1,003,945	\$1,054,143	\$1,106,850
Elections							
Budget Inflation Rate		-	-	-	-	-	-
Personnel Services	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Services & Commodities	\$0	\$6,000	\$0	\$8,500	\$0	\$8,500	\$8,500
Capital Outlay	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Transfers	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Total	\$0	\$6,000	\$0	\$8,500	\$0	\$8,500	\$8,500
Legal & Tort Liability							
Budget Inflation Rate		-32.45%	28.34%	10.00%	5.00%	5.00%	5.00%
Personnel Services	\$0	\$128,671	\$178,391	\$196,230	\$206,042	\$216,344	\$227,161
Services & Commodities	\$216,374	\$17,500	\$9,200	\$10,120	\$10,626	\$11,157	\$11,715
Capital Outlay	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Transfers	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Total	\$216,374	\$146,171	\$187,591	\$206,350	\$216,668	\$227,501	\$238,876
Personnel							
Budget Inflation Rate		0.58%	17.07%	5.00%	5.00%	5.00%	5.00%
Personnel Services	\$20,029	\$18,500	\$22,000	\$23,100	\$24,255	\$25,468	\$26,741
Services & Commodities	\$352	\$2,000	\$2,000	\$2,100	\$2,205	\$2,315	\$2,431
Capital Outlay	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Transfers	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Total	\$20,381	\$20,500	\$24,000	\$25,200	\$26,460	\$27,783	\$29,172
Total General Government	\$1,085,438	\$1,121,586	\$1,147,484	\$1,242,738	\$1,274,950	\$1,347,197	\$1,414,132

Ryan Heiar:
Increasing City
Attorney position
from 3/4 time to
full time, thus
virtually eliminating
other attorney fees
(i.e. prosecution,
etc.).

Breakdown of General Government

% of General Fund Budget	15.17%	15.24%	14.39%	14.59%	14.47%	14.56%	14.90%
Cost/Capita	\$81.16	\$79.91	\$78.07	\$80.91	\$79.57	\$80.75	\$81.52
Total Personnel Costs	\$531,136	\$716,886	\$817,284	\$867,068	\$910,421	\$955,942	\$1,003,739
% of General Gov't Expenditures	48.93%	63.92%	71.22%	69.77%	71.41%	70.96%	70.98%

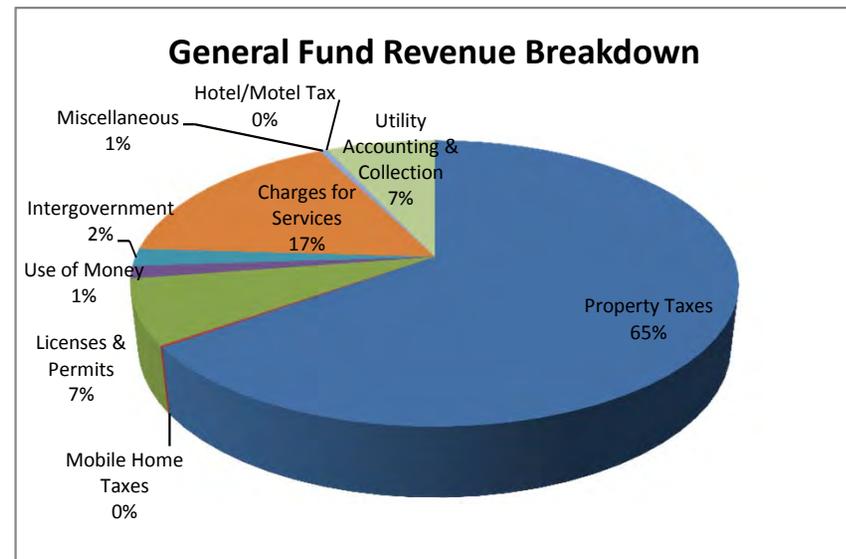
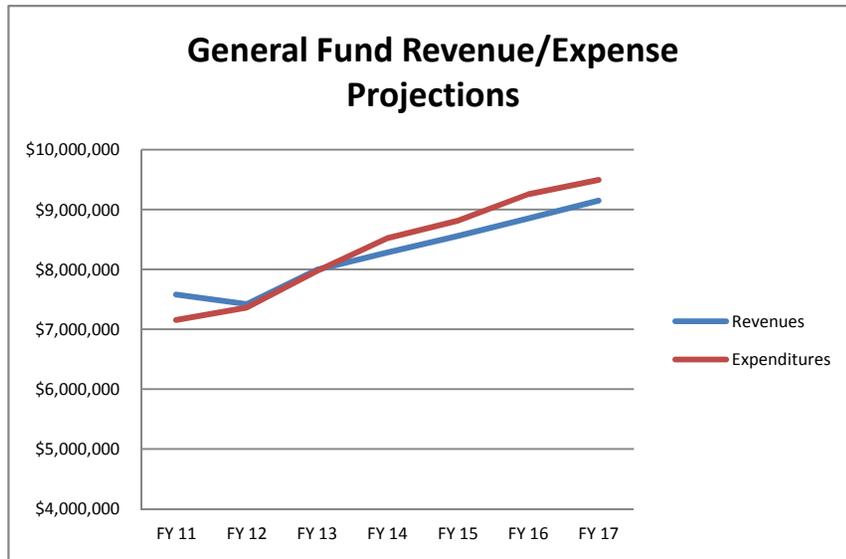
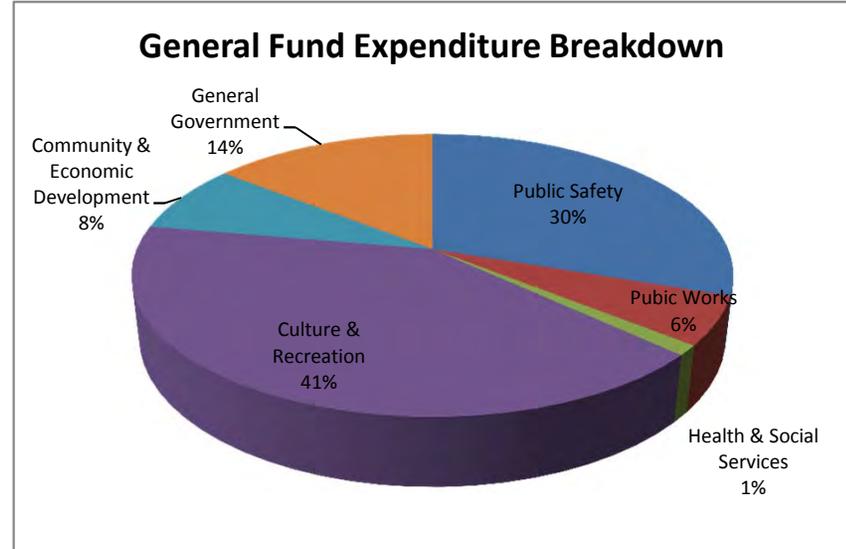
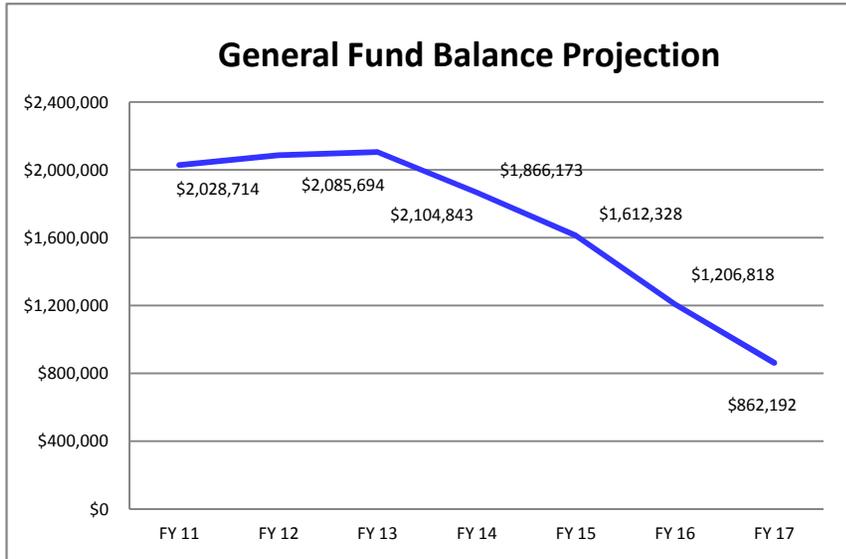
General Fund Revenues

	FY 11 Actual	FY 12 Budget	FY 13 Budget	FY 14 Estimated	FY 15 Estimated	FY 16 Estimated	FY 17 Estimated
Taxable Value							
Inflationary Rate		4.59%	11.10%	4.00%	4.00%	4.00%	4.00%
Regular	\$462,385,239	\$483,641,234	\$537,823,556	\$559,336,498	\$581,709,958	\$604,978,356	\$629,177,491
Agriculture	\$1,589,602	\$1,612,160	\$1,307,497	\$1,359,797	\$1,414,189	\$1,470,756	\$1,529,587
Tax Rates							
General	\$8.10000	\$8.10000	\$8.10000	\$8.10000	\$8.10000	\$8.10000	\$8.10000
Insurance	\$0.00000	\$0.00000	\$0.00000	\$0.00000	\$0.00000	\$0.00000	\$0.00000
Transit	\$0.00000	\$0.00000	\$0.00000	\$0.00000	\$0.00000	\$0.00000	\$0.00000
Emergency	\$0.00000	\$0.00000	\$0.00000	\$0.00000	\$0.00000	\$0.00000	\$0.00000
Other	\$0.00000	\$0.00000	\$0.00000	\$0.00000	\$0.00000	\$0.00000	\$0.00000
Total General Fund	\$8.10000						
Trust & Agency	\$1.83985	\$1.55253	\$1.51140	\$1.55253	\$1.55253	\$1.55253	\$1.55253
Agriculture	\$3.00375	\$3.00375	\$3.00375	\$3.00375	\$3.00375	\$3.00375	\$3.00375
Tax Rate Revenues							
General	\$3,759,811	\$3,917,494	\$4,356,371	\$4,530,626	\$4,711,851	\$4,900,325	\$5,096,338
Insurance	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Transit	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Emergency	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Other	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Trust & Agency	\$859,071	\$750,868	\$816,110	\$868,387	\$903,122	\$939,247	\$976,817
Agriculture	\$4,779	\$4,843	\$3,927	\$4,084	\$4,248	\$4,418	\$4,594
Utility Excise Tax	\$16,605	\$20,680	\$20,456	\$21,274	\$22,125	\$23,010	\$23,931
Total	\$4,640,266	\$4,693,884	\$5,196,864	\$5,424,371	\$5,641,346	\$5,867,000	\$6,101,680
Inflationary Rate		-4.95%	1.00%	1.00%	1.00%	1.00%	1.00%
Mobile Home Taxes	\$18,412	\$17,500	\$17,500	\$17,675	\$17,852	\$18,030	\$18,211
Inflationary Rate		5.34%	-14.39%	1.00%	1.00%	1.00%	1.00%
Licenses & Permits	\$646,865	\$681,425	\$583,350	\$589,184	\$595,075	\$601,026	\$607,036
Inflationary Rate		-21.96%	-6.22%	1.00%	1.00%	1.00%	1.00%
Use of Money	\$154,405	\$120,500	\$113,000	\$114,130	\$115,271	\$116,424	\$117,588
Inflationary Rate		-18.05%	-1.78%	1.00%	1.00%	1.00%	1.00%
Intergovernmental	\$195,572	\$160,263	\$157,408	\$158,982	\$160,572	\$162,178	\$163,799
Inflationary Rate		-3.14%	10.29%	3.00%	3.00%	3.00%	3.00%
Charges for Services	\$1,244,057	\$1,205,000	\$1,328,950	\$1,368,819	\$1,409,883	\$1,452,180	\$1,495,745
Inflationary Rate		-77.66%	-9.30%	2.00%	2.00%	2.00%	2.00%
Miscellaneous	\$197,446	\$44,100	\$40,000	\$40,800	\$41,616	\$42,448	\$43,297
Inflationary Rate		-100.00%	0.00%	3.00%	3.00%	3.00%	3.00%
Hotel/Motel Tax	\$67,729	\$0	\$0	\$0	\$0	\$0	\$0
Inflationary Rate		20.22%	12.32%	2.00%	2.00%	2.00%	2.00%
Utility Accounting & Collection	\$410,224	\$493,189	\$553,954	\$565,033	\$576,334	\$587,860	\$599,618
Total	\$7,574,976	\$7,415,861	\$7,991,026	\$8,278,993	\$8,557,949	\$8,847,146	\$9,146,974

General Fund Summary

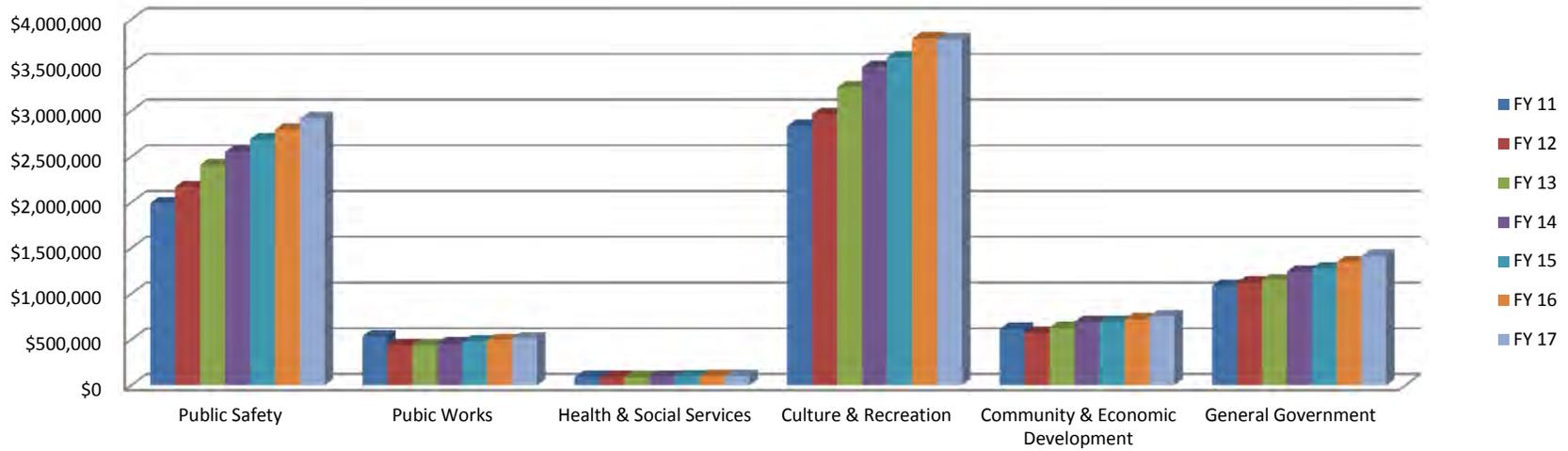
	FY 11 Actual	FY 12 Budget	FY 13 Budget	FY 14 Estimated	FY 15 Estimated	FY 16 Estimated	FY 17 Estimated
Revenues							
Property Taxes	\$4,640,266	\$4,693,884	\$5,196,864	\$5,424,371	\$5,641,346	\$5,867,000	\$6,101,680
Mobile Home Taxes	\$18,412	\$17,500	\$17,500	\$17,675	\$17,852	\$18,030	\$18,211
Licenses & Permits	\$646,865	\$681,425	\$583,350	\$589,184	\$595,075	\$601,026	\$607,036
Use of Money	\$154,405	\$120,500	\$113,000	\$114,130	\$115,271	\$116,424	\$117,588
Intergovernmental	\$195,572	\$160,263	\$157,408	\$158,982	\$160,572	\$162,178	\$163,799
Charges for Services	\$1,244,057	\$1,205,000	\$1,328,950	\$1,368,819	\$1,409,883	\$1,452,180	\$1,495,745
Miscellaneous	\$197,446	\$44,100	\$40,000	\$40,800	\$41,616	\$42,448	\$43,297
Hotel/Motel Tax	\$67,729	\$0	\$0	\$0	\$0	\$0	\$0
Utility Accounting & Collection	\$410,224	\$493,189	\$553,954	\$565,033	\$576,334	\$587,860	\$599,618
Total General Fund Revenues	\$7,574,976	\$7,415,861	\$7,991,026	\$8,278,993	\$8,557,949	\$8,847,146	\$9,146,974
Expenditures							
Public Safety	\$1,989,823	\$2,168,323	\$2,408,085	\$2,551,662	\$2,691,144	\$2,796,827	\$2,919,019
Public Works	\$537,034	\$440,200	\$440,200	\$457,808	\$476,120	\$495,165	\$514,972
Health & Social Services	\$90,000	\$91,000	\$91,000	\$93,730	\$96,542	\$99,438	\$102,421
Culture & Recreation	\$2,836,378	\$2,966,947	\$3,257,230	\$3,479,104	\$3,584,227	\$3,792,513	\$3,785,244
Community & Economic Development	\$614,406	\$570,825	\$627,878	\$692,622	\$688,811	\$721,516	\$755,812
General Government	\$1,085,438	\$1,121,586	\$1,147,484	\$1,242,738	\$1,274,950	\$1,347,197	\$1,414,132
Total General Fund Expenditures	\$7,153,079	\$7,358,881	\$7,971,877	\$8,517,663	\$8,811,794	\$9,252,656	\$9,491,599
Net Change in Fund Balance	\$421,897	\$56,980	\$19,149	(\$238,670)	(\$253,845)	(\$405,510)	(\$344,625)
Beginning Fund Balance	\$1,606,817	\$2,028,714	\$2,085,694	\$2,104,843	\$1,866,173	\$1,612,328	\$1,206,818
Ending Fund Balance	\$2,028,714	\$2,085,694	\$2,104,843	\$1,866,173	\$1,612,328	\$1,206,818	\$862,192
% Reserved	28.36%	28.34%	26.40%	21.91%	18.30%	13.04%	9.08%
Total Revenues/Capita	\$566	\$528	\$544	\$539	\$534	\$530	\$527
Expenditures/Capita							
Public Safety	\$176	\$185	\$180	\$182	\$183	\$182	\$190
Public Works	\$48	\$38	\$33	\$33	\$32	\$32	\$34
Health & Social Services	\$8	\$8	\$7	\$7	\$7	\$6	\$7
Culture & Recreation	\$251	\$254	\$244	\$248	\$244	\$247	\$246
Community & Economic Development	\$54	\$49	\$47	\$49	\$47	\$47	\$49
General Government	\$96	\$96	\$86	\$89	\$87	\$88	\$92
Total General Fund Expenditures/Capita	\$633	\$629	\$596	\$607	\$600	\$602	\$618
Personnel Expenditures							
Public Safety	\$1,413,439	\$1,620,148	\$1,816,850	\$1,907,483	\$2,002,639	\$2,102,545	\$2,207,436
Public Works	\$85,165	\$0	\$0	\$0	\$0	\$0	\$0
Health & Social Services	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Culture & Recreation	\$1,836,794	\$1,969,227	\$2,131,030	\$2,237,582	\$2,349,461	\$2,466,934	\$2,590,280
Community & Economic Development	\$283,267	\$300,975	\$314,678	\$330,412	\$346,932	\$364,279	\$382,493
General Government	\$531,136	\$716,886	\$817,284	\$867,068	\$910,421	\$955,942	\$1,003,739
Total Personnel Expenditures	\$4,149,801	\$4,607,236	\$5,079,842	\$5,342,544	\$5,609,453	\$5,889,700	\$6,183,949
% of General Fund Expenditures	58.01%	62.61%	63.72%	62.72%	63.66%	63.65%	65.15%

General Fund Analysis

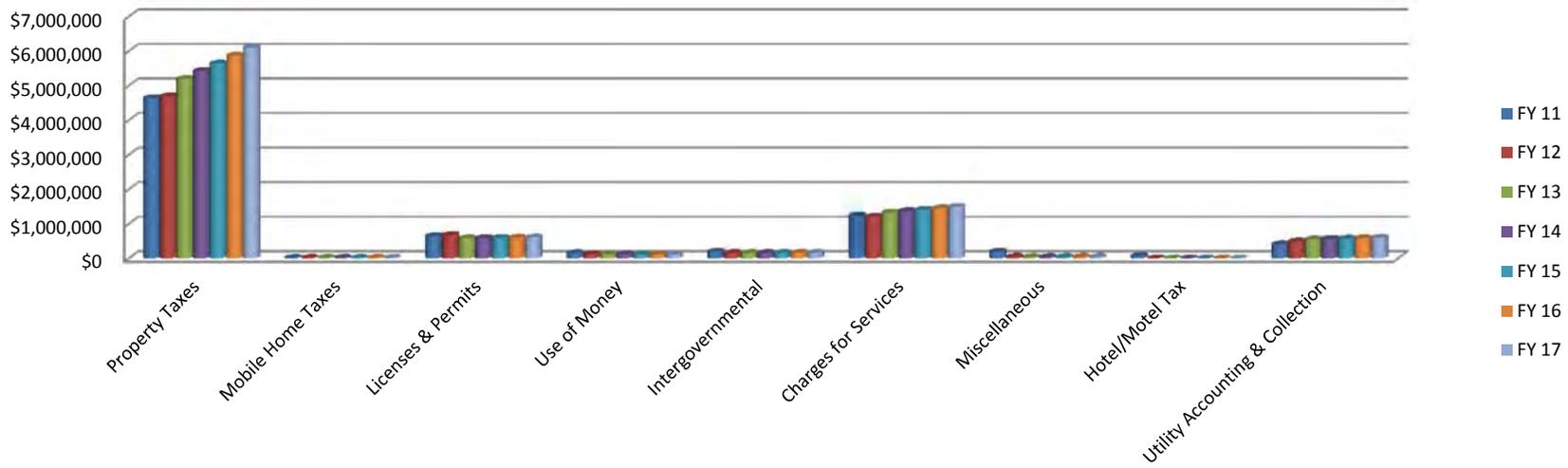


General Fund Analysis

History & Forecast of General Fund Expenditures



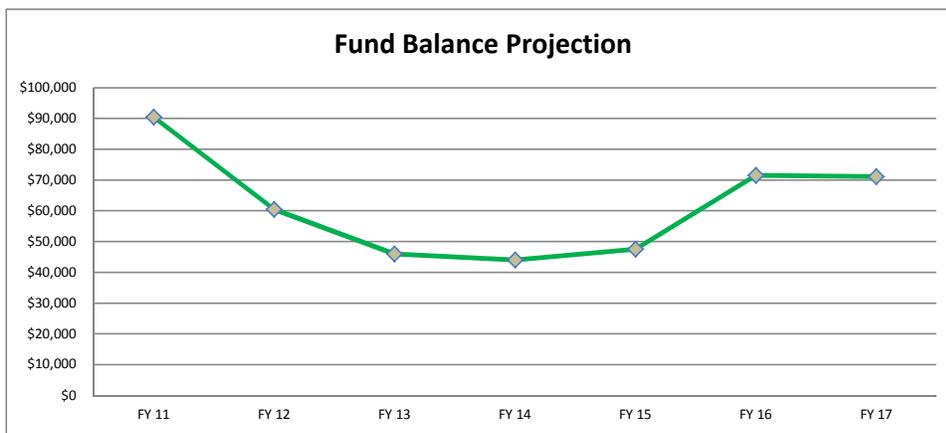
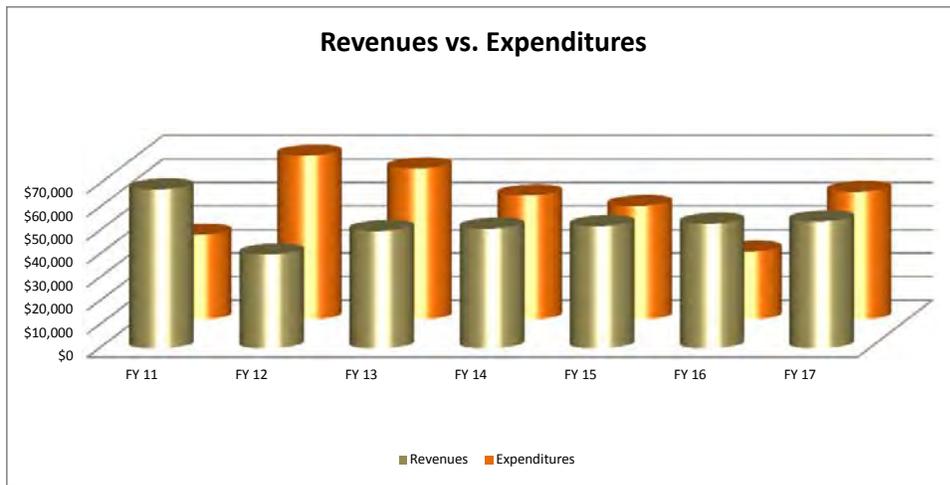
History & Forecast of General Fund Revenues



Hotel/Motel Tax

	FY 11 Actual	FY 12 Budget	FY 13 Budget	FY 14 Estimated	FY 15 Estimated	FY 16 Estimated	FY 17 Estimated
Revenues							
Budget Inflation Rate		-40.94%	2.00%	2.00%	2.00%	2.00%	2.00%
Taxes Collected	\$67,729	\$40,000	50,000	51,000	52,020	53,060	54,122
Expenditures							
CVB Contribution	\$16,932	\$10,000	\$12,500	\$12,750	\$13,005	\$13,265	\$13,530
Services & Commodities	\$0	\$0	\$5,000	\$5,250	\$5,500	\$5,750	\$6,000
Projects	\$19,252	\$60,000	\$47,000	\$35,000	\$30,000	\$10,000	\$35,000
Total	\$36,184	\$70,000	\$64,500	\$53,000	\$48,505	\$29,015	\$54,530
Net Change in Fund Balance	\$31,545	(\$30,000)	(\$14,500)	(\$2,000)	\$3,515	\$24,045	(\$409)
Beginning Fund Balance	\$58,927	\$90,472	\$60,472	\$45,972	\$43,972	\$47,487	\$71,532
Ending Fund Balance	\$90,472	\$60,472	\$45,972	\$43,972	\$47,487	\$71,532	\$71,123
% Reserved	469.93%	100.79%	97.81%	125.63%	158.29%	715.32%	203.21%

Ryan Heiar:
Community entry signs,
park signage and
tarps/rollers for
gymnasiums.



Road Use Tax Fund

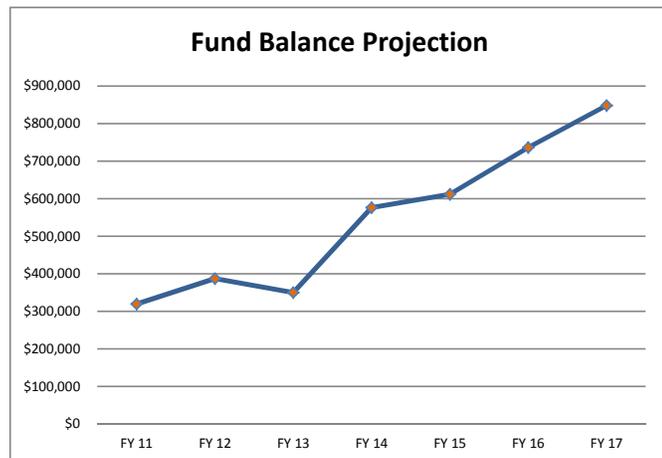
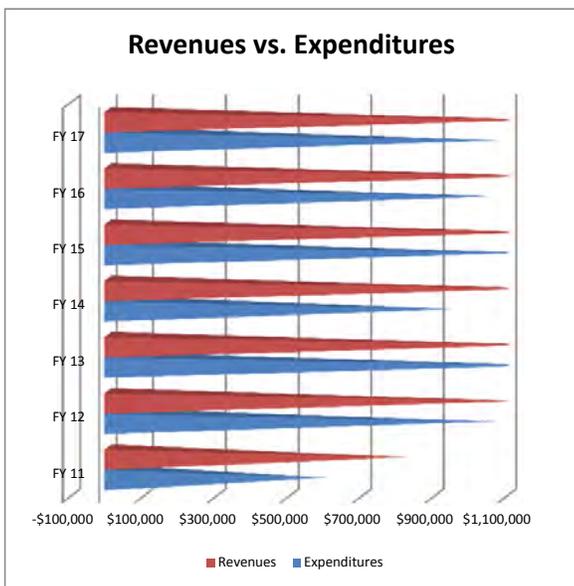
	FY 11	FY 12	FY 13	FY 14	FY 15	FY 16	FY 17
	Actual	Budget	Budget	Estimated	Estimated	Estimated	Estimated
Population	7,224	13,374	13,374	13,374	13,374	13,374	13,374
Funding/Capita	\$113.70	\$85.00	\$89.00	\$89.00	\$89.00	\$89.00	\$89.00
Revenues							
Road Use Tax Collections	\$821,381	\$1,136,790	\$1,190,286	\$1,190,286	\$1,190,286	\$1,190,286	\$1,190,286
Expenditures							
Budget Inflation Rate		78.21%	14.80%	5.00%	5.00%	5.00%	5.00%
Personnel Services	\$218,374	\$347,822	\$361,731	\$415,991	\$436,790	\$458,630	\$481,561
Services & Commodities	\$146,416	\$141,720	\$157,370	\$165,239	\$173,500	\$182,175	\$191,284
Snow & Ice Removal	\$38,591	\$67,500	\$65,000	\$68,250	\$71,663	\$75,246	\$79,008
Traffic Safety	\$55,325	\$45,000	\$59,000	\$61,950	\$65,048	\$68,300	\$71,715
Street Lighting	\$57,082	\$45,500	\$48,500	\$50,925	\$53,471	\$56,145	\$58,952
Transfers							
Equipment Revolving	\$41,000	\$200,000	\$13,500	\$0	\$153,000	\$25,000	\$25,000
Capital	\$0	\$3,700	\$220,000	\$0	\$0	\$0	\$0
Debt	\$43,077	\$47,797	\$47,133	\$46,674	\$46,159	\$45,915	\$16,155
Street Maintenance Facility	\$0	\$170,000	\$255,000	\$155,000	\$155,000	\$155,000	\$155,000
Billing & Accounting	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Total Road Use Tax Expenditures	\$599,865	\$1,069,039	\$1,227,234	\$964,028	\$1,154,631	\$1,066,410	\$1,078,675
Net Change in Fund Balance	\$221,516	\$67,751	(\$36,948)	\$226,258	\$35,655	\$123,876	\$111,611
Beginning Fund Balance	\$98,076	\$319,592	\$387,343	\$350,395	\$576,653	\$612,308	\$736,184
Ending Fund Balance	\$319,592	\$387,343	\$350,395	\$576,653	\$612,308	\$736,184	\$847,794
% Reserved	53.28%	36.23%	28.55%	59.82%	53.03%	69.03%	78.60%
Total Personnel Costs	\$218,374	\$347,822	\$361,731	\$415,991	\$436,790	\$458,630	\$481,561
% of Road Use Tax Expenditures	36.40%	32.54%	29.48%	43.15%	37.83%	43.01%	44.64%

Ryan Heiar: Revenues currently ahead of schedule by \$150k annually.

Ryan Heiar: Replace ditch mower.

Ryan Heiar: In addition to making annual debt service payment for new shop, use cash reserves in FY 12 (\$170,000) and FY 13 (\$100,000) to pay for new building.

Ryan Heiar: Install electronic gate on south side of public works campus and mill and overlay North Dubuque Street.



Water Utility

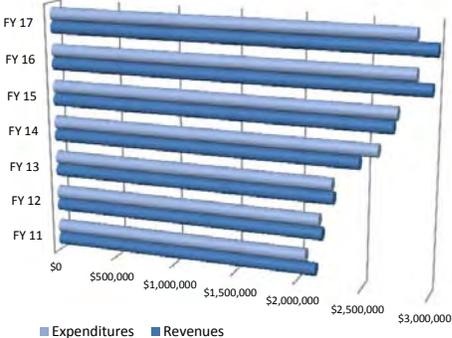
	FY 11 Actual	FY 12 Budget	FY 13 Budget	FY 14 Estimated	FY 15 Estimated	FY 16 Estimated	FY 17 Estimated
Budget Inflation Rate		2.15%	2.00%	2.00%	2.00%	2.00%	2.00%
Number of Accounts	6,340	6,476	6,606	6,738	6,872	7,010	7,150
Gallons Sold	286,403,000	292,131,000	297,973,620	303,933,092	310,011,754	316,211,989	322,536,229
Proposed Rate Increase	0%	0%	12%	8%	8%	8%	8%
Base Rate	\$11.44	\$11.44	\$12.81	\$13.84	\$14.94	\$16.14	\$17.43
Rate/1000 Gallons	\$4.28	\$4.28	\$4.79	\$5.17	\$5.59	\$6.04	\$6.52
Revenues							
Water Sales	\$1,817,788	\$1,860,000	\$2,063,528	\$2,273,183	\$2,504,138	\$2,758,559	\$3,038,828
Sales Tax	\$119,387	\$100,000	\$123,812	\$113,659	\$125,207	\$137,928	\$151,941
Connection Fees/Permits	\$107,466	\$54,500	\$60,000	\$54,500	\$54,500	\$54,500	\$45,000
Use of Money	\$5,149	\$2,000	\$800	\$2,000	\$2,000	\$2,000	\$2,000
Miscellaneous	\$980	\$18,500	\$23,000	\$15,700	\$15,700	\$15,700	\$15,700
Transfers	\$40,507	\$153,364	\$0	\$0	\$0	\$0	\$0
Accounts Receivable/Payable	\$49,243	\$0	\$0	\$0	\$0	\$0	\$0
Total Water Utility Revenues	\$2,140,520	\$2,188,364	\$2,271,140	\$2,459,042	\$2,701,545	\$2,968,686	\$3,253,469
Expenditures							
Budget Inflation Rate		4.83%	4.41%	4.00%	4.00%	4.00%	4.00%
Personnel Services	\$347,127	\$371,589	\$401,198	\$417,246	\$433,936	\$451,293	\$469,345
Services & Commodities	\$783,155	\$753,310	\$869,654	\$904,440	\$940,618	\$978,242	\$1,017,372
Capital	\$1,450	\$3,700	\$0	\$0	\$0	\$0	\$0
Transfers							
Equipment Revolving	\$0	\$25,000	\$0	\$75,500	\$54,000	\$127,000	\$49,000
Capital Reserve	\$82,500	\$54,500	\$0	\$40,000	\$125,000	\$125,000	\$125,000
Debt	\$653,766	\$721,885	\$725,288	\$719,458	\$726,086	\$717,533	\$720,000
Billing & Accounting	\$195,345	\$233,063	\$262,287	\$270,156	\$278,260	\$286,608	\$298,072
Upcoming Projects							
(1) Watermain Loop Projects; Generators; Paint Tower				\$170,000	\$170,000	\$170,000	\$170,000
(2) Ground Storage Reservoir							
(3) New Water Plant							
(4) New Water Tower							
Total Water Utility Expenditures	\$2,063,343	\$2,163,047	\$2,258,427	\$2,596,800	\$2,727,900	\$2,855,677	\$2,848,790
Net Change in Fund Balance	\$77,177	\$25,317	\$12,713	(\$137,758)	(\$26,355)	\$113,010	\$404,680
Beginning Fund Balance	\$26,111	\$103,288	\$128,605	\$141,318	\$3,560	(\$22,794)	\$90,215
Ending Fund Balance	\$103,288	\$128,605	\$141,318	\$3,560	(\$22,794)	\$90,215	\$494,895
% Reserved	5.01%	5.95%	6.26%	0.14%	-0.84%	3.16%	17.37%
Total Personnel Costs	\$347,127	\$371,589	\$401,198	\$417,246	\$433,936	\$451,293	\$469,345
% of Wastewater Utility Expenditure	16.82%	17.18%	17.76%	16.07%	15.91%	15.80%	16.48%

Ryan Heiar:
Rate increase needed to support operations and needed maintenance projects.

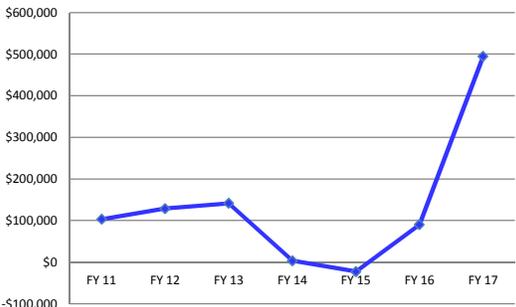
Ryan Heiar:
Postponing capital projects until revenues in place.

Ryan Heiar:
See FY 14 CIP for project details.

Revenues vs. Expenditures



Fund Balance Projection



Wastewater Utility

	FY 11 Actual	FY 12 Budget	FY 13 Budget	FY 14 Estimated	FY 15 Estimated	FY 16 Estimated	FY 17 Estimated
Budget Inflation Rate		2.00%	2.00%	2.00%	2.00%	2.00%	2.00%
Number of Accounts	6,323	6,449	6,578	6,710	6,844	6,981	7,121
Gallons Sold	270,776,000	276,192,000	281,715,840	287,350,157	293,097,160	298,959,103	304,938,285
Proposed Rate Increase	0%	0%	8%	12%	12%	10%	10%
Base Rate	\$21.82	\$21.82	\$23.57	\$26.39	\$29.56	\$32.52	\$35.77
Rate/1000 Gallons	\$3.74	\$3.74	\$4.04	\$4.52	\$5.07	\$5.57	\$6.13
Revenues							
Wastewater Sales	\$2,411,867	\$2,422,315	\$2,679,348	\$3,060,887	\$3,496,757	\$3,923,362	\$4,402,012
Sales Tax	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Connection Fees/Permits	\$60,983	\$65,000	\$65,000	\$45,000	\$45,000	\$45,000	\$45,000
Use of Money	\$4,781	\$2,000	\$1,000	\$2,000	\$2,000	\$2,000	\$2,000
Miscellaneous	\$0	\$0	\$500	\$15,700	\$15,700	\$15,700	\$15,700
Transfers	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Accounts Receivable/Payable	(\$7,782)	\$0	\$0	\$0	\$0	\$0	\$0
Total Wastewater Utility Revenues	\$2,469,849	\$2,489,315	\$2,745,848	\$3,123,587	\$3,559,457	\$3,986,062	\$4,464,712
Expenditures							
Budget Inflation Rate		-4.92%	6.69%	4.00%	4.00%	4.00%	4.00%
Personnel Services	\$370,742	\$429,215	\$440,420	\$458,037	\$476,358	\$495,413	\$515,229
Services & Commodities	\$523,422	\$658,301	\$690,500	\$718,120	\$746,845	\$776,719	\$807,787
Capital	\$0	\$3,700	\$0	\$0	\$0	\$0	\$0
Transfers							
Equipment Revolving	\$0	\$40,000	\$30,000	\$0	\$13,000	\$0	\$50,000
Capital Reserve	\$500,300	\$145,000	\$212,000	\$153,000	\$117,000	\$117,000	\$117,000
Debt	\$1,094,256	\$1,042,863	\$1,087,640	\$1,040,109	\$1,032,926	\$1,041,906	\$1,041,906
Billing & Accounting	\$195,345	\$233,063	\$262,287	\$272,778	\$283,690	\$295,037	\$306,839
Sewer Study Projects							
(1) Short Term Projects	\$0	\$0	\$0	\$166,313	\$167,413	\$168,350	\$169,125
(2) East Trunk Sewer	\$0	\$0	\$0	\$353,853	\$351,116	\$352,758	\$353,692
(3) WWTP Expansion	\$0	\$0	\$0	\$0	\$0	\$834,388	\$835,088
(4) Mid/Long Term Projects	\$0	\$0	\$0	\$0	\$0	\$0	\$206,550
Total Wastewater Utility Expenditures	\$2,684,065	\$2,552,142	\$2,722,847	\$3,162,210	\$3,188,348	\$4,081,570	\$4,403,216
Net Change in Fund Balance	(\$214,216)	(\$62,827)	\$23,001	(\$38,623)	\$371,110	(\$95,509)	\$61,496
Beginning Fund Balance	\$904,212	\$689,996	\$627,169	\$650,170	\$611,546	\$982,656	\$887,147
Ending Fund Balance	\$689,996	\$627,169	\$650,170	\$611,546	\$982,656	\$887,147	\$948,643
% Reserved	25.71%	24.57%	23.88%	19.34%	30.82%	21.74%	21.54%
Total Personnel Costs	\$370,742	\$429,215	\$440,420	\$458,037	\$476,358	\$495,413	\$515,229
% of Wastewater Utility Expenditures	13.81%	16.82%	16.17%	14.48%	14.94%	12.14%	11.70%

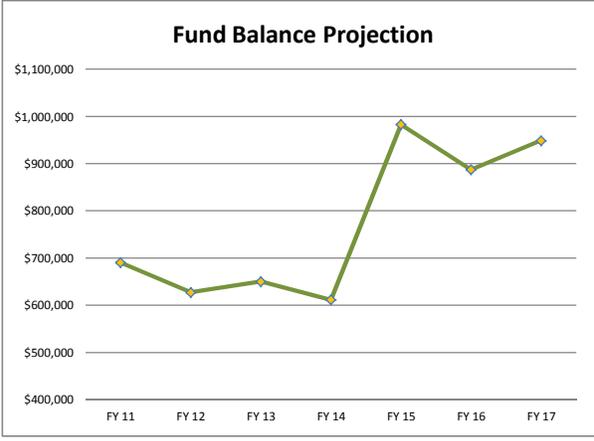
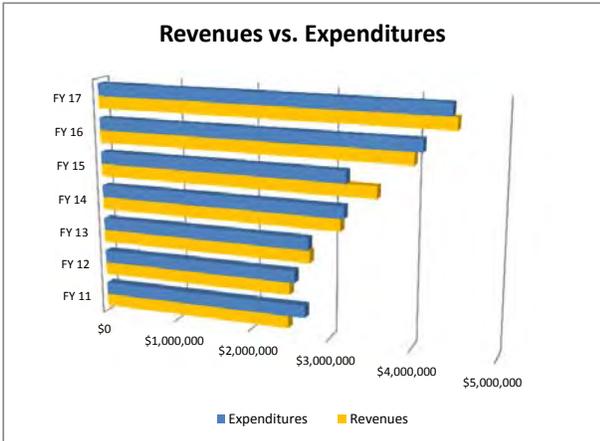
Ryan Heiar:
Rate increase needed to support operations and needed maintenance projects.

Ryan Heiar:
Fork lift needed to lift and move heavy equipment at plant.

Ryan Heiar:
Construct storage building (\$95k); designation of funds for membrane trains (\$92k); manhole repair (\$25k).

Ryan Heiar:
WW has requested an additional employee for the last couple of years to meet the needs of the workload. A new employee is not included in this year's budget, but will be proposed in FY 14.

Ryan Heiar:
Sewer repair projects as recommended by study; total costs \$1.4 million.



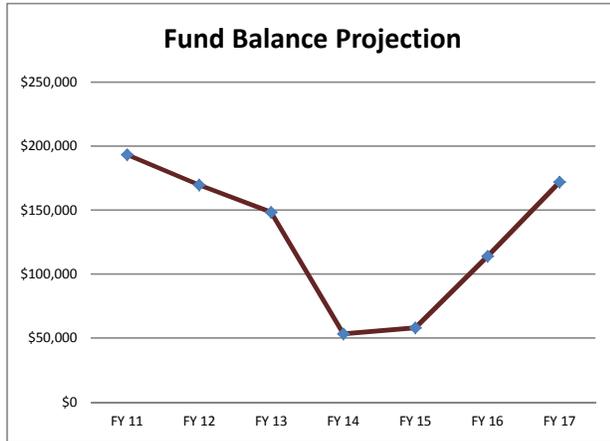
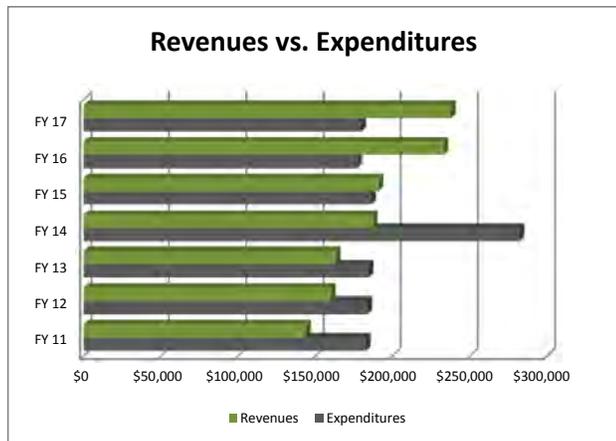
Storm Water Utility

	FY 11 Actual	FY 12 Budget	FY 13 Budget	FY 14 Estimated	FY 15 Estimated	FY 16 Estimated	FY 17 Estimated
Budget Inflation Rate		11.08%	2.00%	2.00%	2.00%	22.00%	2.00%
Number of Accounts	6,000	6,665	6,798	6,934	7,073	8,629	8,802
Base Rate	\$2.00	\$2.00	\$2.00	\$2.25	\$2.25	\$2.25	\$2.25
Revenues							
Storm Water Fees	\$144,000	\$159,960	\$163,159	\$187,225	\$190,970	\$232,983	\$237,643
Sales Tax	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Connection Fees/Permits	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Use of Money	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Miscellaneous	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Transfers	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Accounts Receivable/Payable	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Total Storm Water Utility Revenues	\$144,000	\$159,960	\$163,159	\$187,225	\$190,970	\$232,983	\$237,643
Expenditures							
Budget Inflation Rate		0.60%	0.39%	5.00%	5.00%	5.00%	5.00%
Personnel Services	\$65,875	\$68,543	\$42,635	\$44,767	\$47,005	\$49,355	\$51,823
Services & Commodities	\$58,700	\$50,400	\$50,400	\$52,920	\$55,566	\$58,344	\$61,262
Capital	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Transfers							
Equipment Revolving	\$11,000	\$0	\$42,000	\$137,500	\$36,500	\$22,500	\$19,500
Capital Reserve	\$27,500	\$37,700	\$20,000	\$20,000	\$20,000	\$20,000	\$20,000
Debt	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Billing & Accounting	\$19,535	\$27,063	\$29,380	\$27,063	\$27,063	\$27,063	\$27,063
Total Storm Water Utility Expenditures	\$182,610	\$183,706	\$184,415	\$282,250	\$186,134	\$177,263	\$179,648
Net Change in Fund Balance	(\$38,610)	(\$23,746)	(\$21,256)	(\$95,025)	\$4,836	\$55,720	\$57,995
Beginning Fund Balance	\$231,968	\$193,358	\$169,612	\$148,356	\$53,332	\$58,167	\$113,888
Ending Fund Balance	\$193,358	\$169,612	\$148,356	\$53,332	\$58,167	\$113,888	\$171,883
% Reserved	105.89%	92.33%	80.45%	18.90%	31.25%	64.25%	95.68%
Total Personnel Costs	\$65,875	\$68,543	\$42,635	\$44,767	\$47,005	\$49,355	\$51,823
% of Storm Water Utility Expenditures	36.07%	37.31%	23.12%	15.86%	25.25%	27.84%	28.85%

Ryan Heiar:
Will need to consider future rate increase to keep up with increasing storm water regulations.

Ryan Heiar:
Purchase leaf vacuum and share in costs for parks mower.

Ryan Heiar:
Annual maintenance for manhole repair; funds also come from WW fund.



Utility Rate Analysis

<i>FY 13 Wastewater Rate Increase Analysis</i>				
	FY 12	FY 13	Difference	
Base Rate	\$21.82	\$23.57	\$1.75	
Rate/1000	\$3.74	\$4.04	\$0.30	
	FY 12 Monthly FY 13 Monthly			
Consumption	Cost	Cost	% Increase	\$ Increase
3,000	\$33.04	\$35.68	8.00%	\$2.64
5,000	\$40.52	\$43.76	8.00%	\$3.24
8,000	\$51.74	\$55.88	8.00%	\$4.14
11,000	\$62.96	\$68.00	8.00%	\$5.04

<i>FY 13 Water Rate Increase Analysis</i>				
	FY 12	FY 13	Difference	
Base Rate	\$11.44	\$12.81	\$1.37	
Rate/1000	\$4.28	\$4.79	\$0.51	
	FY 12 Monthly FY 13 Monthly			
Consumption	Cost	Cost	% Increase	\$ Increase
3,000	\$24.27	\$27.19	12.00%	\$2.91
5,000	\$32.83	\$36.77	12.00%	\$3.94
8,000	\$45.66	\$51.14	12.00%	\$5.48
11,000	\$58.50	\$65.52	12.00%	\$7.02

<i>FY 13 Stormwater Rate Increase Analysis</i>				
	FY 12	FY 13	Difference	
Base Rate	\$2.00	\$2.00	\$0.00	
Rate/1000	\$0.00	\$0.00	\$0.00	
	FY 12 Monthly FY 13 Monthly			
Consumption	Cost	Cost	% Increase	\$ Increase
3,000	\$2.00	\$2.00	0.00%	\$0.00
5,000	\$2.00	\$2.00	0.00%	\$0.00
8,000	\$2.00	\$2.00	0.00%	\$0.00
11,000	\$2.00	\$2.00	0.00%	\$0.00

<i>FY 13 Utility Rates Increase Analysis</i>				
	FY 12 Monthly FY 13 Monthly			
Consumption	Cost	Cost	% Increase	\$ Increase
3,000	\$59.31	\$64.87	9.37%	\$5.56
5,000	\$75.35	\$82.53	9.53%	\$7.18
8,000	\$99.40	\$109.02	9.68%	\$9.62
11,000	\$123.46	\$135.51	9.77%	\$12.06

City of North Liberty Capital Improvements Plan



Five Year Capital Improvements Plan FY 2013 - FY 2017



Funding Sources

Project Name	Project Description	Department	Project Cost	Funding Sources													
				General	RUT	TIF	Water	Sewer	Storm Sewer	GO Bond	TIF Bond	Revenue Bond	Hotel/Motel	State	Federal	Other	
Ranshaw House Project	Renovation of the historic house located at 515 W. Penn Street to accommodate a history/welcome center - Phase 2.	Administration	\$73,000									\$15,500			\$52,500		\$5,000
SCBA Replacement	Replacing SCBA units (10-15 units, phase 1 of 3)	Fire	\$52,000														\$52,000
Fire Truck	Replace 1992 fire engine (Unit 112).	Fire	\$400,000														\$400,000
Apparatus Bay Ventilation System	Install ventilation system in the apparatus bay of the fire station to prevent vehicle fumes from causing illness or injury.	Fire	\$50,000														\$50,000
All Terrain Vehicle	Add medical/rescue ATV and trailer to fleet, to be used for rescue operations at the lake and other off road areas; to transport patients to an ambulance during special events such as Salute to Summer and Blues & BBQ; and for training.	Fire	\$17,000														\$17,000
Training Pad	In conjunction with Street Maintenance Facility project, construct asphalt pad at public works campus for Fire Department training purposes.	Fire	\$33,000														\$33,000
Library Addition	Design and construct addition to the library, adding meeting rooms a teen lounge and more space for adult and teen services.	Library	\$3,400,000									\$2,000,000			\$675,000		\$725,000
Lawn/Snow Equipment	Replace 1997 mower/snow removal attachments for 1145 units.	Parks	\$17,750	\$17,750													
Jacobsen Mower	Replace 2006 large area mower (10.5 ft deck).	Parks	\$38,000	\$30,000					\$8,000								
Quail Ridge Park Play Structure	Install playground structure at Quail Ridge Park (see Comprehensive Park Plan).	Parks	\$75,000								\$75,000						
West Side Park Development	Allocate funds to develop 40 acre park on west side of town, adjacent to Jones Blvd. and St. Andrews Rd (see Comprehensive Park Plan).	Parks	\$300,000									\$200,000			\$100,000		
Liberty Centre Trail Lighting	LED Lighting Retro-fit program with existing lights on the trail.	Parks	\$12,000														\$12,000
Park Signage	Install monument signs at all parks throughout community (see Comprehensive Park Plan).	Parks	\$10,000												\$10,000		
Community Entryway Signs	Landscaping and welcome sign installation at north, south and west entrances. Specific locations not yet determined.	Parks	\$30,000												\$30,000		
Police Car	Replace one squad car.	Police	\$25,000	\$25,000													
Community Center Generator	Install backup power generator to be used for emergency and disaster situations. Seeking grant funding to help defray costs.	Recreation	\$300,000								\$150,000				\$150,000		
Gym Tarps/Rollers	Replace floor tarps and roller units used for special events in gymnasium.	Recreation	\$7,000												\$7,000		
Duct Cleaning	Deep clean air ducts throughout ventilation system.	Recreation	\$23,000	\$23,000													
Ultraviolet Units for Pool	Install UV units in indoor pool to improve disinfection method.	Recreation	\$35,000														\$35,000
Exercise Equipment	Replace cardio exercise equipment at recreation center.	Recreation	\$30,000	\$30,000													
Tables and Chairs Replacement	Replace tables and chairs within the Community Center.	Recreation	\$35,000	\$35,000													
BASP Van	Replace 2002 BASP, 15 passenger van.	Recreation	\$25,000	\$25,000													
Painting at Recreation Center	Repaint indoor walls of the indoor pool enclosure and repaint the outdoor pool slides.	Recreation	\$49,000														\$49,000
Snow Blower Attachment	Replace snow blower mount for the loader.	Streets	\$85,000								\$85,000						
Leaf Vacuum	Purchase new, self contained leaf vacuum collector.	Streets	\$34,000						\$34,000								
Disc Type Mower	Replace aging ditch mower.	Streets	\$13,500		\$13,500												
Tractor	Replace JD 5410 & 2350 with one tractor.	Streets	\$74,000								\$74,000						
Electric Gate	Install electric gate at south side entrance of Street Maintenance Campus.	Streets	\$15,000		\$15,000												

Funding Sources

Project Name	Project Description	Department	Project Cost	Funding Sources															
				General	RUT	TIF	Water	Sewer	Storm Sewer	GO Bond	TIF Bond	Revenue Bond	Hotel/Motel	State	Federal	Other			
North Dubuque Street Overlay	Mill and overlay Dubuque Street, from Penn Street to Highway 965, including replacement of a culvert.	Streets	\$205,000		\$205,000														
Mehaffey Bridge Road (N. Front)	Asphalt reconstruction of Mehaffey Bridge Road. Improvements include a 36-ft road with wide shoulders, adding turn lanes at Cedar Springs and Jefferson Addition.	Streets	\$877,000							\$377,110	\$499,890								
Design Jones Boulevard, Phase 2	Design the reconstruction of Jones Boulevard, from St. Andrews to Forevergreen Road. Modern safety and ADA design standards including urban PCC pavement section, storm drainage system, and pedestrian/bicycle accommodations will be included.	Streets	\$200,000									\$200,000							
Streets and Maintenance Facility	Construct 21,000 s.f. shop and office area on Front Street campus.	Streets	\$2,125,000							\$525,000		\$1,600,000							
HD Camera	Replace high definition video camera.	Telecommunications	\$5,000	\$5,000															
Manhole Rehab	Rehabilitate aging and deteriorated manholes as needed to avoid infiltration of ground water.	Wastewater	\$45,000					\$25,000	\$20,000										
Sanitary Sewer Upgrade	Replace deteriorating sanitary sewer main on Cherry Street and upgrade trunk line from WWTP to Vandello Drive.	Wastewater	\$1,400,000									\$1,400,000							
Fork Lift Truck	Purchase fork lift truck to move heavy equipment around the MBR Plant.	Wastewater	\$30,000					\$30,000											
Zenon Membrane Train Modules	Designation of funds annually for the replacement of the 12 membrane train modules in the MBR plant. The membranes have a life expectancy of 15 years.	Wastewater	\$92,000					\$92,000											
Storage Building	Construct 40x50 building to store equipment and parts for wastewater plant.	Wastewater	\$95,000					\$95,000											
Annual Total			\$10,332,250	\$190,750	\$233,500	\$0	\$0	\$242,000	\$62,000	\$1,286,110	\$2,915,390	\$3,000,000	\$47,000	\$977,500	\$0	\$1,378,000			

Notes:

- Fundraising and grants**
- Aquatic Center Capital Reserve Fund, transfer from GF
- CAT Grant
- Fire Department Capital Reserve Fund, transfer from GF
- Potential Grant Funding
- Great Places Funding

Funding Sources

Project Name	Project Description	Department	Project Cost	Funding Sources													
				General	RUT	TIF	Water	Sewer	Storm Sewer	GO Bond	TIF Bond	Revenue Bond	Hotel/Motel	State	Federal	Other	
Ranshaw House Project	Renovation of the historic house located at 515 W. Penn Street to accommodate a history/welcome center - Phase 3.	Administration	\$100,000									\$50,000			\$50,000		
General Use Vehicle	Purchase of a fuel efficient vehicle for general city staff usage.	Administration	\$20,000	\$20,000													
Storm Water Inspector Pickup Truck	Replace 2004 Dodge Ram 1500.	Building	\$25,000							\$25,000							
SCBA Replacement	Replacing SCBA units (10-15 units, phase 2 of 3)	Fire	\$52,000														\$52,000
Lawn Mowers	Replace 3, 2009 John Deere park mowers.	Parks	\$28,500	\$21,000						\$7,500							
Pickup Truck	Replace 2005 Ford one-ton pickup truck.	Parks	\$32,500	\$22,500						\$10,000							
West Lakes	Construct fishing jetty (see Comprehensive Park Plan).	Parks	\$10,000										\$10,000				
Tennis Court Improvements	Repaint tennis courts at Penn Meadows Parks.	Parks	\$16,000	\$16,000													
Park Signage	Install monument signs at all parks throughout community (see Comprehensive Park Plan).	Parks	\$10,000	\$10,000													
Trail Network Upgrades	Replace 4-foot wide sidewalk with 8-foot wide trail along Cherry Street, from pedestrian underpass to north/south trail; install 8-foot wide trail from Fox Valley Drive to Wood Duck Court; connect Fox Run and Cedar Springs subdivision by installing trail between gap in sidewalk.	Parks	\$95,000								\$95,000						
Penn Meadows Trail	Grade and asphalt trail with segments from parking lot to shelters and asphalt parking lot (see Comprehensive Park Plan).	Parks	\$150,000									\$150,000					
Community Center Tot-lot	Install a tot-lot playground (3 to 5 year old age group) at Community Center/Ranshaw House.	Parks	\$45,000									\$45,000					
West Side Park Development	Allocate funds to develop 40 acre park on west side of town, adjacent to Jones Blvd. and St. Andrews Rd (see Comprehensive Park Plan).	Parks	\$250,000									\$250,000					
Police Cars	Replace one squad car.	Police	\$25,000	\$25,000													
BASP Van	Replace 1998 BASP, 15 passenger van.	Recreation	\$25,000	\$25,000													
Pool Heater	Replace aging indoor pool heater.	Recreation	\$30,000														\$30,000
Exercise Equipment	Annual designation of funds to replace cardio exercise equipment at recreation center.	Recreation	\$15,000	\$15,000													
Pool Accessories	Replace diving boards and deck furniture.	Recreation	\$35,000														\$35,000
Pool Awnings/Funbrellas	Replace all awnings and funbrellas at outside pool.	Recreation	\$25,000										\$25,000				
Playtime Indoor Equipment	Indoor play equipment to be placed in new area when Library expands.	Recreation	\$75,000									\$75,000					
Concession Equipment	Adding new and/or replacing concessions equipment.	Recreation	\$10,000														\$10,000
Penn Meadows Concessions Building	Construct new concessions building between north and south 4-plexes at Penn Meadows Park.	Parks	\$350,000									\$175,000					\$175,000
Ultraviolet Units for Pool	Designation of funds to install UV units in pools if/when required by state.	Recreation	\$35,000														\$35,000
Pool Equipment	Replace chemical control feeders for outdoor pool.	Recreation	\$19,000														\$19,000
Street Sweeper	Replace 1997 street sweeper with vacuum type unit.	Street	\$175,000							\$95,000	\$80,000						
Grader/Maintainer	Replace 1965 CAT Grader/Maintainer with new model.	Street	\$65,000								\$65,000						
Brine Building/Machine	Construct 24 x 32 building for storing and making salt brine. Purchase brine machine.	Streets	\$30,000								\$30,000						
Commercial Drive Extension	Design and construct the extension of Commercial Drive to Zeller Street (does not include land acquisition).	Street	\$92,000								\$92,000						
Penn Street Improvements	Design and widen Penn Street from Penn Court to interchange ramp and landscape center median.	Street	\$355,000									\$355,000					

Project Name	Project Description	Department	Project Cost	Funding Sources														
				General	RUT	TIF	Water	Sewer	Storm Sewer	GO Bond	TIF Bond	Revenue Bond	Hotel/Motel	State	Federal	Other		
240th Street Overlay	ACC overlay 240th Street west of Alexander Way, 300 feet to Nolan Street.	Streets	\$32,000		\$32,000													
East Penn Street Overlay	ACC overlay on East Penn Street, from Juniper Street east approximately 500 feet.	Streets	\$53,000		\$53,000													
HWY 965 - Phase 2	Functional improvements to reduce congestion, delay, and accidents on Hwy 965. Add turn lanes, traffic signals, bicycle/pedestrian accommodations, sustainable bio-swales, infrastructure improvements, and aesthetic enhancements (see Master Plan).	Streets	\$7,025,000									\$5,000,000					\$1,125,000	\$900,000
Jones Boulevard, Phase 2	Reconstruction of Jones Boulevard, from St. Andrews to Forevergreen Road. Modern safety and ADA design standards including urban PCC pavement section, storm drainage system, and pedestrian/bicycle accommodations will be included.	Streets	\$2,325,000									\$2,325,000						
Traffic Signal Improvements	Purchase and install LED street lights, color cameras for better detection and pull fiber under I-380.	Streets	\$66,000		\$66,000													
Mobile Kit/Off-site Equipment	Create off-site, mobile shoot kit: this would include a lighting pack, a preview monitor and a program monitor, a portable switcher, a mixer, wireless headsets and wheeled-container cabinet for all equipment	Telecommunications	\$40,000	\$40,000														
Manhole Rehab	Rehabilitate aging and deteriorated manholes as needed to avoid infiltration of ground water.	Wastewater	\$45,000					\$25,000	\$20,000									
Penn Meadows Lift Station Generator	Purchase and install 50 KW generator to provide emergency standby power for the Penn Meadows lift station.	Wastewater	\$38,000					\$38,000										
Mechanical Equipment/Stand-By Parts	Designation of funds annually for replacement of mechanical equipment and stand by parts at MBR Plant.	Wastewater	\$150,000					\$150,000										
Zenon Membrane Train Modules	Designation of funds annually for the replacement of the 12 membrane train modules in the MBR plant. The membranes have a life expectancy of 15-years.	Wastewater	\$90,000					\$90,000										
Fox Valley Lift Station Pump/Motor	Purchase standby pump and motor for lift station in Fox Valley subdivision.	Wastewater	\$14,000					\$14,000										
East Trunk Sewer	Engineer and construct sanitary sewer extensions east of the current corporate limits, as delineated by the current Fox Engineering study, to provide service necessary for future annexations.	Wastewater	\$3,500,000									\$3,500,000						
Ground Storage Reservoir	Replace Ground Storage Reservoir and aerator (Built in 1977).	Water	\$0															
Repaint Tower 2	Designation of funds to sandblast and repaint the exterior of Water Tower # 2	Water	\$330,000									\$330,000						
Vacuum Machine	Purchase trailer vacuum machine for use on salt tank and excavation sites.	Water	\$55,000				\$55,000											
Removal of Tower 1	Demolish and remove Tower 1.	Water	\$55,000				\$55,000											
St Andrews Water Main	Extend 12" water main along St. Andrews Dr. from Jones Blvd. to Kansas Ave. in order to loop the system.	Water	\$300,000									\$300,000						
Hickory St. Water Main	Designation of funds to replace water main and hydrants on Hickory Street.	Water	\$415,000									\$415,000						
240th St. Water Main	Extend 12" water main along 240th St. to Goose Lake Circle in order to loop the system.	Water	\$90,000									\$90,000						
Meter Change Out Program	Annual designation of funds to replace high usage water meters.	Water	\$40,000				\$40,000											
Skid steer Broom	Purchase new skid steer broom for cleanup of excavation sites.	Water	\$8,500				\$8,500											

Funding Sources

Project Name	Project Description	Department	Project Cost	Funding Sources														
				General	RUT	TIF	Water	Sewer	Storm Sewer	GO Bond	TIF Bond	Revenue Bond	Hotel/Motel	State	Federal	Other		
Generator for Wells 4 & 6	Purchase Generator for backup power on Wells 4 & 6.	Water	\$165,000											\$165,000				
Lawn Mower	Replace 1998 Dixie Chopper lawn mower with similar unit.	Water	\$12,000				\$12,000											
Annual Total			\$17,043,500	\$194,500	\$151,000	\$0	\$170,500	\$317,000	\$157,500	\$362,000	\$8,425,000	\$4,800,000	\$35,000	\$50,000	\$1,125,000	\$1,256,000		

- Notes:**
- Anticipate receiving state grant funds for the project.
 - Fundraising and grants
 - Aquatic Center Capital Reserve Fund, transfer from GF
 - Fire Department Capital Reserve Fund, transfer from GF
 - Federal Transportation Funds (anticipated)
 - Development Impact Fees

Funding Sources

Project Name	Project Description	Department	Project Cost	Funding Sources												
				General	RUT	TIF	Water	Sewer	Storm Sewer	GO Bond	TIF Bond	Revenue Bond	Hotel/Motel	State	Federal	Other
Ranshaw House Project	Renovation of the historic house located at 515 W. Penn Street to accommodate a history/welcome center - Phase 4.	Administration	\$100,000									\$50,000		\$50,000		
Building Inspector Vehicle	Replace 2007 Jeep Liberty.	Building	\$25,000	\$15,000						\$10,000						
Fire Safety Multi-purpose Vehicle	Replace 2000 Ford Excursion with similar vehicle.	Fire	\$70,000													\$70,000
SCBA Replacement	Replacing SCBA units (10-15 units, phase 3 of 3)	Fire	\$52,000													\$52,000
Broadmoor Park	Install playground structure (see Comprehensive Park Plan).	Parks	\$70,000								\$70,000					
Creekside Park	Construct shelter (see Comprehensive Park Plan).	Parks	\$20,000										\$20,000			
Freedom Park Project	Construct fishing jetty, parking lot and trail (see Comprehensive Park Plan).	Parks	\$45,000								\$45,000					
Penn Street, Wide Sidewalks	Extra-wide sidewalk along Penn Street, from Stewart Street to Penn Meadows Parks (1,382 feet).	Parks	\$85,000							\$85,000						
Gravelly 1748 Mower	Replace 2007 zero-turn mower.	Parks	\$3,500	\$3,500												
Gravelly 260 Mower	Replace 2007 zero-turn mower.	Parks	\$6,500						\$6,500							
JD Gator Replacement	Replace 2007 John Deere Gator.	Parks	\$8,000	\$8,000												
Aerator	Replace deep tine, tractor mount aerator machine.	Parks	\$10,000	\$10,000												
Pickup Truck	Replace 1996 Chevy 1/2 ton pickup truck.	Parks	\$27,000	\$22,000						\$5,000						
Park Signage	Install monument signs at all parks throughout community (see Comprehensive Park Plan).	Parks	\$10,000										\$10,000			
Penn Street Trail	Construct trail on West Penn Street, from Jones Boulevard to I-380 (3,153 feet).	Parks	\$200,000								\$200,000					
Trail Network Upgrades	Install 8-foot trail segment along Alexander Way, from Maytag drive north 1,075 feet.	Parks	\$47,000							\$47,000						
West Side Park Development	Allocate funds to develop 40 acre park on west side of town, adjacent to Jones Blvd. and St. Andrews Rd.	Parks	\$250,000								\$250,000					
Police Cars	Replace one squad car and add another to the fleet.	Police	\$50,000	\$50,000												
Exercise Equipment	Annual designation of funds to replace cardio exercise equipment at recreation center.	Recreation	\$15,000	\$15,000												
Aquatic Feasibility Study	A study to determine needs for pool expansion and/or additional water area. The current facility is at capacity on a regular basis. The assessment would provide a tool for staff and Council to plan for future improvements. The assessment was recommended by the Comprehensive Parks Plan.	Recreation	\$50,000													\$50,000
Pool Heater	Replace aging outdoor pool heater.	Recreation	\$30,000													\$30,000
Recreation Vehicle	Purchase of a vehicle for recreation staff.	Recreation	\$25,000	\$25,000												
Locker Upgrades	Replace existing lockers with coin operated units.	Recreation	\$12,000													\$12,000
Inside Play Feature	Add a slide or play feature to indoor pool.	Recreation	\$150,000								\$150,000					
Computer Upgrades	Replace all computers at the community center.	Recreation	\$10,000	\$10,000												
Pool Sand Filters	Replace sand and other elements within the filters.	Recreation	\$30,000													\$30,000
Backhoe	Trade in 2008 Case backhoe.	Street	\$86,000		\$56,000			\$15,000	\$15,000							
One-Ton Trucks	Replace two Ford one-ton trucks, equipped with snow plow and sander.	Street	\$72,000		\$72,000											
Pickup Truck	Replace 2000 Dodge 1/2 ton truck.	Street	\$25,000		\$25,000											

Funding Sources

Project Name	Project Description	Department	Project Cost	Funding Sources											Revenue			
				General	RUT	TIF	Water	Sewer	Storm Sewer	GO Bond	TIF Bond	Bond	Hotel/Motel	State	Federal	Other		
Design HWY 965, Phase 3	Hire a consultant to design Phase 3 of the Highway 965 improvements (see Master Plan). Construction planned for FY 2015.	Street	\$500,000										\$500,000					
Juniper Street/Court	Design and reconstruct Juniper Court and Juniper Street.	Street	\$724,500									\$724,500						
Playback System Replacement	The playback system for the Channel will need upgraded and replaced to account for HD capabilities. Distribution of the signal will be fully HD by FY 15.	Telecommunications	\$20,000	\$10,000														\$10,000
Manhole Rehab	Rehabilitate aging and deteriorated manholes as needed to avoid infiltration of ground water.	Wastewater	\$45,000					\$25,000	\$20,000									
Zenon Membrane Train Modules	Designation of funds annually for the replacement of the 12 membrane train modules in the MBR plant. The membranes have a life expectancy of 15-years.	Wastewater	\$92,000					\$92,000										
Mechanical Equipment/Stand-By Parts	Designation of funds annually for replacement of mechanical equipment and stand by parts at MBR Plant.	Wastewater	\$150,000					\$150,000										
Lawn Mower	Replace 2008, 72" Dixie Chopper riding lawn mower with similar unit.	Wastewater	\$13,000					\$13,000										
Meter Change out Program	Annual designation of funds to replace high usage water meters.	Water	\$40,000				\$40,000											
Equipment Trailer	Purchase new 25,000lb trailer to haul excavation equipment.	Water	\$14,000				\$14,000											
Pickup Trucks	Purchase new trucks to replace K-1500 and C-1500.	Water	\$40,000				\$40,000											
Portable Generator	Purchase new Portable Generator for backup power on Wells 2 & 3.	Water	\$40,000				\$40,000											
New Water Tower	Build new Water Tower to keep up with increased pumpage.	Water	\$0															
Annual Total			\$3,262,500	\$168,500	\$153,000	\$0	\$134,000	\$295,000	\$56,500	\$856,500	\$1,265,000	\$0	\$30,000	\$50,000	\$0	\$254,000		

Notes:

- Aquatic Center Capital Reserve Fund, transfer from GF
- Fire Department Capital Reserve Fund, transfer from GF
- Anticipate receiving state grant funds for the project.

Funding Sources

Project Name	Project Description	Department	Project Cost	Funding Sources													
				General	RUT	TIF	Water	Sewer	Storm Sewer	GO Bond	TIF Bond	Revenue		State	Federal	Other	
												Bond	Hotel/Motel				
Ranshaw House Project	Renovation of the historic house located at 515 W. Penn Street to accommodate a history/welcome center - Phase 5.	Administration	\$100,000									\$50,000			\$50,000		
Building Inspector Vehicle	Replace 2004 Jeep Liberty.	Building	\$25,000	\$15,000						\$10,000							
Sprayer/Fertilizer Replacement	Replace permagreen sprayer/fertilizer machine.	Parks	\$3,500	\$2,000						\$1,500							
Pickup Truck Replacement	Replace 2007 Nissan 1/2 ton pickup truck.	Parks	\$25,000	\$15,000						\$10,000							
Equipment Trailer	Replace 2001 Aluma trailer.	Parks	\$2,000	\$1,000						\$1,000							
Aerator Replacement	Replace walk-behind plugger aerator.	Parks	\$2,000	\$2,000													
Goose Lake Park	Construct fishing jetty (see Comprehensive Park Plan).	Parks	\$10,000										\$10,000				
Beaver Kreek Park Play Structure	Replace modular play structure.	Parks	\$60,000									\$60,000					
Trail Network Upgrades	Replace 6-foot wide sidewalk with 8-foot wide trail on Kansas Avenue from Penn Street to West Lake subdivision.	Parks	\$81,000							\$81,000							
Penn Meadows Ball field Lights	Install ball field lights at Babe Ruth Field in Penn Meadows Park (see Comprehensive Park Plan).	Parks	\$200,000									\$200,000					
Police Car	Replace one squad car.	Police	\$25,000	\$25,000													
Track Resurface	Resurface track, fix cracks, etc.	Recreation	\$50,000									\$50,000					
Recreation Center Appliances	Replace appliances in community center facility.	Recreation	\$5,000	\$5,000													
PVC Shell Lining / Pools	Line indoor and outdoor pool shells with PVC lining.	Recreation	\$150,000														\$150,000
Outdoor Pool Feature	Add new outdoor pool feature.	Recreation	\$150,000									\$150,000					
Exercise Equipment	Annual designation of funds to replace cardio exercise equipment at recreation center.	Recreation	\$15,000	\$15,000													
Pool Gutter Grates	Replace the pool gutter grates in the outdoor and indoor pools.	Recreation	\$60,000														\$60,000
Design HWY 965, Phase 4	Hire a consultant to design Phase 4 of the Highway 965 improvements (see Master Plan). Construction planned for FY 2017.	Streets	\$500,000									\$500,000					
Pickup Truck	Replace 2003 Ford F-250 truck.	Streets	\$25,000		\$25,000												
End Loader	Replace 2006 Case end loader.	Streets	\$78,000								\$78,000						
West Forevergreen Sealcoat	Improve base and sealcoat West Forevergreen from Covered Bridge Road, 4,800 feet to the west.	Streets	\$155,000								\$155,000						
Hauer Drive/Turner Circle	Design and reconstruct Hauer Drive and Turner Circle.	Streets	\$500,000								\$500,000						
HWY 965 - Phase 3	Functional improvements to reduce congestion, delay, and accidents on Hwy 965. Add turn lanes, traffic signals, bicycle/pedestrian accommodations, sustainable bio-swales, infrastructure improvements, and aesthetic enhancements (see Master Plan).	Streets	\$4,600,000									\$4,000,000		\$100,000	\$500,000		
HD Camera	Replace high definition video camera.	Telecommunications	\$5,000	\$5,000													
Manhole Rehab	Rehabilitate aging and deteriorated manholes as needed to avoid infiltration of ground water.	Wastewater	\$45,000					\$25,000	\$20,000								
Zenon Membrane Train Modules	Designation of funds annually for the replacement of the 12 membrane train modules in the MBR plant. The membranes have a life expectancy of 15-years.	Wastewater	\$92,000					\$92,000									
Mechanical Equipment/Stand-By Parts	Designation of funds annually for replacement of mechanical equipment and stand by parts at MBR Plant.	Wastewater	\$150,000					\$150,000									
Meter Change Out Program	Annual designation of funds to replace high usage water meters.	Water	\$40,000				\$40,000										

FY 2016 (July 1, 2015 - June 30, 2016)

Project Name	Project Description	Department	Project Cost	Funding Sources												
				General	RUT	TIF	Water	Sewer	Storm Sewer	GO Bond	TIF Bond	Revenue		State	Federal	Other
											Bond	Hotel/Motel				
Skid Steer / Trailer	Purchase new skid steer and 10,000lb trailer to replace existing units.	Water	\$42,000				\$42,000									
2002 International Dump Truck	Purchase new dump truck to replace 2002 International.	Water	\$85,000				\$85,000									
Annual Total			\$7,280,500	\$85,000	\$25,000	\$0	\$167,000	\$267,000	\$42,500	\$814,000	\$5,010,000	\$0	\$10,000	\$150,000	\$500,000	\$210,000

- Notes:**
- Anticipate receiving state grant funds for the project
 - State Transportation Funds (anticipated)
 - Aquatic Center Capital Reserve Fund, transfer from GF
 - Federal Transportation Funds (anticipated)

Funding Sources

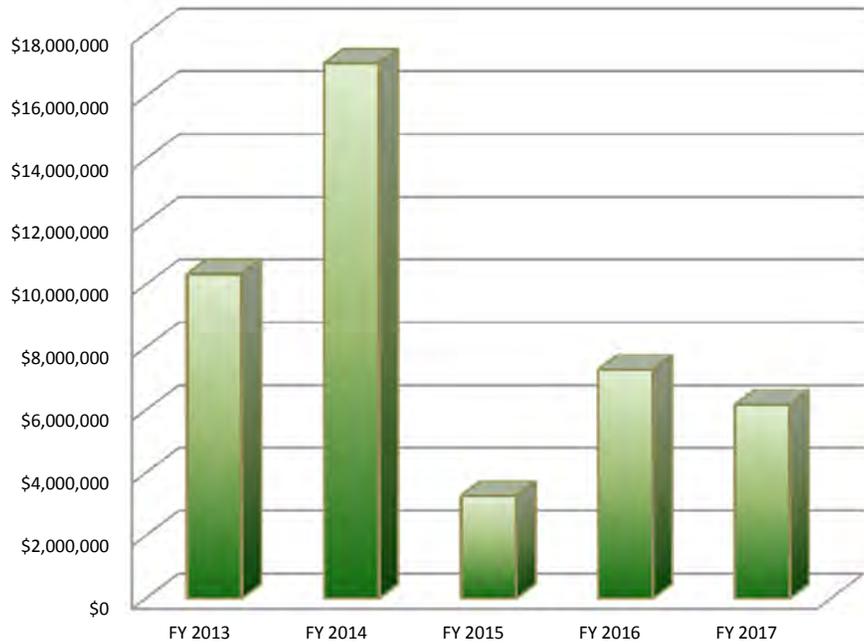
Project Name	Project Description	Department	Project Cost	Funding Sources													
				General	RUT	TIF	Water	Sewer	Storm Sewer	GO Bond	TIF Bond	Revenue		State	Federal	Other	
												Bond	Hotel/Motel				
Construction of New City Hall	Design and construct a new City Hall to accommodate administration, billing, building, planning, human resources and telecommunication departments and a City Council Chambers.	Administration	\$4,000,000									\$4,000,000					
Ranshaw House Project	Renovation of the historic house located at 515 W. Penn Street to accommodate a history/welcome center - Phase 6.	Administration	\$100,000										\$50,000		\$50,000		
Lawn Mowers	Replace 3 John Deere park mowers.	Parks	\$30,000	\$22,500													
Pickup Truck	Replace 2008 Chevy 1/2 ton pickup truck.	Parks	\$25,000	\$13,000													
Police Car	Replace one squad car.	Police	\$25,000	\$25,000													
Recreation Center Mechanical Lift	Replace existing lift in recreation center.	Recreation	\$15,000	\$15,000													
Outdoor Pool Feature	Add new outdoor pool feature.	Recreation	\$200,000										\$200,000				
Exercise Equipment	Annual designation of funds to replace cardio exercise equipment at recreation center.	Recreation	\$15,000	\$15,000													
Marquis Sign	Install marquis sign at the Community Center.	Recreation	\$35,000												\$35,000		
Design HWY 965, Phase 4	Hire a consultant to design Phase 4 of the Highway 965 improvements (see Master Plan). Construction planned for FY 2017.	Streets	\$500,000										\$500,000				
Dump Truck	Replace 2004 GMC dump truck and snow removal equipment.	Streets	\$175,000									\$175,000					
Pickup Truck	Replace 2000 Dodge 1/2 ton truck.	Streets	\$25,000		\$25,000												
West Forevergreen Sealcoat	Improve base and sealcoat West Forevergreen from Covered Bridge Road, 4,800 feet to the west.	Streets	\$145,000									\$145,000					
Hauer Drive/Turner Circle	Design and reconstruct Hauer Drive and Turner Circle.	Streets	\$500,000									\$500,000					
Manhole Rehab	Rehabilitate aging and deteriorated manholes as needed to avoid infiltration of ground water.	Wastewater	\$45,000						\$25,000	\$20,000							
Zenon Membrane Train Modules	Designation of funds annually for the replacement of the 12 membrane train modules in the MBR plant. The membranes have a life expectancy of 15-years.	Wastewater	\$92,000						\$92,000								
Mechanical Equipment/Stand-By Parts	Designation of funds annually for replacement of mechanical equipment and stand by parts at MBR Plant.	Wastewater	\$150,000						\$150,000								
Meter Change Out Program	Annual designation of funds to replace high usage water meters.	Water	\$40,000						\$40,000								
Pickup Truck	Purchase new 1 ton service body truck to replace existing 2006 F-250.	Water	\$49,000						\$49,000								
Annual Total			\$6,166,000	\$90,500	\$25,000	\$0	\$89,000	\$267,000	\$39,500	\$4,820,000	\$750,000	\$0	\$35,000	\$50,000	\$0	\$0	

Notes:
Anticipate receiving state grant funds for the project.

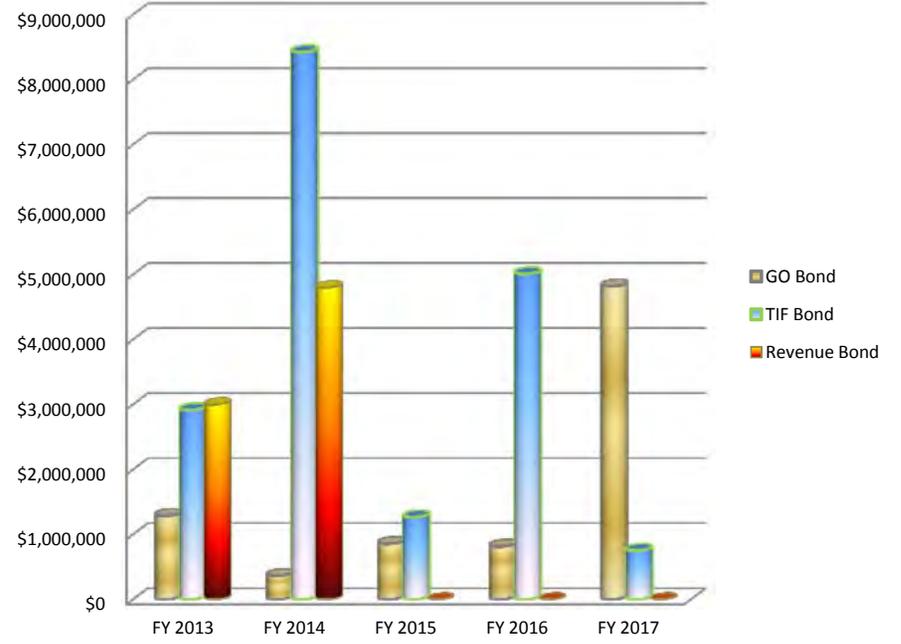
**City of North Liberty
CIP Summary**

	Total Project Cost	General	RUT	TIF	Water	Sewer	Storm Sewer	GO Bond	TIF Bond	Revenue Bond	Hotel/Motel	State	Federal	Other
FY 2013	\$10,332,250	\$190,750	\$233,500	\$0	\$0	\$242,000	\$62,000	\$1,286,110	\$2,915,390	\$3,000,000	\$47,000	\$977,500	\$0	\$1,378,000
FY 2014	\$17,043,500	\$194,500	\$151,000	\$0	\$170,500	\$317,000	\$157,500	\$362,000	\$8,425,000	\$4,800,000	\$35,000	\$50,000	\$1,125,000	\$1,256,000
FY 2015	\$3,262,500	\$168,500	\$153,000	\$0	\$134,000	\$295,000	\$56,500	\$856,500	\$1,265,000	\$0	\$30,000	\$50,000	\$0	\$254,000
FY 2016	\$7,280,500	\$85,000	\$25,000	\$0	\$167,000	\$267,000	\$42,500	\$814,000	\$5,010,000	\$0	\$10,000	\$150,000	\$500,000	\$210,000
FY 2017	\$6,166,000	\$90,500	\$25,000	\$0	\$89,000	\$267,000	\$39,500	\$4,820,000	\$750,000	\$0	\$35,000	\$50,000	\$0	\$0
Five Year Total	\$44,084,750	\$729,250	\$587,500	\$0	\$560,500	\$1,388,000	\$358,000	\$8,138,610	\$18,365,390	\$7,800,000	\$157,000	\$1,277,500	\$1,625,000	\$3,098,000

5-Year CIP Spending Forecast



5-Year Bonding Forecast

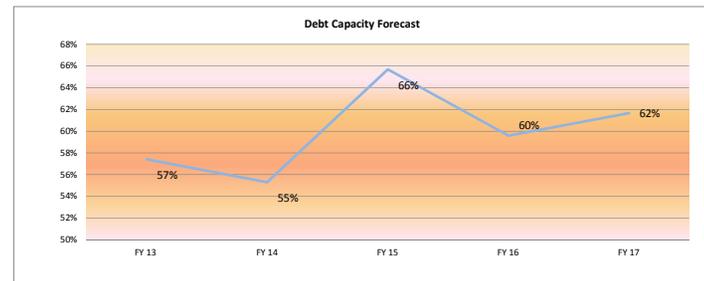


Existing Debt Schedules

Bond/Note Description	2009 Projects	2010 Projects	2010 Projects	2011A	2011B	2012A, Maintenance Facility	2012 Projects	2012 Sewer Upgrades	2013 Projects	2013 Water/Sewer Upgrades										
Type of Bond/Note	GO Bond	GO Bond	GO/TIF Bond	GO Bond	GO/TIF Bond	RUT Revenue Bond	GO/TIF Bond	Revenue Bond	GO/TIF Bond	Revenue Bond										
Issue Date	May-09	October-10	October-10	September-11	September-11	March-12	TBD	TBD	TBD	TBD										
Year Ending	Rate Amount		Rate Amount		Rate Amount		Rate Amount		Rate Amount		Rate Amount									
2013	2.00%	\$150,000	1.00%	\$180,000	2.00%	\$635,000	1.00%	\$85,000	1.50%	\$360,000	2.00%	\$95,000								
2014	2.25%	\$155,000	1.10%	\$185,000	2.00%	\$640,000	1.00%	\$85,000	1.50%	\$365,000	2.00%	\$110,000								
2015	2.50%	\$160,000	1.60%	\$185,000	2.00%	\$650,000	1.00%	\$85,000	1.50%	\$370,000	2.00%	\$110,000	\$145,750	\$112,000						
2016	2.75%	\$160,000	1.60%	\$190,000	2.00%	\$660,000	1.15%	\$85,000	1.50%	\$375,000	2.00%	\$110,000	\$174,900	\$126,000				\$503,655	\$240,000	
2017	3.00%	\$165,000	1.90%	\$195,000	2.00%	\$675,000	1.40%	\$90,000	1.50%	\$380,000	2.00%	\$115,000	\$182,188	\$126,000				\$604,386	\$288,000	
2018	3.25%	\$170,000	2.20%	\$200,000	2.00%	\$690,000	1.70%	\$90,000	1.60%	\$390,000	2.00%	\$115,000	\$189,475	\$133,000				\$629,569	\$300,000	
2019	3.50%	\$175,000	2.40%	\$205,000	2.25%	\$710,000	2.00%	\$90,000	1.85%	\$400,000	2.00%	\$115,000	\$189,475	\$140,000				\$654,752	\$312,000	
2020	3.75%	\$185,000	2.60%	\$210,000	2.50%	\$730,000			2.10%	\$410,000	2.00%	\$120,000	\$196,763	\$154,000				\$654,752	\$312,000	
2021	7.00%	\$190,000			2.75%	\$750,000			2.30%	\$420,000	2.00%	\$120,000	\$204,050	\$161,000				\$679,934	\$324,000	
2022	4.05%	\$200,000							2.45%	\$435,000	2.20%	\$125,000	\$204,050	\$168,000				\$705,117	\$336,000	
2023	4.10%	\$205,000							2.60%	\$450,000	2.40%	\$130,000	\$204,050	\$168,000				\$705,117	\$336,000	
2024	4.15%	\$215,000							2.80%	\$465,000	2.60%	\$130,000	\$204,050					\$705,117	\$336,000	
2025									3.00%	\$485,000	2.80%	\$135,000	\$204,050					\$705,117	\$336,000	
2026									3.10%	\$505,000	2.90%	\$140,000	\$211,338					\$705,117	\$336,000	
2027											3.00%	\$145,000	\$218,625					\$730,300	\$348,000	
2028													\$225,913					\$755,483	\$360,000	
2029																		\$780,665	\$372,000	
TOTAL		\$2,130,000		\$1,550,000		\$6,140,000		\$610,000		\$5,810,000		\$1,815,000		\$2,915,001		\$1,400,000		\$10,073,100		\$4,800,000

Year Ending	Rate	Amount	Rate	Amount	Rate	Amount	Annual Principal Repayment			
							GO Debt	Revenue Debt	Appropriations	Total Annual Debt Retired
2012							\$3,038,000	\$1,086,000	\$601,000	\$4,725,000
2013							\$3,220,750	\$1,243,000	\$566,000	\$5,029,750
2014							\$3,631,980	\$1,523,000	\$566,000	\$5,720,980
2015		\$101,200					\$3,345,121	\$1,593,000	\$566,000	\$5,504,121
2016		\$101,200		\$334,025			\$3,819,799	\$1,669,000	\$266,000	\$5,754,799
2017		\$113,850		\$367,428		\$278,500	\$3,733,821	\$1,731,000	\$185,000	\$5,649,821
2018		\$113,850		\$400,830		\$306,350	\$3,555,257	\$1,805,000		\$5,360,257
2019		\$120,175		\$417,531		\$334,200	\$3,583,420	\$1,863,000		\$5,446,420
2020		\$126,500		\$434,233		\$348,125	\$3,502,842	\$1,936,000		\$5,438,842
2021		\$139,150		\$434,233		\$362,050	\$2,859,600	\$1,794,000		\$4,653,600
2022		\$145,475		\$450,934		\$362,050	\$2,847,626	\$1,844,000		\$4,691,626
2023		\$151,800		\$467,635		\$375,975	\$2,584,577	\$1,723,000		\$4,307,577
2024		\$151,800		\$467,635		\$389,900	\$2,403,502	\$1,405,000		\$3,808,502
2025				\$467,635		\$389,900	\$2,278,990	\$1,444,000		\$3,722,990
2026				\$467,635		\$389,900	\$1,806,460	\$1,363,000		\$3,169,460
2027				\$467,635		\$389,900	\$1,838,931	\$561,000		\$2,399,931
2028				\$484,336		\$389,900	\$1,654,901	\$372,000		\$2,026,901
2029				\$501,038			\$403,825	\$904,863		\$904,863
2030				\$517,739			\$417,750	\$935,489		\$935,489
2031							\$431,675			\$431,675
TOTAL		\$1,265,000		\$6,680,500		\$5,570,000				

Total Debt/Bond Capacity Summary & Forecast					
	FY 13	FY 14	FY 15	FY 16	FY 17
Assessed Value	\$1,065,304,397	\$1,097,263,529	\$1,130,181,435	\$1,164,086,878	\$1,199,009,484
Bond Capacity	\$53,265,220	\$54,863,176	\$56,509,072	\$58,204,344	\$59,950,474
GO Bonds	\$25,474,000	\$25,351,001	\$32,203,351	\$29,836,371	\$33,171,751
Annual Appropriations	\$601,000	\$566,000	\$566,000	\$566,000	\$266,000
UICCU Project	\$4,500,000	\$4,425,000	\$4,350,000	\$4,275,000	\$3,525,000
Total GO Debt	\$30,575,000	\$30,342,001	\$37,119,351	\$34,677,371	\$36,962,751
Used Capacity	57%	55%	66%	60%	62%
Remaining Capacity	43%	45%	34%	40%	38%
Revenue Debt	\$18,755,000	\$19,069,000	\$22,626,000	\$21,593,000	\$19,510,000
Special Assessment Debt	\$0	\$0	\$0	\$0	\$0
Total Outstanding Debt	\$49,330,000	\$49,411,001	\$59,745,351	\$56,270,371	\$56,472,751

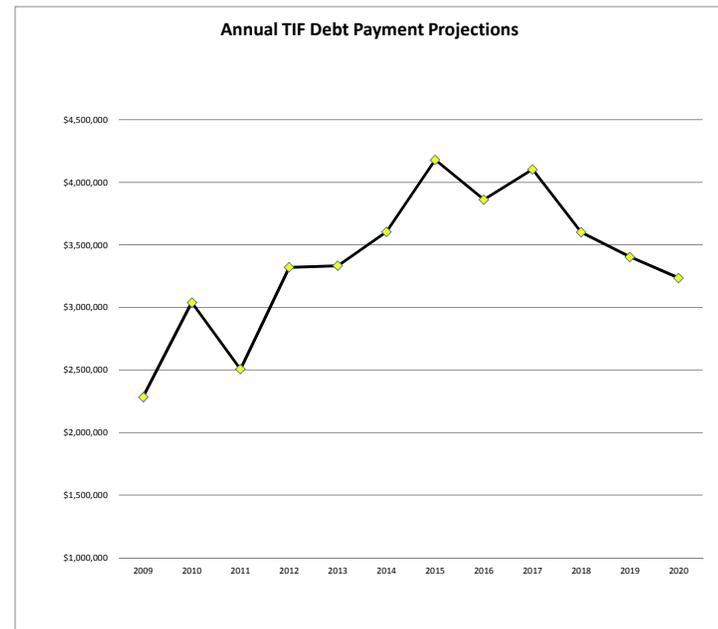


TIF Summary, Availability & Projections

TIF Payments, Rebates & Transfers																							Total	Anticipated			
Fiscal Year	TIF Valuation	TIF Revenue	Issued Jun-98	Issued Jun-00	Issued May-01	Issued Aug-02	Issued Aug-04	Issued Nov-05	Issued Jul-07	Issued Jun-08	TIF Rebates	Bond Fees	Issued 2009	CAT	Issued 2010	Internal Advance 2011	Issued 2011	Proposed 2013	Proposed 2014	Proposed 2015	Proposed 2016	Proposed 2017	Annual Transfers	Debt Transfers	Beginning Cash	Surplus / (Deficit)	Ending Cash
2009	\$91,443,163	\$2,632,637		\$400,520	\$198,788	\$407,160	\$182,020	\$470,280	\$304,028	\$46,246	\$272,488	\$1,800												\$2,283,329	\$1,155,185	\$349,308	\$1,504,493
2010	\$43,661,344	\$1,675,934	\$67,600	\$400,900	\$201,438	\$415,800	\$182,895	\$472,515	\$302,541	\$195,298	\$328,995	\$1,473		\$40,507									\$429,469	\$3,039,430	\$1,504,493	(\$1,363,496)	\$140,997
2011	\$90,996,225	\$2,737,069	\$71,257		\$203,483	\$418,350	\$183,245	\$474,233	\$300,719	\$196,673	\$329,597	\$2,100	\$238,682		\$87,810									\$2,506,148	\$140,997	\$230,921	\$371,918
2012	\$111,125,998	\$3,280,012	\$69,420			\$414,700	\$183,045	\$470,433	\$306,124	\$197,473	\$606,000	\$0	\$147,891	\$153,364	\$771,586									\$3,320,036	\$371,918	(\$40,025)	\$331,893
2013	\$111,974,749	\$3,372,679	\$69,712				\$187,518	\$476,288	\$306,464	\$197,823	\$610,000	\$1,120	\$146,159		\$768,850	\$83,310	\$485,243							\$3,332,485	\$331,893	\$40,194	\$372,087
2014	\$122,500,000	\$3,689,700	\$69,943				\$186,480	\$476,453	\$303,381	\$202,783	\$610,000	\$1,120	\$147,479		\$761,150	\$83,310	\$484,843	\$276,663						\$3,603,604	\$372,087	\$86,096	\$458,183
2015	\$135,000,000	\$4,066,200	\$71,113					\$476,100	\$303,522	\$202,258	\$575,000	\$820	\$148,477		\$758,350	\$83,310	\$484,368	\$276,186	\$799,301					\$4,178,803	\$458,183	(\$112,603)	\$345,580
2016	\$128,000,000	\$3,855,360	\$71,192						\$303,254	\$201,308	\$575,000		\$145,837		\$755,350	\$83,310	\$483,818	\$278,143	\$797,921	\$165,622				\$3,860,754	\$345,580	(\$5,394)	\$340,186
2017	\$135,000,000	\$4,066,200	\$72,209						\$359,013	\$204,828	\$275,000		\$146,233		\$757,150	\$83,310	\$483,193	\$279,251	\$803,576	\$162,861	\$475,209			\$4,101,834	\$340,186	(\$35,634)	\$304,552
2018	\$125,000,000	\$3,765,000								\$202,703	\$185,000		\$146,266		\$758,650		\$487,493	\$276,365	\$806,777	\$163,463	\$474,389	\$98,240		\$3,599,346	\$304,552	\$165,654	\$470,206
2019	\$120,000,000	\$3,614,400									\$185,000		\$145,919		\$764,850		\$491,253	\$279,208	\$798,440	\$163,458	\$477,752	\$96,602		\$3,402,482	\$470,206	\$211,918	\$682,124
2020	\$112,000,000	\$3,373,440											\$148,477		\$768,875		\$493,853	\$278,167	\$806,652	\$162,851	\$479,655	\$96,959		\$3,235,489	\$682,124	\$137,951	\$820,075

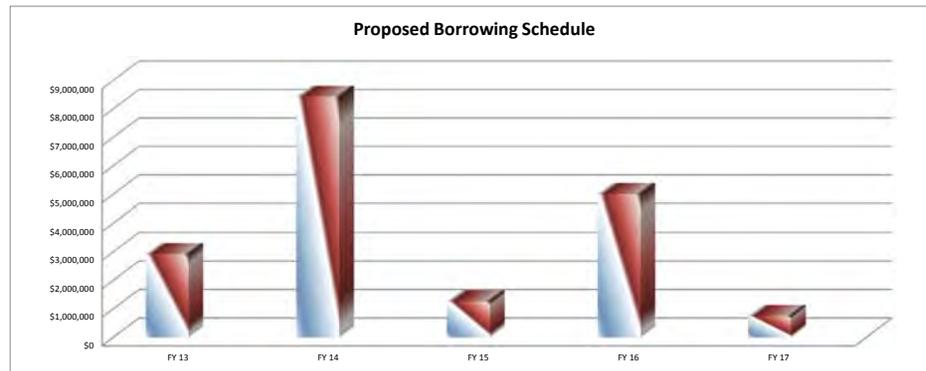
Area outlined in red represents proposed borrowing based on CIP Projects

Note: Interest rates have been calculated conservatively to assume upward movement in the future. However, projected numbers are only estimates and may differ from actual bids.



Fiscal Year	Amount	Term
FY 13	\$2,915,390	15 yrs
FY 14	\$8,425,000	15 yrs
FY 15	\$1,265,000	10 yrs
FY 16	\$5,010,000	15 yrs
FY 17	\$750,000	10 yrs
Total	\$18,365,390	

For additional information about projects refer to CIP.



Available TIF Valuation: \$220,130,546

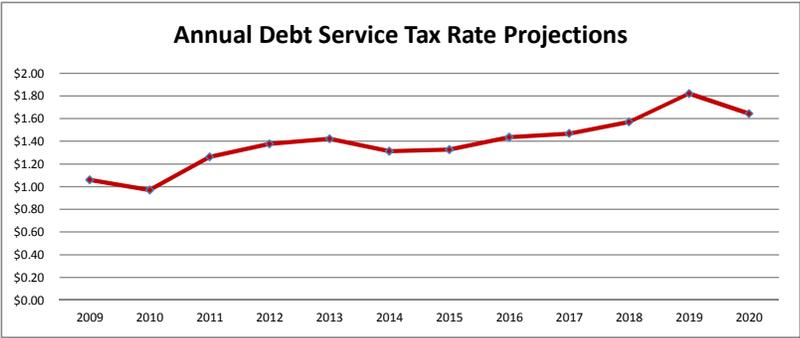
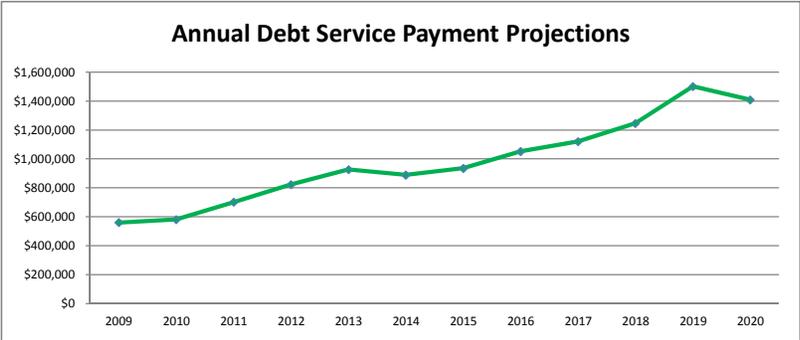
Percent of TIF Value Used: 51%

Debt Service Summary & Projections

Debt Service Payments															Total Payments	Tax Rate	Increase
Fiscal Year	DS Valuation	Issued 1996*	Issued 2003	Issued 2006	Issued 2007	Issued 2008	Issued 2009	Issued Fees	Issued 2010	Issued 2011	Proposed 2013	Proposed 2014	Proposed 2016	Proposed 2017			
2009	\$426,592,740	\$49,443	\$330,605	\$69,470	\$100,905	\$9,139		\$900							\$560,462	\$1.06	
2010	\$495,410,906	\$52,763	\$339,315	\$67,670	\$100,394	\$19,940		\$1,100							\$581,182	\$0.97	(\$0.09)
2011	\$555,563,069	\$50,823	\$337,315	\$70,870	\$99,789	\$39,690	\$101,440	\$1,500							\$701,427	\$1.26	\$0.29
2012	\$596,909,900	\$48,883	\$344,320	\$68,863	\$101,417	\$38,850	\$76,187	\$1,600	\$142,882						\$823,001	\$1.38	\$0.12
2013	\$651,926,561	\$46,400	\$350,740	\$71,855	\$101,696	\$42,950	\$75,294	\$2,800	\$141,658	\$93,118					\$926,511	\$1.42	\$0.04
2014	\$678,003,623	\$45,950	\$316,575	\$69,635	\$100,673	\$41,848	\$75,974	\$2,800	\$143,834	\$92,268					\$889,557	\$1.31	(\$0.11)
2015	\$705,123,768	\$50,500	\$313,385	\$67,415	\$100,719	\$40,710	\$76,488	\$2,800	\$142,450	\$91,418		\$49,356			\$935,242	\$1.33	\$0.01
2016	\$733,328,719		\$309,785	\$70,165	\$100,626	\$44,520	\$75,128	\$2,400	\$143,837	\$90,568		\$215,371			\$1,052,400	\$1.44	\$0.11
2017	\$762,661,868		\$305,765	\$72,695	\$119,133	\$43,080	\$75,332	\$2,400	\$145,170	\$94,590		\$211,782	\$50,078		\$1,120,025	\$1.47	\$0.03
2018	\$793,168,343		\$301,428			\$41,580	\$75,349	\$1,600	\$146,053	\$93,330		\$212,564	\$218,520	\$156,122	\$1,246,547	\$1.57	\$0.10
2019	\$824,895,076		\$301,653				\$75,171	\$1,200	\$146,458	\$91,800		\$212,558	\$214,878	\$457,540	\$1,501,258	\$1.82	\$0.25
2020	\$857,890,879		\$301,213				\$76,488	\$1,200	\$146,513			\$211,768	\$215,672	\$456,751	\$1,409,605	\$1.64	(\$0.18)

Area outlined in red represents proposed borrowing based on CIP Projects

*Issuance refinanced in 2011



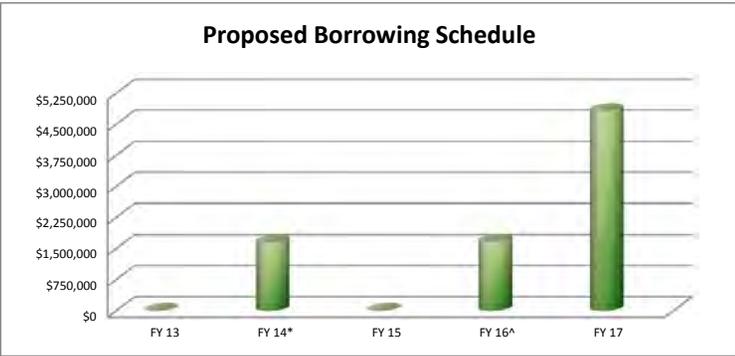
	Amount	Term
FY 13	\$0	-
FY 14*	\$1,648,100	10 yrs
FY 15	\$0	-
FY 16^	\$1,670,500	10 yrs
FY 17	<u>\$4,820,000</u>	15 yrs
	<u>\$8,138,600</u>	

For additional information about projects refer to CIP.

Note: Interest rates have been calculated conservatively to assume upward movement in the future. However, projected numbers are only estimates and may differ from actual bids.

*FY 14 borrowing includes purchases from FY 13.

^FY 16 borrowing includes purchases from FY 15.



52-485

Adoption of Budget and Certification of City Taxes

FISCAL YEAR BEGINNING JULY 1, 2012 - ENDING JUNE 30, 2013

The City of: North Liberty County Name: JOHNSON Date Budget Adopted: _____
(Date) xxx/xx/xx

At a meeting of the City Council, held after the public hearing as required by law, as specified above, the proposed budget was adopted as summarized and attached hereto, and tax levies, as itemized below, were approved for all taxable property of this City. There is attached a Long Term Debt Schedule Form 703 for the debt service needs, if any.

County Auditor Date Stamp		Telephone Number		Signature			
		January 1, 2011 Property Valuations				Last Official Census 13,374	
		With Gas & Electric		Without Gas & Electric			
		Regular	2a	539,951,812	2b		537,823,556
		DEBT SERVICE	3a	651,926,561	3b		649,798,305
Ag Land	4a	1,307,497					

TAXES LEVIED						
Code Sec.	Dollar Limit	Purpose	(A) Request with Utility Replacement	(B) Property Taxes Levied	(C) Rate	
384.1	8.10000	Regular General levy	5 4,373,610	43 4,356,371	43 8.10000	
(384) Non-Voted Other Permissible Levies						
12(8)	0.67500	Contract for use of Bridge	6	0	44	0
12(10)	0.95000	Opr & Maint publicly owned Transit	7	0	45	0
12(11)	Arnt Nec	Rent, Ins. Maint of Civic Center	8	0	46	0
12(12)	0.13500	Opr & Maint of City owned Civic Center	9	0	47	0
12(13)	0.06750	Planning a Sanitary Disposal Project	10	0	48	0
12(14)	0.27000	Aviation Authority (under sec.330A.15)	11	0	49	0
12(15)	Arnt Nec	Joint city-county building lease	12	0	50	0
12(16)	0.06750	Levee Impr. fund in special charter city	13	0	51	0
12(18)	Arnt Nec	Liability, property & self insurance costs	14	0	52	0
12(22)	Arnt Nec	Support of a Local Emerg.Mgmt.Comm.	462	0	465	0
(384) Voted Other Permissible Levies						
12(1)	0.13500	Instrumental/Vocal Music Groups	15	0	53	0
12(2)	0.81000	Memorial Building	16	0	54	0
12(3)	0.13500	Symphony Orchestra	17	0	55	0
12(4)	0.27000	Cultural & Scientific Facilities	18	0	56	0
12(5)	As Voted	County Bridge	19	0	57	0
12(6)	1.35000	Missi or Missouri River Bridge Const.	20	0	58	0
12(9)	0.03375	Aid to a Transit Company	21	0	59	0
12(17)	0.20500	Maintain Institution received by gift/devise	22	0	60	0
12(19)	1.00000	City Emergency Medical District	463	0	466	0
12(21)	0.27000	Support Public Library	23	0	61	0
28E.22	1.50000	Unified Law Enforcement	24	0	62	0
Total General Fund Regular Levies (5 thru 24)			25 4,373,610	43 4,356,371		
384.1	3.00375	Ag Land	26 3,927	63 3,927	63 3.00375	
Total General Fund Tax Levies (25 + 26)			27 4,377,537	43 4,360,298	Do Not Add	
Special Revenue Levies						
384.8	0.27000	Emergency (if general fund at levy limit)	28 0	64 0	64 0	
384.6	Arnt Nec	Police & Fire Retirement	29	0	65	0
	Arnt Nec	FICA & IPERS (if general fund at levy limit)	30 607,325	604,931	1.12478	
Rules	Arnt Nec	Other Employee Benefits	31 208,785	207,962	0.38667	
Total Employee Benefit Levies (29,30,31)			32 816,110	812,893	1.51145	
Sub Total Special Revenue Levies (28+32)			33 816,110	812,893		
Valuation						
386	As Req	With Gas & Elec	Without Gas & Elec			
SSMID 1	(A)	(B)		34 0	66 0	
SSMID 2	(A)	(B)		35 0	67 0	
SSMID 3	(A)	(B)		36 0	68 0	
SSMID 4	(A)	(B)		37 0	69 0	
SSMID 5	(A)	(B)		555 0	565 0	
SSMID 6	(A)	(B)		556 0	566 0	
SSMID 7	(A)	(B)		1177 0	1177 0	
Total SSMID			38 0	0	Do Not Add	
Total Special Revenue Levies			39 816,110	812,893		
384.4	Arnt Nec	Debt Service Levy 76.10(6)	40 926,510	40 923,487	70 1.42119	
384.7	0.67500	Capital Projects (Capital Improv. Reserve)	41	0	71 0	
Total Property Taxes (27+39+40+41)			42 6,120,157	42 6,096,678	72 11.03264	

COUNTY AUDITOR - I certify the budget is in compliance with ALL the following:
 Budgets that **DO NOT** meet ALL the criteria below are not statutorily compliant & must be returned to the city for correction.

- 1) The prescribed Notice of Public Hearing Budget Estimate (Form 631.1) was lawfully published, or posted if applicable, and notarized, filed proof was evidenced.
- 2) Budget hearing notices were published or posted not less than 10 days, nor more than 20 days, prior to the budget hearing.
- 3) Adopted property taxes do not exceed published or posted amounts.
- 4) Adopted expenditures do not exceed published or posted amounts in each of the nine program areas, or in total.
- 5) The budget file uploaded to the SUBMIT Area matched the paper copy certified by the city to this office.
- 6) The city is receiving TIF Revenues and has completed the TIF Indebtedness section of the TIF DEBT form in compliance with 384.16(1)

(County Auditor)

Property Tax Rate Analysis

Annual Property Tax Rate Projections & Comparisons

	FY 11	FY 12	FY 13	FY 14	FY 15	FY 16	FY 17
General Fund	\$8.10	\$8.10	\$8.10	\$8.10	\$8.10	\$8.10	\$8.10
Special Revenues	\$1.84	\$1.55	\$1.51	\$1.55	\$1.55	\$1.55	\$1.55
Debt Service	\$1.26	\$1.38	\$1.42	\$1.31	\$1.33	\$1.44	\$1.47
Total	\$11.20	\$11.03	\$11.03	\$10.96	\$10.98	\$11.09	\$11.12
\$ Adjustment		(\$0.17)	\$0.00	(\$0.07)	\$0.01	\$0.11	\$0.03
% Adjustment		-1.53%	0.01%	-0.62%	0.13%	0.99%	0.30%

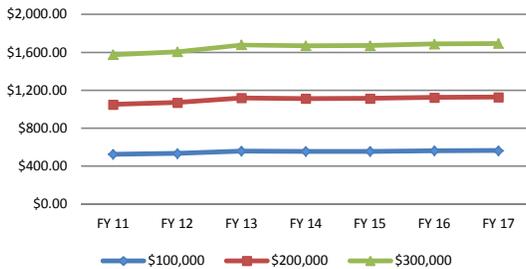
Residential Property Tax Projections & Comparisons

	FY 11	FY 12	FY 13	FY 14	FY 15	FY 16	FY 17	Annual Average Increase
Home Value								
\$100,000	\$525.50	\$535.35	\$559.92	\$556.47	\$557.20	\$562.72	\$564.42	\$6.49
Annual Adjustment		\$9.84	\$24.57	(\$3.45)	\$0.73	\$5.52	\$1.70	
\$200,000	\$1,051.01	\$1,070.70	\$1,119.85	\$1,112.94	\$1,114.40	\$1,125.43	\$1,128.83	\$12.97
Annual Adjustment		\$19.69	\$49.15	(\$6.91)	\$1.45	\$11.04	\$3.40	
\$300,000	\$1,576.51	\$1,606.05	\$1,679.77	\$1,669.41	\$1,671.59	\$1,688.15	\$1,693.25	\$19.46
Annual Adjustment		\$29.53	\$73.72	(\$10.36)	\$2.18	\$16.56	\$5.10	
Rollback	46.91%	48.53%	50.75%	50.75%	50.75%	50.75%	50.75%	

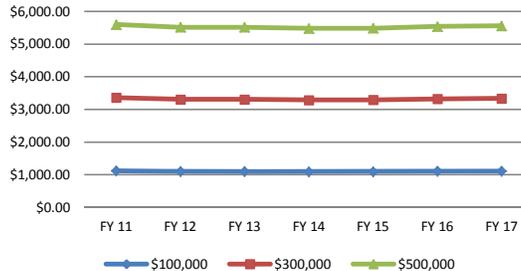
Commercial Property Tax Projections & Comparisons

Building Value								
\$100,000	\$1,120.24	\$1,103.13	\$1,103.26	\$1,096.46	\$1,097.89	\$1,108.76	\$1,112.11	-\$1.35
Annual Adjustment		(\$17.11)	\$0.13	(\$6.80)	\$1.43	\$10.87	\$3.35	
\$300,000	\$3,360.72	\$3,309.39	\$3,309.78	\$3,289.37	\$3,293.66	\$3,326.29	\$3,336.33	-\$4.06
Annual Adjustment		(\$51.33)	\$0.39	(\$20.41)	\$4.30	\$32.62	\$10.04	
\$500,000	\$5,601.20	\$5,515.65	\$5,516.29	\$5,482.28	\$5,489.44	\$5,543.82	\$5,560.55	-\$6.77
Annual Adjustment		(\$85.55)	\$0.65	(\$34.02)	\$7.16	\$54.37	\$16.74	
Rollback	100.00%	100.00%	100.00%	100.00%	100.00%	100.00%	100.00%	

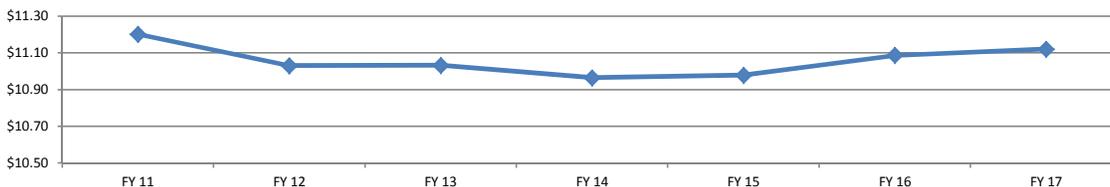
Residential Tax Comparison



Commercial Tax Comparison



Tax Rate Projection



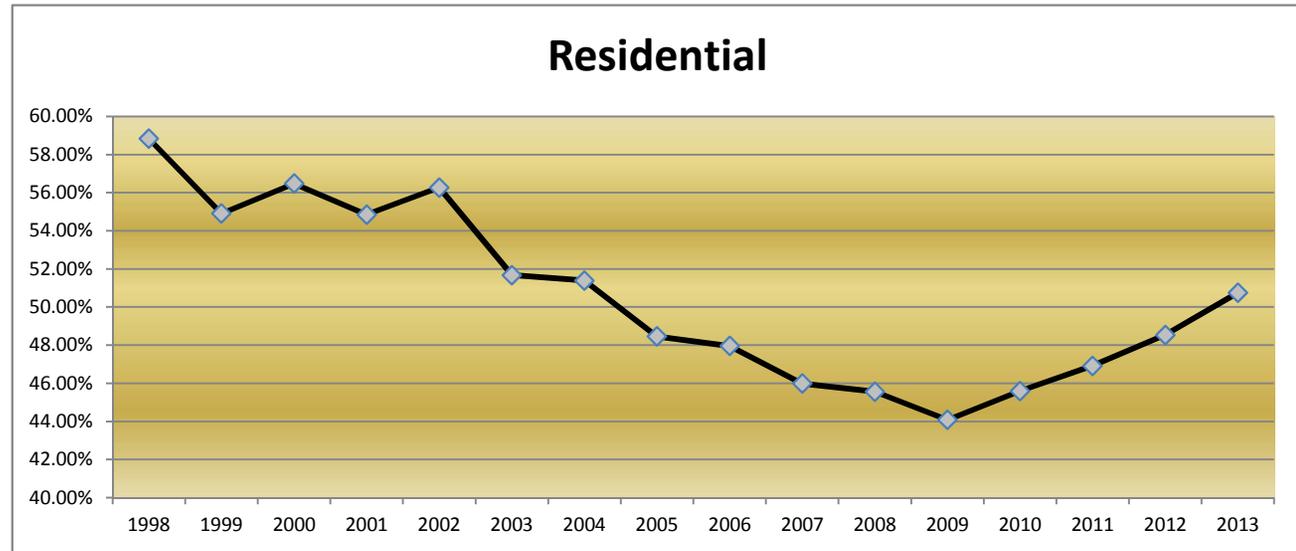
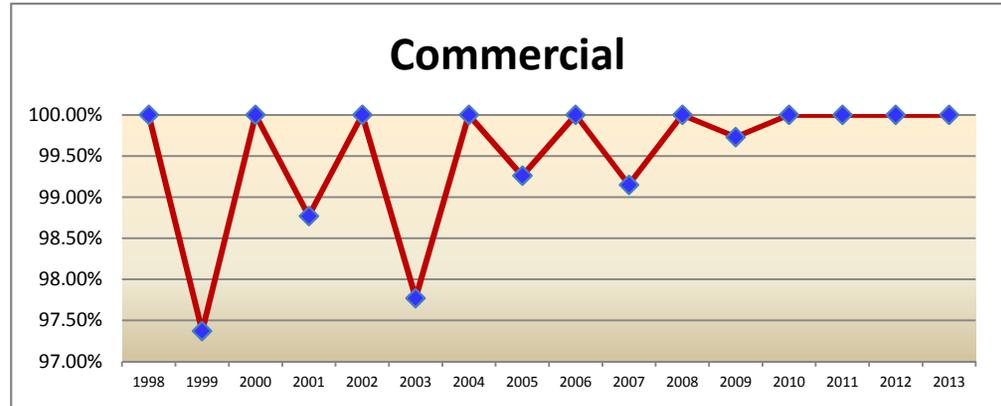
10-Year Tax Rate Comparison

Year	Tax Rate
2004	\$10.25
2005	\$10.25
2006	\$10.15
2007	\$10.16
2008	\$10.97
2009	\$11.34
2010	\$10.91
2011	\$11.20
2012	\$11.03
2013	\$11.03



Property Tax Roll Back Comparison

Year	Residential	Commercial	Agriculture	Industrial
1998	58.83%	100.00%	100.00%	100.00%
1999	54.91%	97.37%	96.42%	100.00%
2000	56.48%	100.00%	100.00%	100.00%
2001	54.85%	98.77%	96.34%	100.00%
2002	56.27%	100.00%	100.00%	100.00%
2003	51.67%	97.77%	100.00%	100.00%
2004	51.39%	100.00%	100.00%	100.00%
2005	48.46%	99.26%	100.00%	100.00%
2006	47.96%	100.00%	100.00%	100.00%
2007	45.99%	99.15%	100.00%	100.00%
2008	45.56%	100.00%	100.00%	100.00%
2009	44.08%	99.73%	90.10%	100.00%
2010	45.59%	100.00%	93.86%	100.00%
2011	46.91%	100.00%	66.27%	100.00%
2012	48.53%	100.00%	69.02%	100.00%
2013	50.75%	100.00%	57.54%	100.00%



**Breakdown of Property Taxes Paid for a North Liberty Home or Business
Fiscal Year 2013**

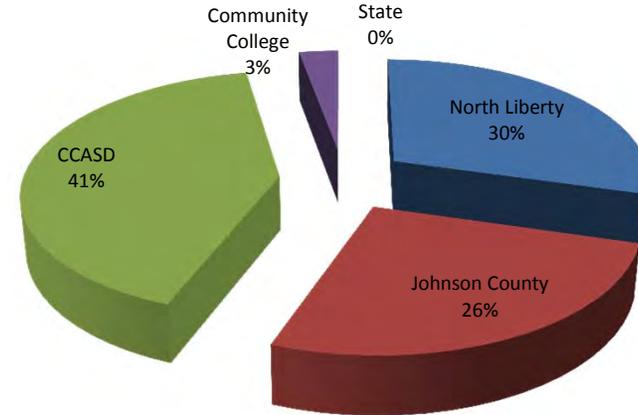
Clear Creek Amana School District

North Liberty	\$11.0326
Johnson County	\$9.8382
CCASD	\$15.5103
Community College	\$1.0789
State	\$0.0033
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	\$37.4633

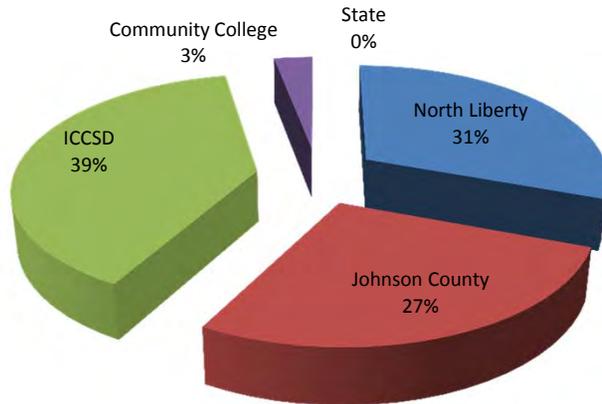
Iowa City School District

North Liberty	\$11.0326
Johnson County	\$9.8382
ICCSA	\$14.0700
Community College	\$1.0789
State	\$0.0033
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	\$36.0231

Clear Creek Amana School District

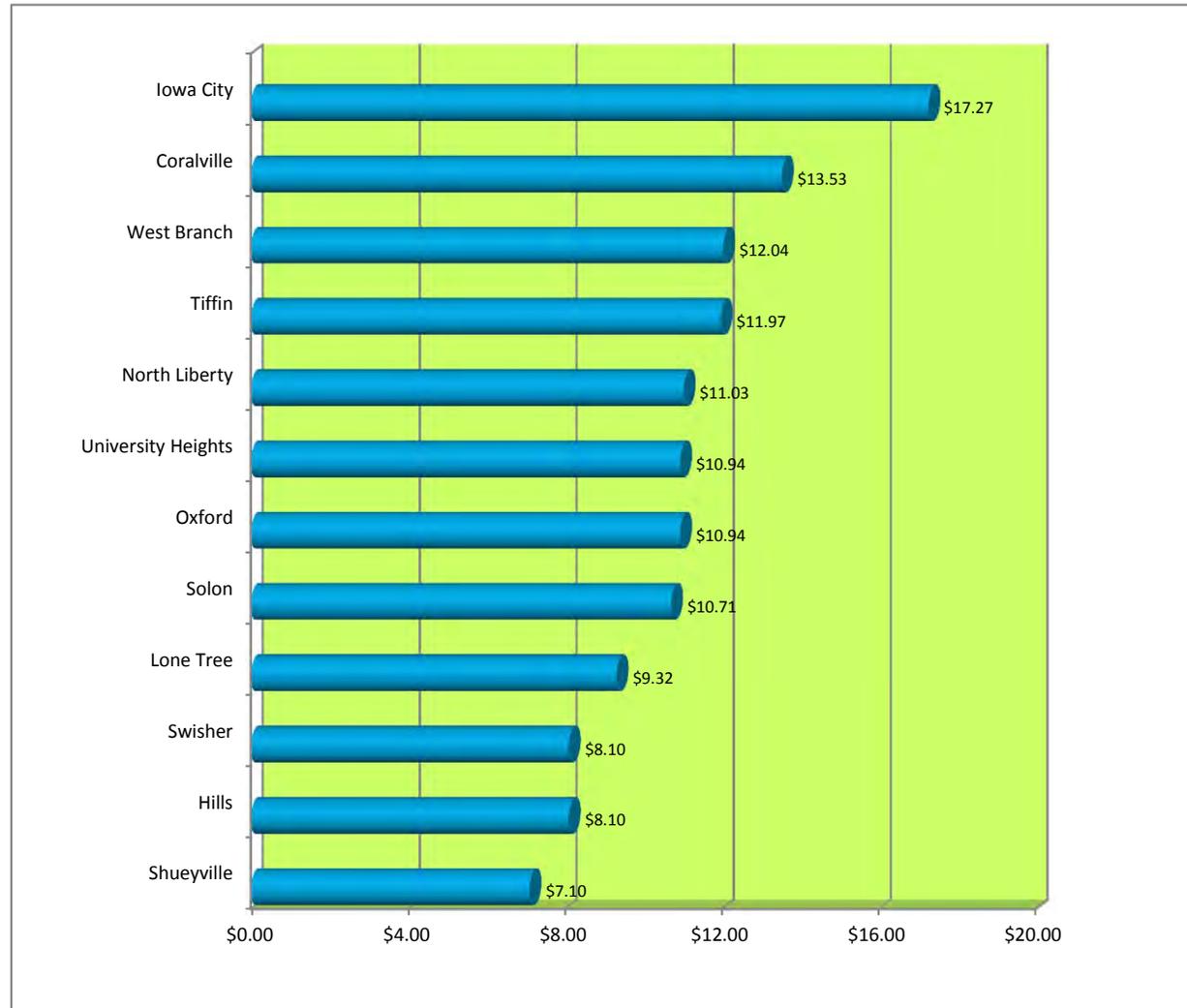


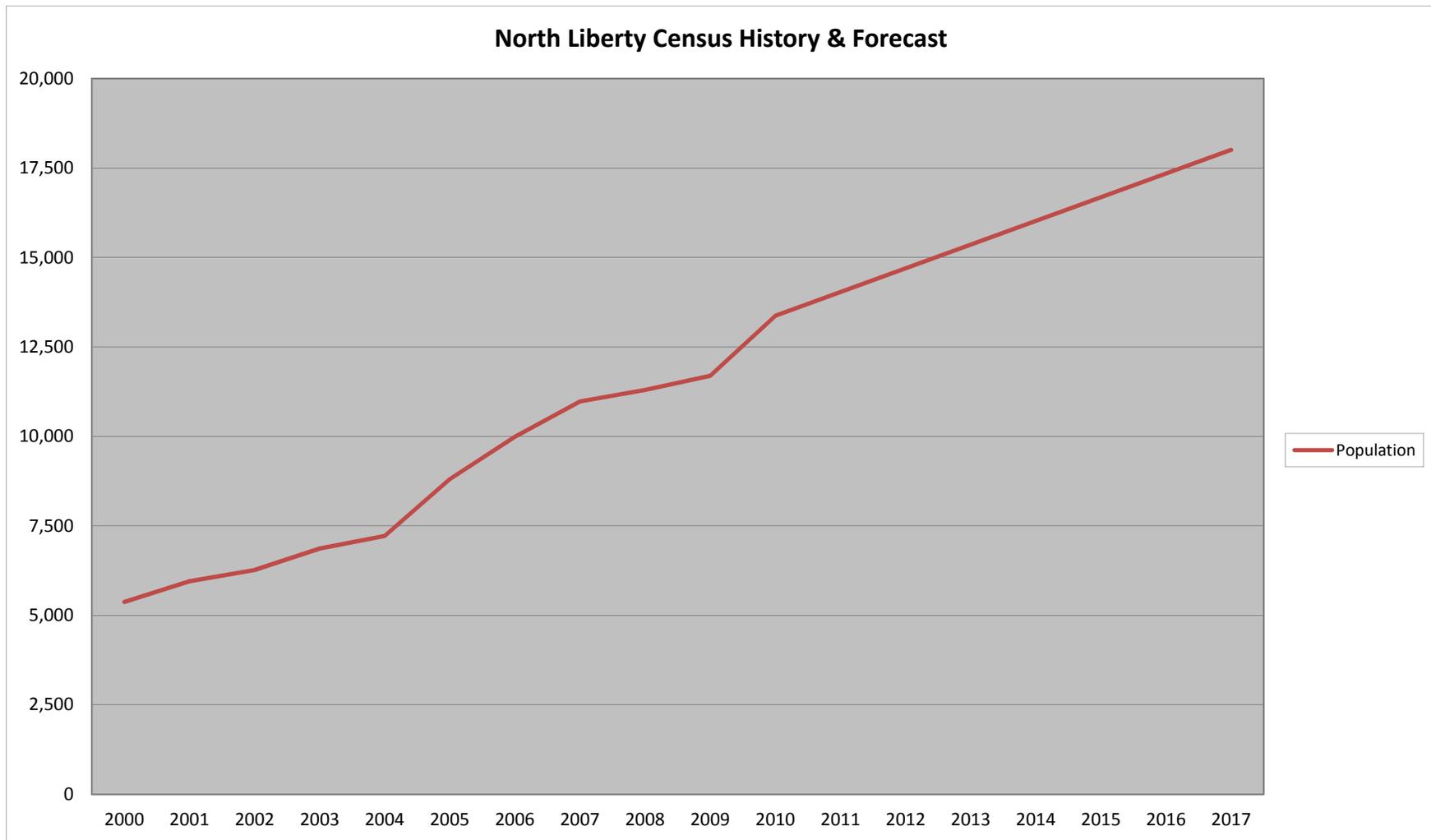
Iowa City School District



Municipal Tax Rate Comparisons, Johnson County

City	FY 13 Tax Rate
Shueyville	\$7.10
Hills	\$8.10
Swisher	\$8.10
Lone Tree	\$9.32
Solon	\$10.71
Oxford	\$10.94
University Heights	\$10.94
North Liberty	\$11.03
Tiffin	\$11.97
West Branch	\$12.04
Coralville	\$13.53
Iowa City	\$17.27

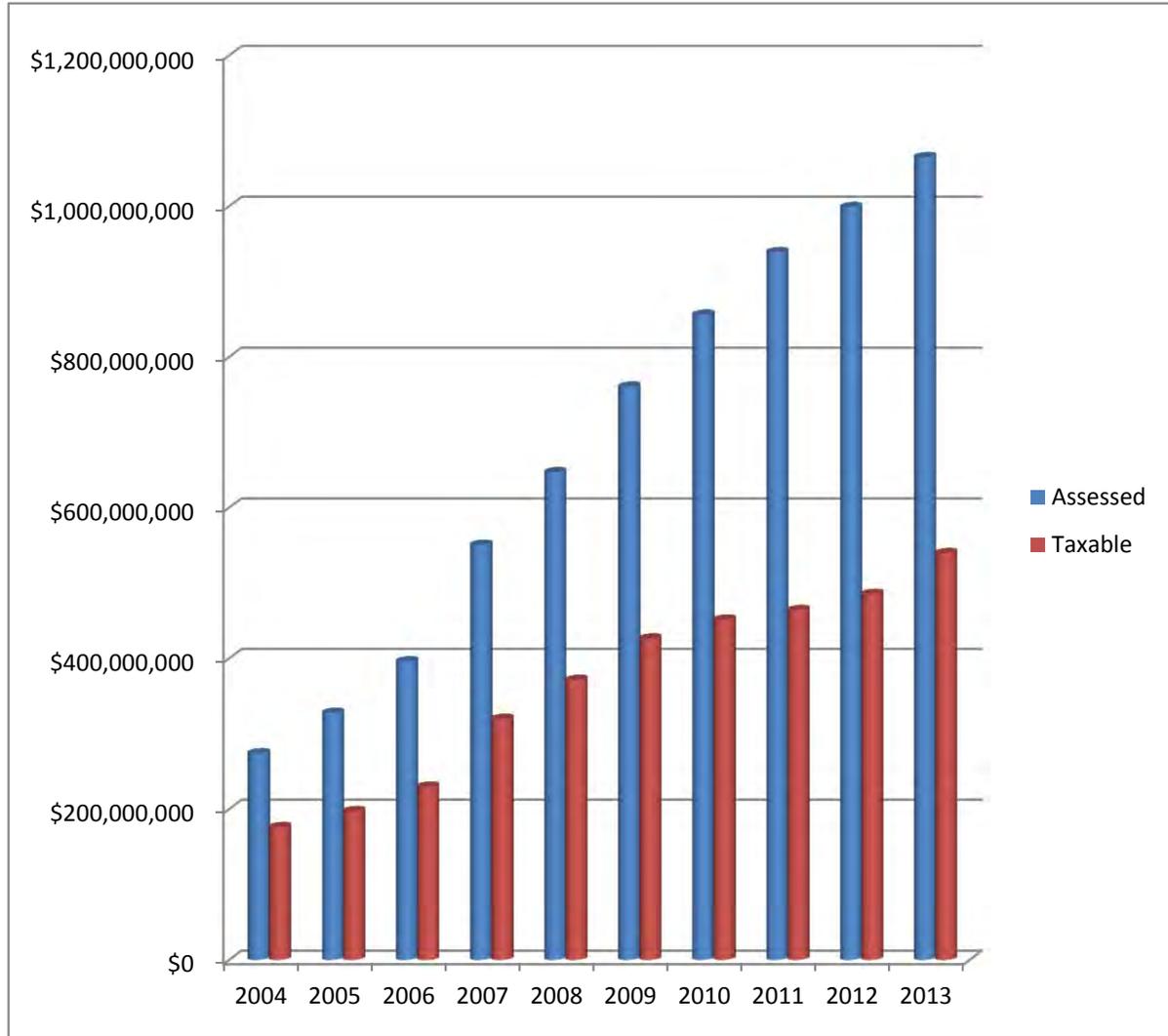




Year	2000	2001	2002	2003	2004	2005	2006	2007	2008	2009	2010	2011	2012	2013	2014	2015	2016	2017
Population	5,376	5,954	6,266	6,866	7,224	8,806	9,992	10,982	11,300	11,700	13,374	14,036	14,698	15,360	16,022	16,684	17,346	18,008

Land Valuation History

Year	Assessed	Taxable
2004	\$274,334,530	\$176,420,181
2005	\$327,960,510	\$197,709,114
2006	\$396,341,923	\$230,183,960
2007	\$550,981,802	\$319,975,636
2008	\$647,194,759	\$371,762,705
2009	\$760,841,627	\$426,594,648
2010	\$856,270,647	\$451,758,007
2011	\$939,252,573	\$464,462,044
2012	\$999,052,073	\$485,783,902
2013	\$1,065,304,397	\$539,951,812





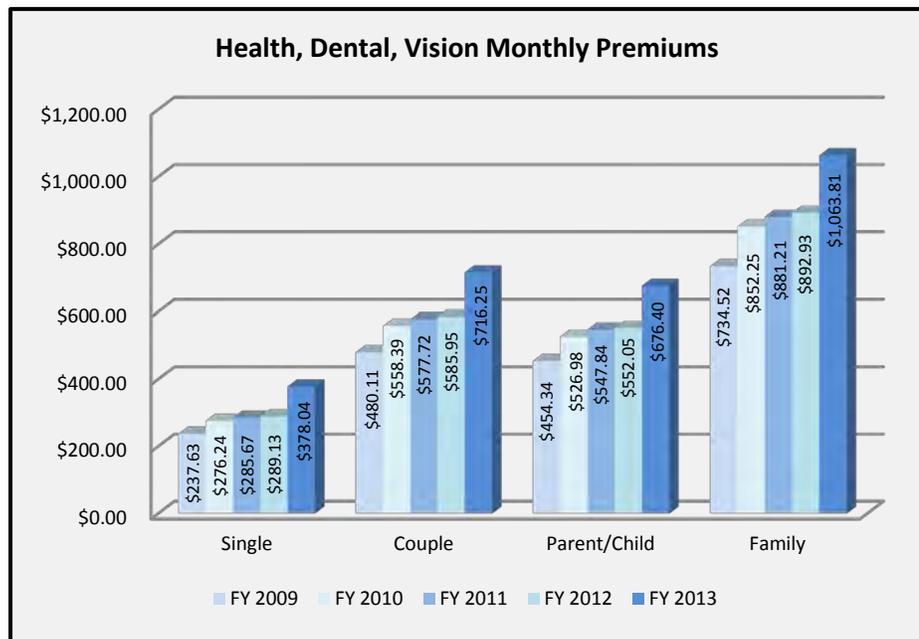
City of North Liberty

Budget Summary – Fiscal Year 2013

Wages and Benefits

The FY 13 budget includes a 2% cost of living increase for all non-union, full-time employees, as well as a 2.45% step increase for those who qualify. Police officers who are represented by a union were placed on a different wage scale in FY 12. Wage increases for police officers vary from 0.37% to 21.69%, averaging 5.15%. This includes two of the newer officers on staff who received a higher percentage salary increase due to their recent graduation from the academy, which raises the top range and average significantly.

Contrary to the previous few years, the City's health insurance premiums increased dramatically this year. While the trend, or base rate adjustment, for our pool size (51-100 employees) was +8%, the City's annual premium adjustment was +25%. Vision insurance premiums, which dropped by 29% in FY 12, remain the same this year and dental rates increased by 2%. All non-union full-time



employees who receive insurance benefits will pay 13% of the premiums in FY 13, a reduction of 2%. The unionized staff, as per the collective bargaining agreement, will pay 15% of the premiums.

Staffing

The budget includes adding one full-time police officer, bringing the total number of officers to 12 full-time and two part-time. There are four management positions within the Police Department, including a Chief, Lieutenant and two Sergeants, and an Administrative Assistant to handle many of the clerical duties. After a hire is made in FY 13, the department will have a total of 19 members. Exhibit A of this Summary Report is a worksheet the Chief uses to help determine the appropriate number of police officers needed to efficiently operate the department.

Other staffing changes include adding a part-time Page at the library and increasing the City Attorney position from ¾-time to full-time. A request was made during the budget preparation process for an additional full-time employee at the Wastewater Treatment Plant. While justifiable in terms of workload, the request was not recommended due to budgetary constraints. Reconsideration will be given to this request for the FY 14 budget.

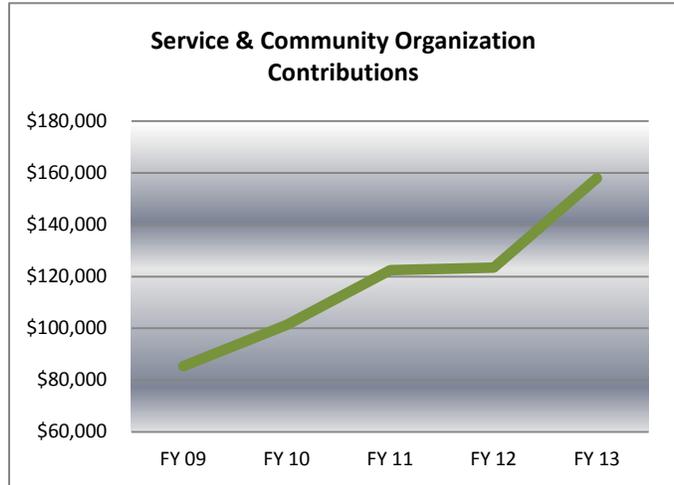
This budget allocates \$6.32 million in salaries and benefits for full and part time staff, representing 43% of our total operating budget (excluding capital projects, transfers and debt service payments). Of the \$6.32 million in salaries and benefits, \$5.8 million is paid by the general fund, which is equivalent to 64% of the total general fund budget.

Service and Community Organizations

This budget provides for contributions to the following service and community organizations:

Organization/Agency	FY 12
Family Resource Center	\$50,000
NL Food and Clothing Pantry	\$12,000
Johnson Co. Housing Trust Fund	\$8,000
Big Brothers Big Sisters	\$1,000
Blues & Barbeque	\$5,000
IC Area Development	\$50,000
Priority One	\$7,000
Convention & Visitors Bureau	\$10,000*
UNESCO	\$10,000
Entrepreneurial Development Center	\$5,000
Total	\$158,500

*Actual contribution is equal to 25% of hotel/motel taxes collected.



Equipment Purchases

The following major equipment will be purchased in fiscal year 2013:

Fund Balances

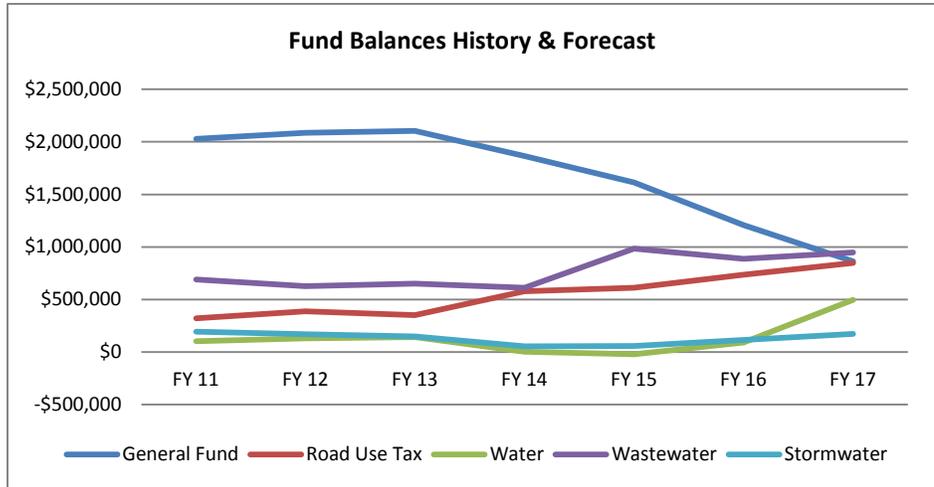
With the exception of the Water Fund, all of the City's major funds hold a strong cash position and are at or above the goal of a 25% reserve.

Year Ending 06/30/13 Projected Balance		
	\$	%
General Fund	\$2,104,843	26%
Road Use Tax	\$350,395	29%
Water	\$141,318	6%
Wastewater	\$650,170	24%
Stormwater	\$148,356	80%

Project Name	Department	Project Cost
SCBA Replacement	Fire	\$52,000
Fire Truck	Fire	\$400,000
Apparatus Bay Ventilation System	Fire	\$50,000
All-Terrain Vehicle	Fire	\$17,000
Lawn/Snow Equipment	Parks	\$17,750
Jacobsen Mower	Parks	\$38,000
Police Car	Police	\$25,000
Exercise Equipment	Recreation	\$30,000
Tables and Chairs Replacement	Recreation	\$35,000
BASP Van	Recreation	\$25,000
Snow Blower Attachment	Streets	\$85,000
Leaf Vacuum	Streets	\$34,000
Disc Type Mower	Streets	\$13,500
Tractor	Streets	\$74,000
HD Camera	Telecommunications	\$5,000
Fork Lift Truck	Wastewater	\$30,000
		\$931,250

The Road Use Tax Fund is very strong as revenues are exceeding projections. It is imperative to build this reserve fund in the early years of the decade so that ample funds remain later in the decade, due to the fact that any increase in funding is based on the decennial census counts not due until 2020.

The utility funds continue to bear more expenses as environmental regulations increase. The Storm Water and Wastewater funds remain strong. The Water fund is an area of concern, as the reserve is well below the recommended 25%. The recently approved rate increases will contribute to the stability of the utility funds. With utility facility studies ongoing, staff will provide regular updates as to the recommended plant and infrastructure projects, and revenues needed to complete those projects.



Project Description	Department	Cost
Ranshaw House Project	Administration	\$73,000
Training Pad	Fire	\$33,000
Library Addition	Library	\$3,400,000
Quail Ridge Park Play Structure	Parks	\$75,000
West Side Park Development	Parks	\$300,000
Liberty Centre Trail Lighting	Parks	\$12,000
Park Signage	Parks	\$10,000
Community Entryway Signs	Parks	\$30,000
Community Center Generator	Recreation	\$300,000
Gym Tarps/Rollers	Recreation	\$7,000
Duct Cleaning	Recreation	\$23,000
Ultraviolet Units for Pool	Recreation	\$35,000
Painting at Recreation Center	Recreation	\$49,000
Electric Gate	Streets	\$15,000
North Dubuque Street Overlay	Streets	\$205,000
Mehaffey Bridge Road (N. Front)	Streets	\$877,000
Design Jones Boulevard, Phase 2	Streets	\$200,000
Streets and Maintenance Facility	Streets	\$2,125,000
Manhole Rehab	Wastewater	\$45,000
Sanitary Sewer Upgrade	Wastewater	\$1,400,000
Zenon Membrane Train Modules	Wastewater	\$92,000
Storage Building	Wastewater	\$95,000
Total		\$9,401,000

Capital Projects

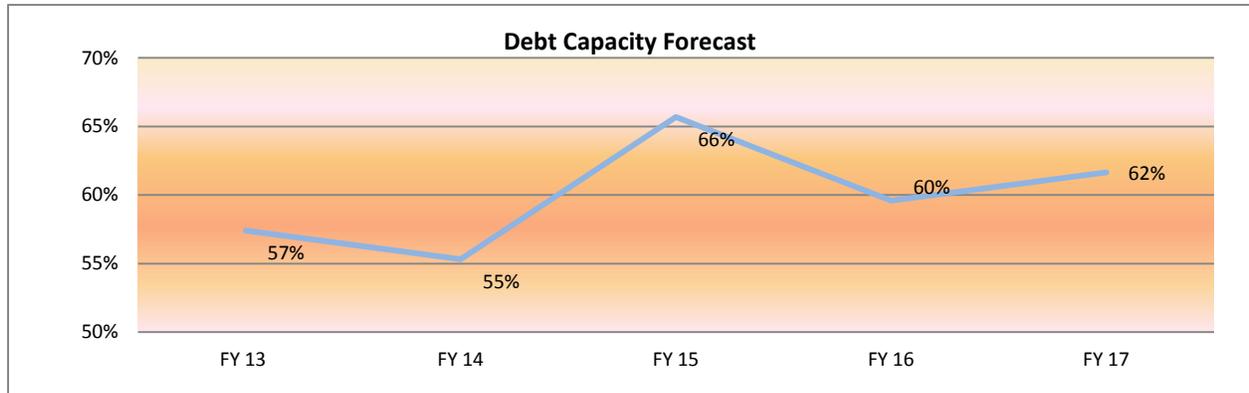
The CIP for FY 2013 outlines \$9.4 million in non-equipment related capital projects. As budgeted, \$4.3 million would be funded with GO and/or TIF bonds, \$3 million with revenue bonds and the remaining \$2.1 million will be paid for with cash on hand, grants and fundraising dollars.

For a complete list of capital projects, refer to the “Capital Improvement Plan”.

Debt

With the capital projects proposed in the FY 13 budget, the City will have a general obligation (GO) debt load of \$30.6 million or 57% of the total bonding capacity. In addition, revenue debt is at \$18.8. In FY 13, the total debt for the City will be \$49.3 million. Principal repayment in FY 13

is estimated at \$4.725 million. For additional information, please refer to the “Existing Debt Schedule” spreadsheet.



Tax Rate

The tax rate for fiscal year 2013 is \$11.03/\$1,000 of valuation, the same rate as last year.

Conclusion

The City of North Liberty continues to be in a strong financial position. Current total cash on hand is near \$10 million. Moody's Investor Services has rated North Liberty at Aa3 for general obligation debt, unchanged from the previous fiscal year.



Additionally, because of our growth, we are able to sustain and add services while maintaining a reasonable tax rate. Fund balances, with the exception of the Water fund, are in excellent shape and the projected debt remains well below the capacity limits.

Utility facility and infrastructure studies are under way and will determine necessary future upgrades based on aging systems and population increases. Utility funds will be monitored closely and recommended rate increases should be considered in the upcoming year. Also, with the property tax relief debate at the state house, the City needs to be very aware of any potential changes and how they may affect the tax base and financial stability of the organization.

From a staffing perspective, the City will continue to evaluate the need for additional police officers. Other positions that should be considered in the next couple of years include a wastewater operator, rental inspector, nuisance officer and street laborer.

As a result of the planning tools in place, the implementation of the plans by our department heads and staff and oversight by the City Council, the City is in exceptional financial shape, confirmed by the City's financial consultant and Moody's Investor Services.

Police Department Staffing Worksheet

Patrol Workload Computation Worksheet



This technique will determine the number of work units needed based upon workload estimates for the Department. In order to complete this worksheet, you must have determined how you want your patrol time allocated and have an estimate of the amount of time required to process a call for service.

A	Estimated calls for service for calendar year	14,566
B	Average time (in hours) per call	0.75
C	Multiple A and B and determine the results	10,924.50
Value C is hours encumbered answering complaints		10,924.50
D	Determine the desired allocation of time (i.e. 1/3 on calls, 1/3 on patrol, 1/3 on administration duties)	3
E	Multiply value C by buffer	32,773.50
Value E is the minimum hours required		32,773.50
F	Determine workdays per year	365
G	Divide value E by value F	89.79
Value G is the average daily workload in hours		89.79
H	Determined work hours per shift per day	12
I	Divide value G by value H	7.48
Value I is the # of work units per day		7.48

Officer Availability Worksheet

This worksheet will determine the actual number of days you should expect to receive from the average employee. This figure will help determine the number of employees you need to hire to staff the required work units as determined on the Patrol Workload Computation Worksheet.

Total Hours per year (365x12)	4,380
Subtract in hours:	
Regular days off (3.5x52x12)	2,184
Sick days per year (12x9)	108
Training days per year (12x8)	96
Vacation days per year (12x10)	120
Other leave per year (i.e. holidays, personal, funeral, military, etc.) (12x13)	156
True available hours per employee	1,716

The availability factor per employee is based upon the quotient between the total hours required and the true available hours as determined above. To determine this quotient:

Record hours required (365x12)	4,380
Divide by available hours	2.55
Employee Assignment Availability Factor	2.55

In order to determine the number of employees needed to staff the department, multiply the Assignment Availability Factor by the number of work units needed per day.

Work units needed per day (Value I from above)	7.48
Employee Availability Factor	2.55
Number of employees needed for staffing	19.10

This technique projects patrol staffing requirements; however, it does not take into account supervisory units or other specialty positions.

Summary

Number of officers needed as calculated by this mode	19
Officers currently on staff for NLPD (includes Sergeants)	13
Difference	6