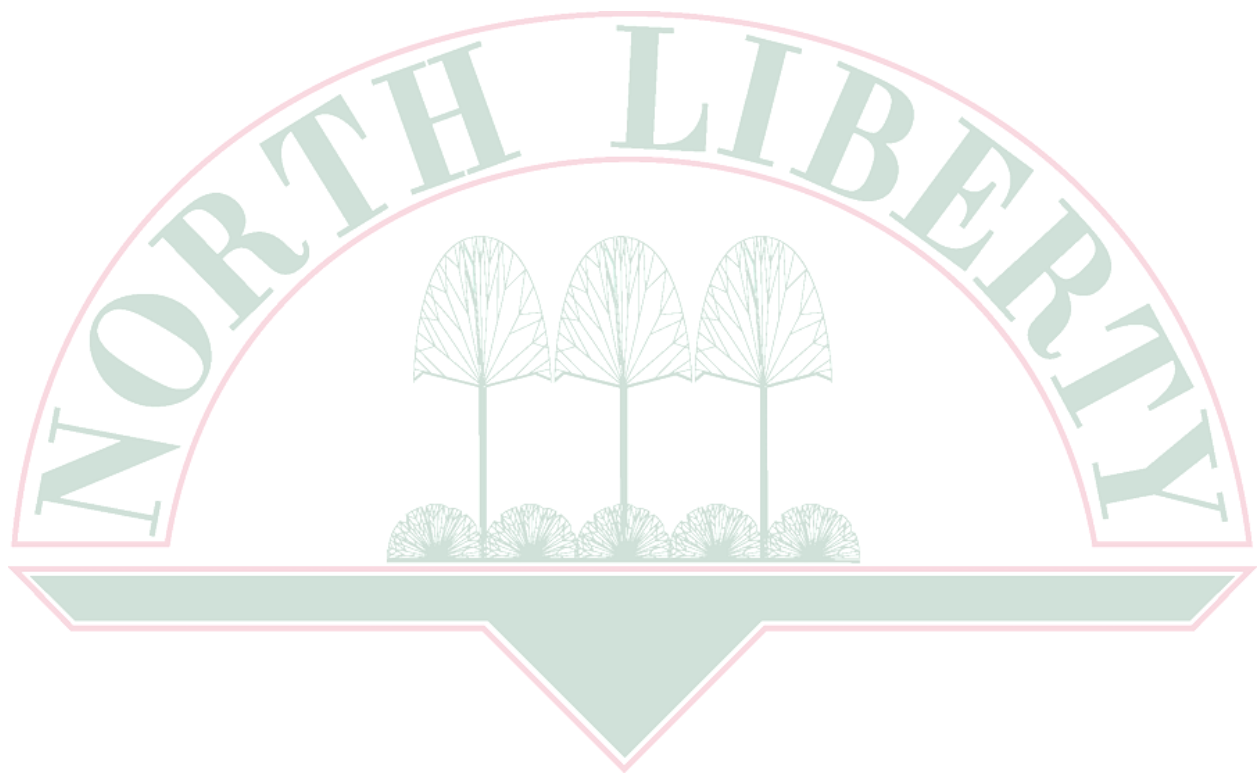




North Liberty City Council
Special Session
January 29, 2019

Agenda



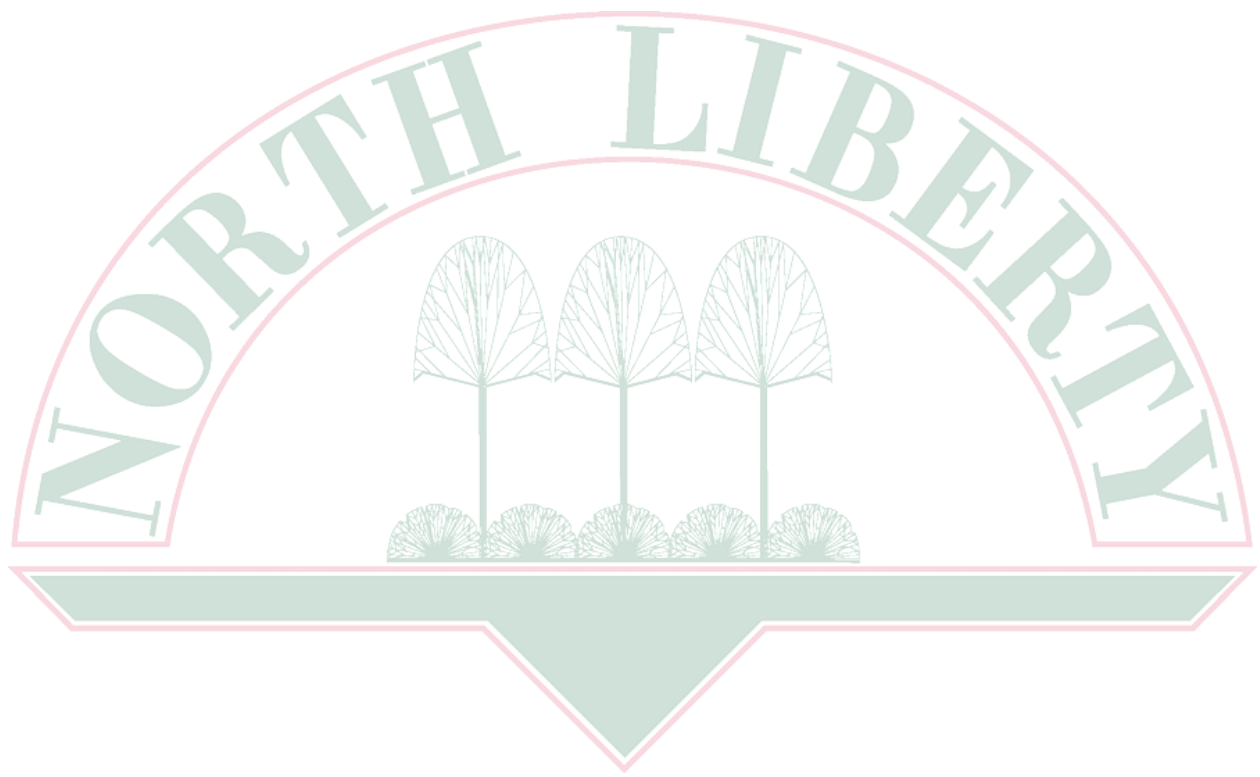


Agenda

North Liberty City Council
January 29, 2019
Special Session
6:30 p.m.
City Council Chambers

1. Call to order
2. Roll call
3. Approval of the Agenda
4. Budget Presentation – FY 2020
 - A. Remaining operational budget items
 - B. Capital Improvements
5. Council Vacancy
 - A. Discussion and possible action on vacancy
6. Adjournment

FY 20 Budget





Council/Staff Budget Work Session #2
January 29, 2019 - 6:30 P.M.
Discussion Items

Meeting Objective: Discuss and gain consensus on remaining operational budget items and capital projects.

1. Operational Budget
 - a. Social Services
 - b. General Fund Tax Rate Increase versus Deficit
2. Capital Projects
 - a. Fire Apparatus
 - i. Pumper
 - ii. Tanker
 - b. Streets
 - i. St. Andrews Drive, from Centennial Park to North Bend Elementary
 - ii. Forevergreen Road, from Covered Bridge Road to Jones Boulevard
 - c. Drainage Improvement Projects
 - i. Penn Street
 - ii. Muddy Creek
 - d. Parks, Trails & Aquatics
 - i. FY 20 Proposed Projects
 1. Centennial Park
 - a. Driveway
 - b. Tot-lot Playground
 - c. Small Shelter
 - d. Plan for FY21
 2. Dog Park
 - e. Other
 - i. Joint Access Center (CIT)
 - f. Revenues
 - i. Debt Service Revenues
 - ii. TIF Revenues
 - iii. Alternative Revenues
3. Final Questions and Wrap Up



Memo

From: Ryan Heiar, City Administrator
To: Mayor & City Council
CC: Department Heads
Subject: FY 19 Budget, January 29th Work Session, 6:30 P.M.
Date: January 25, 2018

There are several remaining FY 20 budget issues that need to be resolved before staff can proceed with finalizing the official documents and publishing the hearing notice. The remaining issues are summarized below and will be the focus of discussion on Tuesday.

Social Services

Social service requests for FY 20 total over \$210k, while the current model includes \$112k in funding. For a point of reference, the FY 19 budget includes \$111k in social service allocations. The City Council could consider allocating general fund reserve dollars to increase social service funding; however, it should be considered one-time funding as the reserve may not have fund availability in the future.

Tax Rate

The current model shows the tax rate increasing from \$11.03 in FY 19 to \$11.16 in FY 20. This potential tax increase could be mitigated by using \$120k of the general fund reserve. Again, this should be considered one-time funding as the reserve may not be available in future years.

Capital Projects – Fire Department

Replace 2008 Tanker Truck: The fire department is requesting \$300,000 to replace the 2008 tanker/pumper. This apparatus' primary focus is that of hauling water throughout the rural area. This unit should be replaced for several reasons:

1. The current apparatus is much too large to be used in the way in which the Department needs to operate. Its main mission is to deliver water to the rural subdivisions; however, due to its size it is largely incapable of getting into those locations.

Existing 2008 pumper/tanker



Example of new tanker

2. This unit has been a maintenance nightmare and spends a significant amount of time in the shop.
3. This truck is very difficult to drive and operate, especially in a volunteer organization.
4. Replacing this apparatus at this time provides for better resale opportunities.

Replace 1992 Engine: The department is also requesting \$700,000 to replace the secondary pumper with a rescue pumper. This pumper would be responsible for responding second to all structure fires as well as used as a primary apparatus to be sent to all rescue incidents. The pumper would replace a 1992 truck. This purchase would also provide the city with redundancy in times when the main pumper is out of service or is responding to a neighboring jurisdiction.

The \$1 million request for apparatus is currently shown being funded with general obligation bonds.



Capital Projects – Streets

Saint Andrews Drive: The FY 20 budget includes the reconstruction of Saint Andrew's Drive from Centennial Park to North Bend Elementary School. The estimated project cost is \$2.8 million; however, development fees are anticipated to offset some of the project costs. The project includes installing a trail on the north side, identified as Priority 10 in our CIP. This project is currently scheduled to be paid for with general obligation funds.

Forevergreen Road: Reconstruction of Forevergreen Road, from Covered Bridge Road to Jones Boulevard is part of the larger FGR/I380 Interchange project being led by the IDOT. The initial cost projections provided by the IDOT identified a \$5 million cost to the City; however, with bids now in for the entire project (Jasper Avenue to Jones Boulevard) the City's share is anticipated to be significantly less at about \$2.8 million.

Capital Projects – Parks

Centennial Park: The Parks and Recreation Board and staff are recommending moving forward with improvements to Centennial Park (see included memos from Parks and Recreation staff and updated projects list). The group agrees that staff should continue to be on the lookout for park land in areas of need and to work with developers in securing land when the time is right. In the meantime, development of current parks is a priority. In order for a splash pad to be successful at Centennial Park, which is also a priority of the Park Board, a headworks building (for the mechanical equipment) and restrooms are a necessity. For example, in Penn Meadows Park the new restrooms and concession stand serve as the headworks building for the splash pad.

For FY 20, staff is proposing to finish the park drive, construct a shelter and finalize the playground area by adding a tot lot (serves children 2-5 years of age). Completing the drive is critical as these new features at the park will most certainly increase usage. In FY 21, staff proposes to construct the splash pad and pavilion/stage, which would serve as a headworks building and provide for adequate restrooms. Staff believes that this project would be eligible for Enhance Iowa Funds (formerly known as Vision Iowa, a competitive grant) and such a funding application would go hand and hand with a fundraising campaign.

Dog Park: A revised budget for the dog park is included in the packet. Staff is currently moving forward with prepping the ground at the park and tree clearing could start within the next couple of weeks. With the current funding available (including the \$150k pledge) staff estimates that most of the improvements needed to open the park can be completed; however an additional \$100k, which includes a contingency, is needed. There is approximately \$265k in additional expenses for features at the park; however those could be funded at a later time without impacting the opening of the park. Staff is seeking direction from Council.

Capital Projects: Crisis Intervention Facility

The Council has previously discussed and there was a consensus to help fund the CIT project. It is time to formalize the Council's desire and decide how much to fund. The most logical place to fund this project from is the general fund reserve. Staff is seeking direction as to how much the City Council is looking to fund and over what period of time.

Debt Service, TIF and Revenues:

Included in the model are Debt Service and TIF summaries and projections. These sheets include funding everything that is included in the CIP documents. As shown, the debt service tax rate increases as high as \$1.48 in the next couple of years while TIF usage increases by over \$20 million in taxable valuation, a potential \$220K impact to general fund revenues.

The current CIP is very aggressive and if tax valuations take an upward swing, the impact to property taxes and the general fund will be less; however, that should not be assumed. If the City Council wants to move forward with the aggressive CIP, alternative revenues should be considered in the near future.

As previously mentioned, staff will be providing additional information on the City's Storm Water Utility later this year, and asking the Council to consider updating the fee structure. Additionally, another option that has merit and could help move along projects such as a splash pad and other park and recreation improvements is the utility franchise fee. This fee is collected by the gas and electric companies and could generate up to \$850k annually.

I realize there is a tremendous amount of information in this packet. Please do not hesitate to contact me if you have any questions or need further clarification. I look forward to our conversation on Tuesday.

City of North Liberty Financial Planning Model



For Year Ending June 30, 2020
(Updated January 25, 2019)



Public Safety

Department	FY18 Actual	FY19 Budget	FY20 Budget	FY21 Estimated	FY22 Estimated	FY23 Estimated	FY24 Estimated	
Police								
Budget Inflation Rate		15.78%	1.94%	5.00%	5.00%	5.00%	5.00%	ADD one (1) FT officer.
Personnel Services	\$ 2,174,617	\$ 2,454,767	\$ 2,541,734	\$ 2,668,821	\$ 2,802,262	\$ 2,942,375	\$ 3,089,494	
Services & Commodities	\$ 185,644	\$ 253,051	\$ 264,951	\$ 278,199	\$ 292,108	\$ 306,714	\$ 322,050	
Capital Outlay	\$ -	\$ 10,900	\$ 10,900	\$ 11,445	\$ 12,017	\$ 12,618	\$ 13,249	
Transfers	\$ 95,814	\$ 125,000	\$ 81,200	\$ 144,000	\$ 175,000	\$ 175,000	\$ 175,001	REPLACE two (2) patrol cars.
Total	\$ 2,456,075	\$ 2,843,718	\$ 2,898,785	\$ 3,102,464	\$ 3,281,387	\$ 3,436,707	\$ 3,599,793	
Emergency Management								
Budget Inflation Rate		-59.81%	0.00%	4.00%	4.00%	4.00%	4.00%	
Personnel Services	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Services & Commodities	\$ 12,437	\$ 22,150	\$ 22,150	\$ 23,036	\$ 23,957	\$ 24,916	\$ 25,912	
Capital Outlay	\$ 42,670	\$ -	\$ -	\$ -	\$ 50,000	\$ -	\$ -	
Transfers	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Total	\$ 55,107	\$ 22,150	\$ 22,150	\$ 23,036	\$ 73,957	\$ 24,916	\$ 25,912	
Fire								
Budget Inflation Rate		22.45%	11.51%	5.00%	5.00%	5.00%	5.00%	ADD one (1) FT training officer (only funded if awarded SAFER grant).
Personnel Services	\$ 437,307	\$ 572,018	\$ 654,154	\$ 686,862	\$ 721,205	\$ 757,265	\$ 795,128	
SAFER Grant	\$ 65,122	\$ 75,906	\$ 80,000	\$ 80,000	\$ 80,000	\$ 80,000	\$ 80,000	
Services & Commodities	\$ 94,172	\$ 149,900	\$ 169,600	\$ 178,080	\$ 186,984	\$ 196,333	\$ 206,150	
Capital Outlay	\$ 1,208	\$ 34,200	\$ 24,000	\$ -	\$ -	\$ -	\$ -	MAINTAIN two (2) PT overnight positions.
Transfers	\$ 81,656	\$ -	\$ -	\$ 100,000	\$ 125,000	\$ 150,000	\$ 150,000	
Total	\$ 679,465	\$ 832,024	\$ 927,754	\$ 1,044,942	\$ 1,113,189	\$ 1,183,598	\$ 1,231,278	
Building Inspections								
Budget Inflation Rate		6.83%	1.41%	5.00%	5.00%	5.00%	5.00%	ADD personal protective gear for new PT firefighters.
Personnel Services	\$ 467,118	\$ 473,316	\$ 488,028	\$ 512,429	\$ 538,051	\$ 564,953	\$ 593,201	
Services & Commodities	\$ 43,768	\$ 65,465	\$ 65,465	\$ 68,738	\$ 72,175	\$ 75,784	\$ 79,573	
Capital Outlay	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Transfers	\$ -	\$ 7,000	\$ -	\$ -	\$ -	\$ -	\$ -	
Total	\$ 510,886	\$ 545,781	\$ 553,493	\$ 581,168	\$ 610,226	\$ 640,737	\$ 672,774	
Animal Control								
Budget Inflation Rate		100.42%	0.00%	4.00%	4.00%	4.00%	4.00%	
Personnel Services	\$ 4,026	\$ 5,100	\$ 5,100	\$ 5,304	\$ 5,516	\$ 5,737	\$ 5,966	
Services & Commodities	\$ 6,801	\$ 16,600	\$ 16,600	\$ 17,264	\$ 17,955	\$ 18,673	\$ 19,420	
Capital Outlay	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Transfers	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Total	\$ 10,827	\$ 21,700	\$ 21,700	\$ 22,568	\$ 23,471	\$ 24,410	\$ 25,386	
Traffic Safety								
Budget Inflation Rate		32.45%	-6.11%	5.00%	5.00%	5.00%	5.00%	
Personnel Services	\$ 29,098	\$ 38,541	\$ 36,188	\$ 37,997	\$ 39,897	\$ 41,892	\$ 43,987	
Services & Commodities	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Capital Outlay	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Transfers	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Total	\$ 29,098	\$ 38,541	\$ 36,188	\$ 37,997	\$ 39,897	\$ 41,892	\$ 43,987	
Total Public Safety	\$ 3,741,458	\$ 4,303,914	\$ 4,460,070	\$ 4,812,175	\$ 5,142,128	\$ 5,352,260	\$ 5,599,131	

A Breakdown of Public Safety

% of General Fund Budget	32.33%	33.22%	33.51%	33.69%	34.03%	34.15%	31.95%
Cost/Capita	\$ 196.93	\$ 218.48	\$ 218.64	\$ 228.08	\$ 235.89	\$ 237.89	\$ 241.35
Total Personnel Costs	\$ 3,112,166	\$ 3,543,742	\$ 3,725,204	\$ 3,911,413	\$ 4,106,931	\$ 4,312,222	\$ 4,527,776
% of Public Safety Expenditures	83.18%	82.34%	83.52%	81.28%	79.87%	80.57%	80.87%

Fire Capital Fund

Department	FY18 Actual	FY19 Budget	FY20 Budget	FY21 Estimated	FY22 Estimated	FY23 Estimated	FY24 Estimated
Revenues							
Transfer from General Fund	\$ 81,656	\$ 34,200	\$ 24,000	\$ 100,000	\$ 125,000	\$ 150,000	\$ 150,000
Other Transfers^	\$ 41,347	\$ -	\$ 1,000,000	\$ -	\$ -	\$ -	\$ -
Total Fire Capital Revenues	\$ 123,003	\$ 34,200	\$ 1,024,000	\$ 100,000	\$ 125,000	\$ 150,000	\$ 150,000
Equipment*							
Bunker Gear	\$ 43,710						
Capital Projects	\$ 41,922						
Inspections Vehicles (2)	\$ 103,468						
Fire Department Equipment		\$ 14,200					
Fire House Improvements		\$ 20,000					
Pumper Truck			\$ 700,000				
Tanker Truck			\$ 300,000				
Personal Protective Gear			\$ 24,000				
SCBA Compressor & Fill Station				\$ 70,000			
Grass Truck					\$ 325,000		
Staff Vehicle						\$ 60,000	
Total Fire Capital Expenditures	\$ 189,100	\$ 34,200	\$ 1,024,000	\$ 70,000	\$ 325,000	\$ 60,000	\$ -
Net Change in Fund Balance	\$ (66,097)	\$ -	\$ -	\$ 30,000	\$ (200,000)	\$ 90,000	\$ 150,000
Beginning Fund Balance	\$ 379,407	\$ 313,310	\$ 313,310	\$ 313,310	\$ 343,310	\$ 143,310	\$ 233,310
Ending Fund Balance	\$ 313,310	\$ 313,310	\$ 313,310	\$ 343,310	\$ 143,310	\$ 233,310	\$ 383,310

Equipment* See Capital Improvements Plan (CIP) for equipment details.

Other Transfers^ = General Obligation Bonds needed for larger equipment purchases (FY20).

Public Works

Department	FY18 Actual	FY19 Budget	FY20 Budget	FY21 Estimated	FY22 Estimated	FY23 Estimated	FY24 Estimated
Solid Waste Collection							
Budget Inflation Rate		23.09%	0.26%	4.00%	4.00%	4.00%	104.00%
Personnel Services	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Services & Commodities	\$ 662,503	\$ 815,500	\$ 817,600	\$ 850,304	\$ 884,316	\$ 919,689	\$ 1,876,165
Capital Outlay	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Transfers	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Total	\$ 662,503	\$ 815,500	\$ 817,600	\$ 850,304	\$ 884,316	\$ 919,689	\$ 1,876,165
Transit							
Budget Inflation Rate		55.70%	0.00%	4.00%	4.00%	4.00%	104.00%
Personnel Services	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Services & Commodities	\$ 112,395	\$ 175,000	\$ 175,000	\$ 182,000	\$ 189,280	\$ 196,851	\$ 401,576
Capital Outlay	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Transfers	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Total	\$ 112,395	\$ 175,000	\$ 175,000	\$ 182,000	\$ 189,280	\$ 196,851	\$ 401,576
Streets							
Budget Inflation Rate		5.30%	-100.00%	4.00%	4.00%	4.00%	104.00%
Personnel Services	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Services & Commodities	\$ 14,245	\$ 15,000	\$ -	\$ -	\$ -	\$ -	\$ -
Capital Outlay	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Transfers	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Total	\$ 14,245	\$ 15,000	\$ -	\$ -	\$ -	\$ -	\$ -
Total Public Works	\$ 789,143	\$ 1,005,500	\$ 992,600	\$ 1,032,304	\$ 1,073,596	\$ 1,116,540	\$ 2,277,742

A Breakdown of Public Works

% of General Fund Budget	6.82%	7.76%	7.46%	7.23%	7.11%	7.12%	13.00%
Cost/Capita	\$ 41.54	\$ 51.04	\$ 48.66	\$ 48.93	\$ 49.25	\$ 49.63	\$ 98.18
Total Personnel Costs	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
% of Public Works Expenditures	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%

Health & Social Services

Department	FY18 Actual	FY19 Budget	FY20 Budget	FY21 Estimated	FY22 Estimated	FY23 Estimated	FY24 Estimated
Social Services							
Budget Inflation Rate		-5.17%	3.00%	3.00%	3.00%	3.00%	3.00%
Personnel Services	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Services & Commodities	\$ 110,725	\$ 105,000	\$ 112,176	\$ 115,541	\$ 119,008	\$ 122,578	\$ 126,255
Capital Outlay	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Transfers	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Total	\$ 110,725	\$ 105,000	\$ 112,176	\$ 115,541	\$ 119,008	\$ 122,578	\$ 126,255
Total Health & Social Services	\$ 110,725	\$ 105,000	\$ 112,176	\$ 115,541	\$ 119,008	\$ 122,578	\$ 126,255

A Breakdown of Social Services

% of General Fund Budget	0.96%	0.81%	0.84%	0.81%	0.79%	0.78%	0.72%
Cost/Capita	\$ 5.83	\$ 5.33	\$ 5.50	\$ 5.48	\$ 5.46	\$ 5.45	\$ 5.44
Total Personnel Costs	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
% of Health & Social Svcs Expenditures	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%

DECISION ITEMS FOR FY19	FY18 Award	FY19 Award	FY20 Request	FY20 Actual	
Discretionary Fund Applicants					
Any Given Child	\$ 2,000	\$ 1,000	\$ 5,000	\$ -	Fine Arts Programming
Big Brothers/Big Sisters	\$ 2,500	\$ 2,500	\$ 6,580	\$ -	Defending potential
Crisis Center of Johnson County	\$ -	\$ 5,000	\$ 7,500	\$ -	Emergency Assistance Program
Domestic Violence Intervention Program	\$ 5,000	\$ 6,000	\$ 6,600	\$ -	North Liberty victims of domestic violence
Elder Services, Inc.	\$ 10,000	\$ 7,500	\$ 10,000	\$ -	Senior nutrition
Housing Trust Fund of Johnson Co	\$ 8,000	\$ 8,000	\$ 15,000	\$ -	Revolving loan fund/homowner minor rehab
Iowa City Free Medical & Dental Clinic	\$ -	\$ -	\$ 2,500	\$ -	Medical & dental care for North Liberty residents
Journey Above Poverty	\$ -	\$ 1,000	\$ 1,000	\$ -	Journey Above Poverty, INC
NL Family Resource Center	\$ 55,000	\$ 55,000	\$ 55,000	\$ -	Elementary school student & family advocates
NL Food & Clothing Pantry	\$ 16,000	\$ 16,000	\$ 17,000	\$ -	Service expenses, annual funding request
Rape Victim Advocacy Program	\$ -	\$ 2,000	\$ 3,000	\$ -	Sexual assault prevention education
Shelter House Community Shelter	\$ -	\$ 4,000	\$ 5,000	\$ -	Emergency shelter
United Action for Youth - JAM Sessions	\$ -	\$ -	\$ 35,369	\$ -	Journey Above Poverty, Art & Music
United Action for Youth - Youth Liason	\$ -	\$ -	\$ 42,546	\$ -	Community youth liaison
Total Requests	\$ 98,500	\$ 108,000	\$ 212,095	\$ -	

Culture & Recreation

Department	FY18 Actual	FY19 Budget	FY20 Budget	FY21 Estimated	FY22 Estimated	FY23 Estimated	FY24 Estimated	
Library								
Budget Inflation Rate		11.57%	4.37%	5.00%	5.00%	5.00%	5.00%	TRANSITION one (1) half time Public Services Librarian to full time.
Personnel Services	\$ 733,225	\$ 839,504	\$ 894,625	\$ 939,356	\$ 986,324	\$ 1,035,640	\$ 1,087,422	
Services & Commodities	\$ 225,642	\$ 241,745	\$ 227,895	\$ 239,290	\$ 251,254	\$ 263,817	\$ 277,008	
Capital Outlay	\$ 10,212	\$ -	\$ 6,000	\$ -	\$ -	\$ -	\$ -	
Transfers	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Total	\$ 969,079	\$ 1,081,249	\$ 1,128,520	\$ 1,178,646	\$ 1,237,578	\$ 1,299,457	\$ 1,364,430	
Parks, Buildings & Grounds								
Budget Inflation Rate		14.40%	-0.39%	5.00%	5.00%	5.00%	5.00%	REPLACE one (1) 1-ton truck \$57K.
Personnel Services	\$ 551,620	\$ 708,914	\$ 674,147	\$ 707,854	\$ 743,247	\$ 780,409	\$ 819,430	
Services & Commodities	\$ 208,850	\$ 188,350	\$ 195,350	\$ 205,118	\$ 215,373	\$ 226,142	\$ 237,449	ADD one (1) zero-turn mower \$32K.
Capital Outlay	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Transfers	\$ 80,702	\$ 65,000	\$ 89,000	\$ 95,000	\$ 135,000	\$ 40,000	\$ 40,000	
Total	\$ 841,172	\$ 962,264	\$ 958,497	\$ 1,007,972	\$ 1,093,620	\$ 1,046,551	\$ 1,096,879	
Recreation								
Budget Inflation Rate		5.02%	2.78%	5.00%	5.00%	5.00%	5.00%	REPLACE exercise equipment \$40K annual.
Personnel Services	\$ 979,335	\$ 1,142,929	\$ 1,176,818	\$ 1,235,659	\$ 1,297,442	\$ 1,362,314	\$ 1,430,430	
Services & Commodities	\$ 349,395	\$ 412,100	\$ 422,500	\$ 443,625	\$ 465,806	\$ 489,097	\$ 513,551	
Capital Outlay	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Transfers	\$ 190,000	\$ 40,000	\$ 40,000	\$ 75,000	\$ 75,000	\$ 80,000	\$ 80,000	
Total	\$ 1,518,730	\$ 1,595,029	\$ 1,639,318	\$ 1,754,284	\$ 1,838,248	\$ 1,931,410	\$ 2,023,981	
Community Center								
Budget Inflation Rate		0.09%	16.91%	5.00%	5.00%	5.00%	5.00%	MAINTAIN by painting facility interior \$30K, resurfacing parking lot \$36K.
Personnel Services	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Services & Commodities	\$ 126,283	\$ 200,500	\$ 210,500	\$ 221,025	\$ 232,076	\$ 243,680	\$ 255,864	
Capital Outlay	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Transfers	\$ 110,000	\$ 36,000	\$ 66,000	\$ 50,000	\$ 50,000	\$ 50,000	\$ 50,000	
Total	\$ 236,283	\$ 236,500	\$ 276,500	\$ 271,025	\$ 282,076	\$ 293,680	\$ 305,864	
Cemetery								
Budget Inflation Rate		6.24%	0.00%	6.00%	6.00%	6.00%	6.00%	
Personnel Services	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Services & Commodities	\$ 37,652	\$ 40,000	\$ 40,000	\$ 42,400	\$ 44,944	\$ 47,641	\$ 50,499	
Capital Outlay	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Transfers	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Total	\$ 37,652	\$ 40,000	\$ 40,000	\$ 42,400	\$ 44,944	\$ 47,641	\$ 50,499	
Aquatic Center								
Budget Inflation Rate		14.39%	-5.75%	5.00%	5.00%	5.00%	5.00%	
Personnel Services	\$ 521,021	\$ 494,222	\$ 531,674	\$ 558,258	\$ 586,171	\$ 615,479	\$ 646,253	
Services & Commodities	\$ 187,469	\$ 302,000	\$ 313,000	\$ 328,650	\$ 345,083	\$ 362,337	\$ 380,453	
Capital Outlay	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Transfers	\$ 75,000	\$ 100,000	\$ -	\$ 150,000	\$ 150,000	\$ 150,000	\$ 150,000	
Total	\$ 783,490	\$ 896,222	\$ 844,674	\$ 1,036,908	\$ 1,081,253	\$ 1,127,816	\$ 1,176,707	
Total Culture & Recreation	\$ 4,386,406	\$ 4,811,264	\$ 4,887,509	\$ 5,291,234	\$ 5,577,720	\$ 5,746,556	\$ 6,018,360	

A Breakdown of Culture & Recreation

% of General Fund Budget	37.91%	37.14%	36.72%	37.05%	36.92%	36.67%	34.34%
Cost/Capita	\$ 230.88	\$ 244.24	\$ 239.60	\$ 250.78	\$ 255.87	\$ 255.41	\$ 259.42
Total Personnel Costs	\$ 2,785,201	\$ 3,185,569	\$ 3,277,264	\$ 3,441,127	\$ 3,613,184	\$ 3,793,843	\$ 3,983,535
% of Culture & Rec Expenditures	63.50%	66.21%	67.05%	65.03%	64.78%	66.02%	66.19%

Community & Economic Development

Department	FY18 Actual	FY19 Budget	FY20 Budget	FY21 Estimated	FY22 Estimated	FY23 Estimated	FY24 Estimated
Community Beautification							
Budget Inflation Rate		-100.00%	0.00%	4.00%	4.00%	4.00%	4.00%
Personnel Services	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Services & Commodities	\$ 15,000	\$ -	\$ -	\$ 10,000	\$ 10,400	\$ 10,816	\$ 11,249
Capital Outlay	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Transfers	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Total	\$ 15,000	\$ -	\$ -	\$ 10,000	\$ 10,400	\$ 10,816	\$ 11,249
Economic Development							
Budget Inflation Rate		13.58%	0.00%	3.00%	3.00%	3.00%	3.00%
Personnel Services	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Services & Commodities	\$ 101,250	\$ 115,000	\$ 115,000	\$ 118,450	\$ 122,004	\$ 125,664	\$ 129,434
Capital Outlay	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Transfers	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Total	\$ 101,250	\$ 115,000	\$ 115,000	\$ 118,450	\$ 122,004	\$ 125,664	\$ 129,434
Planning & Zoning							
Budget Inflation Rate		52.42%	-0.11%	5.00%	5.00%	5.00%	5.00%
Personnel Services	\$ 116,749	\$ 137,549	\$ 167,010	\$ 175,361	\$ 184,129	\$ 193,335	\$ 203,002
Services & Commodities	\$ 210,007	\$ 345,000	\$ 315,000	\$ 330,750	\$ 347,288	\$ 364,652	\$ 382,884
Capital Outlay	\$ -	\$ 15,500	\$ 15,500	\$ 16,275	\$ 17,089	\$ 17,943	\$ 18,840
Transfers	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Total	\$ 326,756	\$ 498,049	\$ 497,510	\$ 522,386	\$ 548,505	\$ 575,930	\$ 604,727
Communications							
Budget Inflation Rate		8.35%	-0.55%	5.00%	5.00%	5.00%	5.00%
Personnel Services	\$ 269,697	\$ 272,038	\$ 289,670	\$ 304,154	\$ 319,361	\$ 335,329	\$ 352,096
Services & Commodities	\$ 19,765	\$ 34,940	\$ 47,440	\$ 49,812	\$ 52,303	\$ 54,918	\$ 57,664
Capital Outlay	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Transfers	\$ 23,400	\$ 32,000	\$ -	\$ 13,000	\$ 25,000	\$ 14,000	\$ 14,000
Total	\$ 312,862	\$ 338,978	\$ 337,110	\$ 366,966	\$ 396,664	\$ 404,247	\$ 423,759
Total Community & Econ Dev.	\$ 755,868	\$ 952,027	\$ 949,620	\$ 1,017,801	\$ 1,077,572	\$ 1,116,657	\$ 1,169,168
A Breakdown of Community & Economic Development							
% of General Fund Budget	6.53%	7.35%	7.14%	7.13%	7.13%	7.12%	6.67%
Cost/Capita	\$ 39.78	\$ 48.33	\$ 46.55	\$ 48.24	\$ 49.43	\$ 49.63	\$ 50.40
Total Personnel Costs	\$ 386,446	\$ 409,587	\$ 456,680	\$ 479,514	\$ 503,490	\$ 528,664	\$ 555,097
% of Comm & Ec Dev Expenditures	51.13%	43.02%	48.09%	47.11%	46.72%	47.34%	47.48%

INCLUDES
ICAD \$75K,
Entrepreneurial Dev't
Ctr \$5K, Blues &
BBQ \$15K, and
UNESCO \$10K.

ADD one (1) staff
person in January
2020 to initiate
succession planning.

INCLUDES an
underserved
population outreach
initiative \$2K,
additional small-scale
community
engagement events
\$2K, and the new
POP (Public Opinion
Panel) survey
software \$7K.

General Government

Department	FY18 Actual	FY19 Budget	FY20 Budget	FY21 Estimated	FY22 Estimated	FY23 Estimated	FY24 Estimated
Mayor & Council							
Budget Inflation Rate		33.02%	2.03%	5.00%	5.00%	5.00%	5.00%
Personnel Services	\$ 18,289	\$ 24,636	\$ 24,636	\$ 25,868	\$ 27,161	\$ 28,519	\$ 29,945
Services & Commodities	\$ 231	\$ -	\$ 500	\$ -	\$ -	\$ -	\$ -
Capital Outlay	\$ -	\$ -	\$ -	\$ 6,000	\$ 6,000	\$ 6,000	\$ 6,000
Transfers	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Total	\$ 18,520	\$ 24,636	\$ 25,136	\$ 31,868	\$ 33,161	\$ 34,519	\$ 35,945
Administrative							
Budget Inflation Rate		-4.38%	9.33%	5.00%	5.00%	5.00%	5.00%
Personnel Services	\$ 833,376	\$ 896,182	\$ 954,282	\$ 1,004,996	\$ 1,052,096	\$ 1,104,701	\$ 1,159,936
Services & Commodities	\$ 605,998	\$ 540,500	\$ 616,500	\$ 647,325	\$ 679,691	\$ 713,676	\$ 749,360
Capital Outlay	\$ 63,046	\$ -	\$ -	\$ 10,000	\$ 10,000	\$ 10,000	\$ 10,000
Transfers	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Total	\$ 1,502,420	\$ 1,436,682	\$ 1,570,782	\$ 1,659,321	\$ 1,741,787	\$ 1,828,377	\$ 1,919,295
Elections							
Budget Inflation Rate							
Personnel Services	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Services & Commodities	\$ 2,032	\$ -	\$ 4,000	\$ -	\$ 6,000	\$ -	\$ 6,000
Capital Outlay	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Transfers	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Total	\$ 2,032	\$ -	\$ 4,000	\$ -	\$ 6,000	\$ -	\$ 6,000
Legal & Tort Liability							
Budget Inflation Rate		9.21%	-5.95%	5.00%	5.00%	5.00%	5.00%
Personnel Services	\$ 229,417	\$ 245,539	\$ 230,819	\$ 242,360	\$ 254,478	\$ 267,202	\$ 280,562
Services & Commodities	\$ 6,492	\$ 12,100	\$ 11,500	\$ 12,075	\$ 12,679	\$ 13,313	\$ 13,978
Capital Outlay	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Transfers	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Total	\$ 235,909	\$ 257,639	\$ 242,319	\$ 254,435	\$ 267,157	\$ 280,515	\$ 294,540
Personnel							
Budget Inflation Rate		97.81%	12.17%	5.00%	5.00%	5.00%	5.00%
Personnel Services	\$ 16,072	\$ 48,500	\$ 48,500	\$ 50,925	\$ 53,471	\$ 56,145	\$ 58,952
Services & Commodities	\$ 12,997	\$ 9,000	\$ 16,000	\$ 16,800	\$ 17,640	\$ 18,522	\$ 19,448
Capital Outlay	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Transfers	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Total	\$ 29,069	\$ 57,500	\$ 64,500	\$ 67,725	\$ 71,111	\$ 74,667	\$ 78,400
Total General Government	\$ 1,787,950	\$ 1,776,457	\$ 1,906,737	\$ 2,013,349	\$ 2,119,216	\$ 2,218,077	\$ 2,334,181

INCLUDES cost increases to lease and audit.

A Breakdown of General Government

% of General Fund Budget	15.45%	13.71%	14.33%	14.10%	14.03%	14.15%	13.32%
Cost/Capita	\$ 94.11	\$ 90.18	\$ 93.47	\$ 95.42	\$ 97.22	\$ 98.59	\$ 100.62
Total Personnel Costs	\$ 1,097,154	\$ 1,214,857	\$ 1,258,237	\$ 1,321,149	\$ 1,387,206	\$ 1,456,567	\$ 1,529,395
% of General Gov't Expenditures	61.36%	68.39%	65.99%	65.62%	65.46%	65.67%	65.52%

General Fund Revenues

	FY18 Actual	FY19 Budget	FY20 Budget	FY21 Estimated	FY22 Estimated	FY23 Estimated	FY24 Estimated
Taxable Value							
Inflationary Rate		6.74%	3.90%	4.00%	4.00%	4.00%	4.00%
Regular	\$ 821,766,228	\$ 877,173,602	\$ 911,313,796	\$ 947,766,348	\$ 985,677,002	\$ 1,025,104,082	\$ 1,066,108,245
Agriculture	\$ 1,671,691	\$ 1,729,606	\$ 1,859,112	\$ 1,933,476	\$ 2,010,816	\$ 2,091,248	\$ 2,174,898
Tax Rates							
General	\$8.10000	\$8.10000	\$8.10000	\$8.10000	\$8.10000	\$8.10000	\$8.10000
Insurance	\$0.00000	\$0.00000	\$0.00000	\$0.00000	\$0.00000	\$0.00000	\$0.00000
Transit	\$0.00000	\$0.00000	\$0.00000	\$0.00000	\$0.00000	\$0.00000	\$0.00000
Emergency	\$0.00000	\$0.00000	\$0.00000	\$0.00000	\$0.00000	\$0.00000	\$0.00000
Other	\$0.00000	\$0.00000	\$0.00000	\$0.00000	\$0.00000	\$0.00000	\$0.00000
Total General Fund	\$8.10000	\$8.10000	\$8.10000	\$8.10000	\$8.10000	\$8.10000	\$8.10000
Trust & Agency	\$2.04270	\$2.00591	\$2.00591	\$2.00591	\$2.00591	\$2.00591	\$2.00591
Agriculture	\$3.00375	\$3.00375	\$3.00375	\$3.00375	\$3.00375	\$3.00375	\$3.00375
Tax Rate Revenues							
General	\$ 6,677,559	\$ 7,105,106	\$ 7,351,967	\$ 7,676,907	\$ 7,983,984	\$ 8,303,343	\$ 8,635,477
Insurance	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Transit	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Emergency	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Other	\$ 146,695	\$ 115,000	\$ 150,000	\$ 100,000	\$ 100,000	\$ 100,000	\$ 100,000
Trust & Agency	\$ 1,735,834	\$ 1,759,531	\$ 1,746,364	\$ 1,901,134	\$ 1,977,179	\$ 2,056,267	\$ 2,138,517
Agriculture	\$ 5,022	\$ 5,195	\$ 5,584	\$ 5,808	\$ 6,040	\$ 6,282	\$ 6,533
Utility Excise Tax	\$ 59,432	\$ 19,634	\$ 29,675	\$ 30,862	\$ 32,096	\$ 33,380	\$ 34,716
Mobile Home Taxes	\$ 18,619	\$ 20,000	\$ 18,000	\$ 18,720	\$ 19,469	\$ 20,248	\$ 21,057
Total	\$ 8,643,161	\$ 9,024,467	\$ 9,301,590	\$ 9,733,431	\$ 10,118,768	\$ 10,519,519	\$ 10,936,300
Inflationary Rate							
Licenses & Permits	\$ 790,964	\$ 605,000	\$ 700,325	\$ 707,328	\$ 714,402	\$ 721,546	\$ 728,761
Inflationary Rate							
Use of Money	\$ 221,864	\$ 139,700	\$ 143,500	\$ 144,935	\$ 146,384	\$ 147,848	\$ 149,327
Inflationary Rate							
Intergovernmental	\$ 337,753	\$ 280,564	\$ 291,624	\$ 294,540	\$ 297,486	\$ 300,460	\$ 303,465
Inflationary Rate							
Charges for Services	\$ 1,849,903	\$ 1,912,100	\$ 1,939,700	\$ 1,997,891	\$ 2,057,828	\$ 2,119,563	\$ 2,183,149
Inflationary Rate							
Misellaneous	\$ 138,343	\$ 55,000	\$ 50,000	\$ 51,000	\$ 52,020	\$ 53,060	\$ 54,122
Inflationary Rate							
Utility Accounting & Collection	\$ 753,379	\$ 674,834	\$ 637,998	\$ 650,758	\$ 663,773	\$ 677,049	\$ 690,590
Inflationary Rate							
State Funded Property Tax Backfill	\$ 354,810	\$ 118,806	\$ 244,948	\$ -	\$ -	\$ -	\$ -
Total	\$ 13,090,177	\$ 12,810,471	\$ 13,309,685	\$ 13,579,884	\$ 14,050,661	\$ 14,539,045	\$ 15,045,713

Penn Twp & Madison
Twp contribution to
fire department
\$187K

Permit fees are
trending upward.

General Fund Summary

	FY18 Actual	FY19 Budget	FY20 Budget	FY21 Estimated	FY22 Estimated	FY23 Estimated	FY24 Estimated
Revenues							
Property Taxes	\$ 8,643,161	\$ 9,024,467	\$ 9,301,590	\$ 9,733,431	\$ 10,118,768	\$ 10,519,519	\$ 10,936,300
Licenses & Permits	\$ 790,964	\$ 605,000	\$ 700,325	\$ 707,328	\$ 714,402	\$ 721,546	\$ 728,761
Use of Money	\$ 221,864	\$ 139,700	\$ 143,500	\$ 144,935	\$ 146,384	\$ 147,848	\$ 149,327
Intergovernmental	\$ 337,753	\$ 280,564	\$ 291,624	\$ 294,540	\$ 297,486	\$ 300,460	\$ 303,465
Charges for Services	\$ 1,849,903	\$ 1,912,100	\$ 1,939,700	\$ 1,997,891	\$ 2,057,828	\$ 2,119,563	\$ 2,183,149
Miscellaneous	\$ 138,343	\$ 55,000	\$ 50,000	\$ 51,000	\$ 52,020	\$ 53,060	\$ 54,122
Utility Accounting & Collection	\$ 753,379	\$ 674,834	\$ 637,998	\$ 650,758	\$ 663,773	\$ 677,049	\$ 690,590
State Funded Property Tax Backfill	\$ 354,810	\$ 118,806	\$ 244,948	\$ -	\$ -	\$ -	\$ -
Total General Fund Revenues	\$ 13,090,177	\$ 12,810,471	\$ 13,309,685	\$ 13,579,884	\$ 14,050,661	\$ 14,539,045	\$ 15,045,713
Expenditures							
Public Safety	\$ 3,741,458	\$ 4,303,914	\$ 4,460,070	\$ 4,812,175	\$ 5,142,128	\$ 5,352,260	\$ 5,599,131
Public Works	\$ 789,143	\$ 1,005,500	\$ 992,600	\$ 1,032,304	\$ 1,073,596	\$ 1,116,540	\$ 2,277,742
Health & Social Services	\$ 110,725	\$ 105,000	\$ 112,176	\$ 115,541	\$ 119,008	\$ 122,578	\$ 126,255
Culture & Recreation	\$ 4,386,406	\$ 4,811,264	\$ 4,887,509	\$ 5,291,234	\$ 5,577,720	\$ 5,746,556	\$ 6,018,360
Community & Economic Development	\$ 755,868	\$ 952,027	\$ 949,620	\$ 1,017,801	\$ 1,077,572	\$ 1,116,657	\$ 1,169,168
General Government	\$ 1,787,950	\$ 1,776,457	\$ 1,906,737	\$ 2,013,349	\$ 2,119,216	\$ 2,218,077	\$ 2,334,181
Total General Fund Expenditures	\$ 11,571,550	\$ 12,954,162	\$ 13,308,712	\$ 14,282,405	\$ 15,109,240	\$ 15,672,667	\$ 17,524,836
Net Change in Fund Balance	\$ 1,518,627	\$ (143,691)	\$ 973	\$ (702,521)	\$ (1,058,579)	\$ (1,133,622)	\$ (2,479,123)
Beginning Fund Balance	\$ 4,725,050	\$ 5,941,488	\$ 5,797,797	\$ 5,798,770	\$ 5,096,249	\$ 4,037,670	\$ 2,904,048
Ending Fund Balance	\$ 5,941,488	\$ 5,797,797	\$ 5,798,770	\$ 5,096,249	\$ 4,037,670	\$ 2,904,048	\$ 424,925
% Reserved	51.35%	44.76%	43.57%	35.68%	26.72%	18.53%	2.42%
Total Revenues/Capita	\$ 689	\$ 650	\$ 652	\$ 644	\$ 645	\$ 646	\$ 649
Expenditures/Capita							
Public Safety	\$ 197	\$ 218	\$ 219	\$ 228	\$ 236	\$ 238	\$ 241
Public Works	\$ 42	\$ 51	\$ 49	\$ 49	\$ 49	\$ 50	\$ 98
Health & Social Services	\$ 6	\$ 5	\$ 5	\$ 5	\$ 5	\$ 5	\$ 5
Culture & Recreation	\$ 231	\$ 244	\$ 240	\$ 251	\$ 256	\$ 255	\$ 259
Community & Economic Development	\$ 40	\$ 48	\$ 47	\$ 48	\$ 49	\$ 50	\$ 50
General Government	\$ 94	\$ 90	\$ 93	\$ 95	\$ 97	\$ 99	\$ 101
Total General Fund Expenditures/Capita	\$ 609	\$ 658	\$ 652	\$ 677	\$ 693	\$ 697	\$ 755
Personnel Expenditures							
Public Safety	\$ 3,112,166	\$ 3,543,742	\$ 3,725,204	\$ 3,911,413	\$ 4,106,931	\$ 4,312,222	\$ 4,527,776
Public Works	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Health & Social Services	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Culture & Recreation	\$ 2,785,201	\$ 3,185,569	\$ 3,277,264	\$ 3,441,127	\$ 3,613,184	\$ 3,793,843	\$ 3,983,535
Community & Economic Development	\$ 386,446	\$ 409,587	\$ 456,680	\$ 479,514	\$ 503,490	\$ 528,664	\$ 555,097
General Government	\$ 1,097,154	\$ 1,214,857	\$ 1,258,237	\$ 1,321,149	\$ 1,387,206	\$ 1,456,567	\$ 1,529,395
Total Personnel Expenditures	\$ 7,380,967	\$ 8,353,755	\$ 8,717,385	\$ 9,153,203	\$ 9,610,810	\$ 10,091,296	\$ 10,595,803
% of General Fund Expenditures	63.79%	64.49%	65.50%	64.09%	63.61%	64.39%	60.46%

Hotel/Motel Tax

	FY18 Actual	FY19 Budget	FY20 Budget	FY21 Estimated	FY22 Estimated	FY23 Estimated	FY24 Estimated
Revenues							
Budget Inflation Rate		-7.77%	0.00%	2.00%	2.00%	2.00%	2.00%
Taxes Collected	\$ 81,316	\$ 75,000	\$ 75,000	\$ 76,500	\$ 78,030	\$ 79,591	\$ 81,182
Expenditures							
CVB Contribution	\$ 20,329	\$ 18,750	\$ 18,750	\$ 19,125	\$ 19,508	\$ 19,898	\$ 20,296
Services & Commodities	\$ 17,500	\$ 17,500	\$ 17,500	\$ 17,850	\$ 18,207	\$ 18,571	\$ 18,943
Projects	\$ 52,000	\$ 78,000	\$ 41,000	\$ 75,000	\$ 22,000	\$ 10,000	\$ 10,001
Total	\$ 89,829	\$ 114,250	\$ 77,250	\$ 111,975	\$ 59,715	\$ 48,469	\$ 49,239
Net Change in Fund Balance	\$ (8,513)	\$ (39,250)	\$ (2,250)	\$ (35,475)	\$ 18,316	\$ 31,122	\$ 31,943
Beginning Fund Balance	\$ 72,600	\$ 70,818	\$ 31,568	\$ 29,318	\$ (6,157)	\$ 12,159	\$ 43,280
Ending Fund Balance	\$ 70,818	\$ 31,568	\$ 29,318	\$ (6,157)	\$ 12,159	\$ 43,280	\$ 75,224
% Reserved	78.84%	27.63%	37.95%	-5.50%	20.36%	89.30%	152.77%

ADD signage to remaining parks \$16K and concrete border to Community Center playground \$25K.

Road Use Tax (RUT) Fund

	FY18 Actual	FY19 Budget	FY20 Budget	FY21 Estimated	FY22 Estimated	FY23 Estimated	FY24 Estimated
Population	18,299	18,299	18,299	18,299	21,099	21,099	21,099
RUT Formula Funding/Capita	\$ 99.00	\$ 100.85	\$ 100.85	\$ 100.85	\$ 100.85	\$ 100.85	\$ 100.85
2015 Gas Tax Funding/Capita	\$ 20.00	\$ 20.66	\$ 20.66	\$ 20.66	\$ 20.66	\$ 20.66	\$ 20.66
Revenues							
RUT Formula Funding/Capita	\$ 1,968,792	\$ 1,845,363	\$ 1,845,363	\$ 1,845,363	\$ 2,127,729	\$ 2,127,729	\$ 2,127,729
2015 Gas Tax Funding/Capita	\$ 365,980	\$ 377,966	\$ 377,966	\$ 377,966	\$ 435,800	\$ 435,800	\$ 435,800
Total Road Use Tax Collections	\$ 2,334,772	\$ 2,223,329	\$ 2,223,329	\$ 2,223,329	\$ 2,563,529	\$ 2,563,529	\$ 2,563,529
Expenditures							
Budget Inflation Rate		-17.38%	8.47%	5.00%	5.00%	5.00%	5.00%
Personnel Services	\$ 584,877	\$ 681,474	\$ 671,861	\$ 705,454	\$ 740,727	\$ 777,763	\$ 816,651
Services & Commodities	\$ 345,471	\$ 279,310	\$ 333,810	\$ 350,501	\$ 368,026	\$ 386,427	\$ 405,748
Snow & Ice Removal	\$ 103,114	\$ 91,500	\$ 109,000	\$ 114,450	\$ 120,173	\$ 126,181	\$ 132,490
Traffic Safety	\$ 73,969	\$ 125,000	\$ 125,000	\$ 131,250	\$ 137,813	\$ 144,703	\$ 151,938
Street Lighting	\$ 46,475	\$ 64,000	\$ 69,000	\$ 72,450	\$ 76,073	\$ 79,876	\$ 83,870
Transfers							
Equipment Revolving	\$ 224,342	\$ 232,000	\$ 329,000	\$ 260,000	\$ 265,000	\$ 270,000	\$ 275,000
Capital	\$ 508,919	\$ -	\$ 2,000	\$ 2,100	\$ 2,205	\$ 2,315	\$ 2,431
Debt	\$ 161,933	\$ 144,040	\$ 146,740	\$ 144,340	\$ 146,940	\$ 149,190	\$ 151,500
Street Repair Program	\$ 365,980	\$ 377,966	\$ 377,966	\$ 377,966	\$ 435,800	\$ 435,800	\$ 435,800
Billing & Accounting	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Total Road Use Tax Expenditures	\$ 2,415,080	\$ 1,995,290	\$ 2,164,377	\$ 2,158,510	\$ 2,292,755	\$ 2,372,255	\$ 2,455,429
Net Change in Fund Balance	\$ (80,308)	\$ 228,039	\$ 58,952	\$ 64,818	\$ 270,774	\$ 191,273	\$ 108,100
Beginning Fund Balance	\$ 1,416,695	\$ 1,336,387	\$ 1,564,426	\$ 1,623,377	\$ 1,688,195	\$ 1,958,969	\$ 2,150,242
Ending Fund Balance	\$ 1,336,387	\$ 1,564,426	\$ 1,623,377	\$ 1,688,195	\$ 1,958,969	\$ 2,150,242	\$ 2,258,342
% Reserved	55.34%	78.41%	75.00%	78.21%	85.44%	90.64%	91.97%
A Breakdown of Road Use Tax (RUT) Fund							
Total Personnel Costs	\$ 584,877	\$ 681,474	\$ 671,861	\$ 705,454	\$ 740,727	\$ 777,763	\$ 816,651
% of RUT Fund Expenditures	24.22%	34.15%	31.04%	32.68%	32.31%	32.79%	33.26%

REPLACE crane truck \$75K.

ADD mini-excavator \$90K, track skid steer \$78K, salt conveyor \$41K, tractor snow attachments \$25K, roadway temperature sensor for snow removal \$10K, and utility trailer \$10K.

Street Repair Program

	FY18 Actual	FY19 Budget	FY20 Budget	FY21 Estimated	FY22 Estimated	FY23 Estimated	FY24 Estimated
Revenues							
Transfer from RUT Fund	\$ 365,980	\$ 377,966	\$ 377,966	\$ 377,966	\$ 435,800	\$ 435,800	\$ 435,800
Other Transfers	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Total SRP Revenues	\$ 365,980	\$ 377,966	\$ 377,966	\$ 377,966	\$ 435,800	\$ 435,800	\$ 435,800
Projects*							
Front Street	\$ 1,232,880						
North Main Street		\$ 1,000,000					
Juniper Street					\$ 860,000		
Total SRP Expenditures	\$ 1,232,880	\$ 1,000,000	\$ -	\$ -	\$ 860,000	\$ -	\$ -
Net Change in Fund Balance	\$ (866,900)	\$ (622,034)	\$ 377,966	\$ 377,966	\$ (424,200)	\$ 435,800	\$ 435,800
Beginning Fund Balance	\$ 633,460	\$ (233,440)	\$ (855,474)	\$ (477,508)	\$ (99,542)	\$ (523,742)	\$ (87,943)
Ending Fund Balance	\$ (233,440)	\$ (855,474)	\$ (477,508)	\$ (99,542)	\$ (523,742)	\$ (87,943)	\$ 347,857

Projects* See Capital Improvements Plan (CIP) for project details.

Storm Water Utility

	FY18 Actual	FY19 Budget	FY20 Budget	FY21 Estimated	FY22 Estimated	FY23 Estimated	FY24 Estimated
Budget Inflation Rate		2.01%	2.00%	2.00%	2.00%	2.00%	2.00%
Number of Accounts	8,324	8,491	8,661	8,834	9,011	9,191	9,375
Base Rate	\$ 2.00	\$ 2.25	\$ 2.00	\$ 2.00	\$ 2.00	\$ 2.00	\$ 2.00
Revenues							
Storm Water Fees	\$ 203,679	\$ 203,784	\$ 207,860	\$ 212,017	\$ 216,257	\$ 220,582	\$ 224,994
Sales Tax	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Connection Fees/Permits	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Use of Money	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Miscellaneous	\$ 1,285	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Transfers	\$ 67,710	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Accounts Receivable/Payable	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Total Storm Water Utility Revenues	\$ 272,674	\$ 203,784	\$ 207,860	\$ 212,017	\$ 216,257	\$ 220,582	\$ 224,994
Expenditures							
Budget Inflation Rate		19.93%	5.00%	5.00%	5.00%	5.00%	5.00%
Personnel Services	\$ 57,709	\$ 93,631	\$ 99,526	\$ 104,502	\$ 109,727	\$ 115,214	\$ 120,974
Services & Commodities	\$ 94,150	\$ 54,300	\$ 54,800	\$ 57,540	\$ 60,417	\$ 63,438	\$ 66,610
Capital	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Transfers							
Equipment Revolving	\$ 10,000	\$ 64,000	\$ 23,000	\$ 49,000	\$ 45,000	\$ 11,000	\$ 11,000
Capital Reserve	\$ 20,000	\$ 20,000	\$ -	\$ -	\$ -	\$ -	\$ -
Debt	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Billing & Accounting	\$ 39,669	\$ 33,742	\$ 31,900	\$ 28,710	\$ 25,839	\$ 23,255	\$ 20,930
Total Storm Water Utility Expenditures	\$ 221,528	\$ 265,673	\$ 209,226	\$ 239,752	\$ 240,983	\$ 212,907	\$ 219,514
Net Change in Fund Balance	\$ 51,146	\$ (61,889)	\$ (1,366)	\$ (27,735)	\$ (24,726)	\$ 7,676	\$ 5,480
Beginning Fund Balance	\$ 148,238	\$ 199,384	\$ 137,495	\$ 136,129	\$ 108,394	\$ 83,667	\$ 91,343
Ending Fund Balance	\$ 199,384	\$ 137,495	\$ 136,129	\$ 108,394	\$ 83,667	\$ 91,343	\$ 96,823
% Reserved	90.00%	51.75%	65.06%	45.21%	34.72%	42.90%	44.11%

ADD skid steer
forestry attachment
\$23K.

A Breakdown of Storm Water Utility

Total Personnel Costs	\$ 57,709	\$ 93,631	\$ 99,526	\$ 104,502	\$ 109,727	\$ 115,214	\$ 120,974
% of Storm Water Utility Expenditures	26.05%	35.24%	47.57%	43.59%	45.53%	54.11%	55.11%

Waste Water Utility Budget & Forecast

	FY18 Actual	FY19 Budget	FY20 Budget	FY21 Estimated	FY22 Estimated	FY23 Estimated	FY24 Estimated	FY25 Estimated	FY26 Estimated	FY27 Estimated	FY28 Estimated	FY29 Estimated	FY30 Estimated
Budget Inflation Rate	2.00%	2.00%	2.00%	2.00%	2.00%	2.00%	2.00%	2.00%	2.00%	2.00%	2.00%	2.00%	2.00%
Number of Accounts	8,492	8,662	8,835	9,012	9,192	9,376	9,563	9,755	9,950	10,149	10,352	10,559	10,770
Gallons Sold	366,756,000	374,091,120	381,572,942	389,204,401	396,988,489	404,928,259	413,026,824	421,287,361	429,713,108	438,307,370	447,073,517	456,014,988	465,135,288
Proposed Rate Increase	5%	3%	1%	1%	1%	1%	0%	0%	0%	0%	0%	0%	0%
Base Rate	\$ 30.03	\$ 30.93	\$ 31.24	\$ 31.55	\$ 31.87	\$ 32.19	\$ 32.19	\$ 32.19	\$ 32.19	\$ 32.19	\$ 32.19	\$ 32.19	\$ 32.19
Rate/1000 Gallons	\$ 5.41	\$ 5.57	\$ 5.63	\$ 5.68	\$ 5.74	\$ 5.80	\$ 5.80	\$ 5.80	\$ 5.80	\$ 5.80	\$ 5.80	\$ 5.80	\$ 5.80
Revenues													
Waste Water Sales	\$ 4,460,433	\$ 4,672,148	\$ 4,813,247	\$ 4,958,607	\$ 5,108,357	\$ 5,262,630	\$ 5,367,882	\$ 5,475,240	\$ 5,584,745	\$ 5,696,439	\$ 5,810,368	\$ 5,926,576	\$ 6,045,107
Sales Tax	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Connection Fees/Permits	\$ 46,775	\$ 25,000	\$ 35,000	\$ 25,000	\$ 25,000	\$ 25,000	\$ 25,000	\$ 25,000	\$ 25,000	\$ 25,000	\$ 25,000	\$ 25,000	\$ 25,000
Use of Money	\$ 748	\$ 300	\$ 20,000	\$ 300	\$ 300	\$ 300	\$ 300	\$ 300	\$ 300	\$ 300	\$ 300	\$ 300	\$ 300
Miscellaneous	\$ 1,913	\$ 6,000	\$ 6,000	\$ 6,000	\$ 6,000	\$ 6,000	\$ 6,000	\$ 6,000	\$ 6,000	\$ 6,000	\$ 6,000	\$ 6,000	\$ 6,000
Transfers	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Accounts Receivable/Payable	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Total Waste Water Utility Revenues	\$ 4,509,869	\$ 4,703,448	\$ 4,874,247	\$ 4,989,907	\$ 5,139,657	\$ 5,293,930	\$ 5,399,182	\$ 5,506,540	\$ 5,616,045	\$ 5,727,739	\$ 5,841,668	\$ 5,957,876	\$ 6,076,407
Expenditures													
Budget Inflation Rate		25.29%	15.00%	10.00%	5.00%	5.00%	5.00%	5.00%	5.00%	5.00%	5.00%	5.00%	5.00%
Personnel Services	\$ 573,973	\$ 773,502	\$ 712,183	\$ 783,401	\$ 822,571	\$ 863,700	\$ 906,885	\$ 952,229	\$ 999,841	\$ 1,049,833	\$ 1,102,324	\$ 1,157,441	\$ 1,215,313
Services & Commodities	\$ 626,104	\$ 1,017,475	\$ 1,025,975	\$ 1,128,573	\$ 1,185,001	\$ 1,244,251	\$ 1,306,464	\$ 1,371,787	\$ 1,440,376	\$ 1,512,395	\$ 1,588,015	\$ 1,667,416	\$ 1,750,786
Capital	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Transfers													
Equipment Revolving	\$ 12,000	\$ 87,000	\$ 65,000	\$ 60,000	\$ 35,000	\$ 90,000	\$ 50,000	\$ 50,000	\$ 50,000	\$ 50,000	\$ 50,000	\$ 50,000	\$ 50,000
Capital Reserve	\$ 205,500	\$ 485,500	\$ 530,388	\$ 375,000	\$ 375,000	\$ 375,000	\$ 375,000	\$ 375,000	\$ 375,000	\$ 375,000	\$ 375,000	\$ 375,000	\$ 375,000
Revenue Debt	\$ 1,837,468	\$ 1,828,789	\$ 1,774,426	\$ 1,777,283	\$ 1,779,164	\$ 1,780,726	\$ 1,782,472	\$ 1,785,516	\$ 1,786,354	\$ 1,789,735	\$ 1,557,153	\$ 1,575,477	\$ 1,576,119
GO Debt	\$ 370,145	\$ 476,400	\$ 472,350	\$ 473,200	\$ 468,800	\$ 469,300	\$ 469,600	\$ 469,650	\$ 469,450	\$ 139,050	\$ -	\$ -	\$ -
Billing & Accounting	\$ 356,855	\$ 320,546	\$ 303,049	\$ 272,744	\$ 245,470	\$ 220,923	\$ 229,760	\$ 238,950	\$ 248,508	\$ 258,448	\$ 268,786	\$ 279,538	\$ 290,719
Upcoming Projects													
Sewer Lines & Generator	\$ -	\$ -	\$ -	\$ 71,540	\$ 71,885	\$ 72,159	\$ 72,367	\$ 72,484	\$ 70,819	\$ 70,787	\$ 72,339	\$ 72,044	\$ 71,651
SW Growth Utilities	\$ -	\$ -	\$ -	\$ -	\$ 281,879	\$ 280,851	\$ 283,131	\$ 281,670	\$ 283,449	\$ 281,415	\$ 282,567	\$ 283,308	\$ 283,670
Mid/Long Term Projects	\$ -	\$ -	\$ -	\$ 206,550	\$ 206,675	\$ 206,638	\$ 206,438	\$ 206,438	\$ 206,438	\$ 206,438	\$ 206,438	\$ 206,438	\$ 206,438
Total Waste Water Utility Expenditures	\$ 3,982,045	\$ 4,989,212	\$ 4,883,371	\$ 5,148,291	\$ 5,471,445	\$ 5,603,548	\$ 5,682,116	\$ 5,803,724	\$ 5,930,235	\$ 5,733,101	\$ 5,502,622	\$ 5,666,661	\$ 5,819,696
Net Change in Fund Balance	\$ 527,824	\$ (285,764)	\$ (9,124)	\$ (158,384)	\$ (331,788)	\$ (309,618)	\$ (282,934)	\$ (297,184)	\$ (314,190)	\$ (5,362)	\$ 339,046	\$ 291,215	\$ 256,711
Beginning Fund Balance	\$ 3,685,993	\$ 4,213,817	\$ 3,928,053	\$ 3,918,929	\$ 3,760,546	\$ 3,428,758	\$ 3,119,139	\$ 2,836,205	\$ 2,539,021	\$ 2,224,830	\$ 2,219,469	\$ 2,558,514	\$ 2,849,729
Ending Fund Balance	\$ 4,213,817	\$ 3,928,053	\$ 3,918,929	\$ 3,760,546	\$ 3,428,758	\$ 3,119,139	\$ 2,836,205	\$ 2,539,021	\$ 2,224,830	\$ 2,219,469	\$ 2,558,514	\$ 2,849,729	\$ 3,106,440
% Reserved	105.82%	78.73%	80.25%	73.04%	62.67%	55.66%	49.91%	43.75%	37.52%	38.71%	46.50%	50.29%	53.38%
Total Personnel Costs	\$ 573,973	\$ 773,502	\$ 712,183	\$ 783,401	\$ 822,571	\$ 863,700	\$ 906,885	\$ 952,229	\$ 999,841	\$ 1,049,833	\$ 1,102,324	\$ 1,157,441	\$ 1,215,313
% of Waste Water Utility Expenditures	14.41%	15.50%	14.58%	15.22%	15.03%	15.41%	15.96%	16.41%	16.86%	18.31%	20.03%	20.43%	20.88%
Debt Service Coverage													
Net Revenue/All Revenue Debt	1.80	1.59	1.70	1.66	1.69	1.72	1.72	1.71	1.71	1.70	1.93	1.90	1.97
Required Coverage	1.20	1.20	1.20	1.20	1.20	1.20	1.20	1.20	1.20	1.20	1.20	1.20	1.20
Desired Coverage	1.25	1.25	1.25	1.25	1.25	1.25	1.25	1.25	1.25	1.25	1.25	1.25	1.25
Difference (Actual vs. Required)	0.60	0.39	0.50	0.46	0.49	0.52	0.52	0.51	0.51	0.50	0.73	0.70	0.77

ANNUAL set-aside for membrane replacement \$181K, west trunk sewer repair \$80K, & manhole rehab \$70K.
 REPLACE mobile climate control AC unit \$25K.
 SEWER MAIN preservation pilot project \$175K.

REPLACE gator utility vehicle \$15K and pickup truck \$40K.
 ADD jetter nozzle \$10K.

Waste Water Utility Budget & Forecast

Waste Water Rate Increase Analysis																
Consumption in Gallons	Monthly Waste Water Costs Based on Usage															
		FY18	FY19	FY20	FY21	FY22	FY23	FY24	FY25	FY26	FY27	FY28	FY29	FY30		
	3,000	\$ 40.85	\$ 42.08	\$ 42.50	\$ 42.92	\$ 43.35	\$ 43.78	\$ 43.78	\$ 43.78	\$ 43.78	\$ 43.78	\$ 43.78	\$ 43.78	\$ 43.78	\$	\$
	5,000	\$ 51.67	\$ 53.22	\$ 53.75	\$ 54.29	\$ 54.83	\$ 55.38	\$ 55.38	\$ 55.38	\$ 55.38	\$ 55.38	\$ 55.38	\$ 55.38	\$ 55.38	\$	\$
	8,000	\$ 67.90	\$ 69.94	\$ 70.64	\$ 71.34	\$ 72.06	\$ 72.78	\$ 72.78	\$ 72.78	\$ 72.78	\$ 72.78	\$ 72.78	\$ 72.78	\$ 72.78	\$	\$
	11,000	\$ 84.13	\$ 86.65	\$ 87.52	\$ 88.40	\$ 89.28	\$ 90.17	\$ 90.17	\$ 90.17	\$ 90.17	\$ 90.17	\$ 90.17	\$ 90.17	\$ 90.17	\$	\$
	15,000	\$ 105.77	\$ 108.94	\$ 110.03	\$ 111.13	\$ 112.24	\$ 113.37	\$ 113.37	\$ 113.37	\$ 113.37	\$ 113.37	\$ 113.37	\$ 113.37	\$ 113.37	\$	\$
	3,000		\$ 1.23	\$ 0.42	\$ 0.42	\$ 0.43	\$ 0.43	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$	\$
	5,000		\$ 1.55	\$ 0.53	\$ 0.54	\$ 0.54	\$ 0.55	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$	\$
	8,000		\$ 2.04	\$ 0.70	\$ 0.71	\$ 0.71	\$ 0.72	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$	\$
Additional Waste Water Cost/Month	11,000		\$ 2.52	\$ 0.87	\$ 0.88	\$ 0.88	\$ 0.89	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$	\$
	15,000		\$ 3.17	\$ 1.09	\$ 1.10	\$ 1.11	\$ 1.12	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$	\$
Additional Waste Water Cost/Year	3,000		\$ 14.71	\$ 5.05	\$ 5.10	\$ 5.15	\$ 5.20	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$	\$
	5,000		\$ 18.60	\$ 6.39	\$ 6.45	\$ 6.51	\$ 6.58	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$	\$
	8,000		\$ 24.44	\$ 8.39	\$ 8.48	\$ 8.56	\$ 8.65	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$	\$
	11,000		\$ 30.29	\$ 10.40	\$ 10.50	\$ 10.61	\$ 10.71	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$	\$
	15,000		\$ 38.08	\$ 13.07	\$ 13.20	\$ 13.34	\$ 13.47	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$	\$

Water Utility Budget & Forecast

	FY18 Actual	FY19 Budget	FY20 Budget	FY21 Estimated	FY22 Estimated	FY23 Estimated	FY24 Estimated	FY25 Estimated	FY26 Estimated	FY27 Estimated	FY28 Estimated	FY29 Estimated	FY30 Estimated
Budget Inflation Rate		2.00%	2.00%	2.00%	2.00%	2.00%	2.00%	2.00%	2.00%	2.00%	2.00%	2.00%	2.00%
Number of Accounts	8,745	8,920	9,098	9,280	9,466	9,655	9,848	10,045	10,246	10,451	10,660	10,873	11,091
Gallons Sold	369,829,000	377,225,580	384,770,092	392,465,493	400,314,803	408,321,099	416,487,521	424,817,272	433,313,617	441,979,890	450,819,487	459,835,877	469,032,595
Proposed Rate Increase	5%	3.5%	3%	3%	3%	3%	2%	2%	2%	2%	2%	2%	0%
Base Rate	\$ 15.57	\$ 16.11	\$ 16.60	\$ 17.10	\$ 17.61	\$ 18.14	\$ 18.50	\$ 18.87	\$ 19.25	\$ 19.63	\$ 20.03	\$ 20.43	\$ 20.43
Rate/1000 Gallons	\$ 6.29	\$ 6.51	\$ 6.71	\$ 6.91	\$ 7.11	\$ 7.33	\$ 7.47	\$ 7.62	\$ 7.78	\$ 7.93	\$ 8.09	\$ 8.25	\$ 8.25
Revenues													
Water Sales	\$ 3,348,619	\$ 3,563,881	\$ 3,740,166	\$ 3,925,370	\$ 4,119,946	\$ 4,324,367	\$ 4,495,840	\$ 4,674,240	\$ 4,859,847	\$ 5,052,953	\$ 5,253,860	\$ 5,462,884	\$ 5,570,541
Sales Tax	\$ 215,449	\$ 213,275	\$ 224,410	\$ 235,522	\$ 247,197	\$ 259,462	\$ 269,750	\$ 280,454	\$ 291,591	\$ 303,177	\$ 315,232	\$ 327,773	\$ 334,232
Connection Fees/Permits	\$ 172,712	\$ 120,000	\$ 108,000	\$ 108,000	\$ 108,000	\$ 108,000	\$ 108,000	\$ 108,000	\$ 108,000	\$ 108,000	\$ 108,000	\$ 108,000	\$ 108,000
Use of Money	\$ 869	\$ 400	\$ 2,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Miscellaneous	\$ 4,051	\$ 500	\$ 500	\$ 500	\$ 500	\$ 500	\$ 500	\$ 500	\$ 500	\$ 500	\$ 500	\$ 500	\$ 500
Transfers	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Accounts Receivable/Payable	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Total Water Utility Revenues	\$ 3,741,700	\$ 3,898,056	\$ 4,075,076	\$ 4,269,392	\$ 4,475,643	\$ 4,692,329	\$ 4,874,090	\$ 5,063,194	\$ 5,259,938	\$ 5,464,630	\$ 5,677,591	\$ 5,899,157	\$ 6,013,274
Expenditures													
Budget Inflation Rate		1.27%	3.14%	5.00%	5.00%	5.00%	5.00%	5.00%	5.00%	5.00%	5.00%	5.00%	5.00%
Personnel Services	\$ 545,101	\$ 661,561	\$ 669,961	\$ 703,459	\$ 738,632	\$ 775,564	\$ 814,342	\$ 855,059	\$ 897,812	\$ 942,702	\$ 989,838	\$ 1,039,329	\$ 1,091,296
Services & Commodities	\$ 1,247,587	\$ 1,227,565	\$ 1,315,832	\$ 1,381,624	\$ 1,450,705	\$ 1,523,240	\$ 1,599,402	\$ 1,679,372	\$ 1,763,341	\$ 1,851,508	\$ 1,944,083	\$ 2,041,287	\$ 2,143,352
Capital	\$ 1,908	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Transfers													
Equipment Revolving	\$ 173,356	\$ 237,000	\$ 130,000	\$ 75,000	\$ 75,000	\$ 40,000	\$ 75,000	\$ 75,000	\$ 75,000	\$ 75,000	\$ 75,000	\$ 75,000	\$ 75,000
Capital Reserve	\$ 300,000	\$ 80,000	\$ 165,000	\$ 200,000	\$ 80,000	\$ 215,000	\$ 130,000	\$ 130,000	\$ 130,000	\$ 130,000	\$ 130,000	\$ 130,000	\$ 130,000
Revenue Debt	\$ 824,409	\$ 969,285	\$ 1,031,875	\$ 1,725,555	\$ 1,524,255	\$ 1,501,168	\$ 1,272,818	\$ 1,601,848	\$ 1,603,588	\$ 1,653,760	\$ 1,654,160	\$ 1,654,020	\$ 1,654,020
GO Debt	\$ 388,738	\$ 390,900	\$ 393,350	\$ 320,600	\$ 319,800	\$ 243,900	\$ 249,400	\$ 249,700	\$ 249,900	\$ -	\$ -	\$ -	\$ -
Billing & Accounting	\$ 356,855	\$ 320,546	\$ 303,049	\$ 272,744	\$ 245,470	\$ 220,923	\$ 229,760	\$ 238,950	\$ 248,508	\$ 258,448	\$ 268,786	\$ 279,538	\$ 290,719
Upcoming Projects													
SW Growth Utilities	\$ -	\$ -	\$ -	\$ -	\$ 143,603	\$ 143,103	\$ 144,542	\$ 143,792	\$ 144,943	\$ 143,863	\$ 144,653	\$ 143,165	\$ 143,561
Control Building & Maintenance Facility Addition	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 159,671	\$ 159,114	\$ 160,715	\$ 159,880	\$ 161,161	\$ 159,595
Plant Expansion & Well(s)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 359,884	\$ 359,884
Total Water Utility Expenditures	\$ 3,837,954	\$ 3,886,857	\$ 4,009,067	\$ 4,678,982	\$ 4,577,464	\$ 4,662,897	\$ 4,515,263	\$ 5,133,392	\$ 5,272,206	\$ 5,215,997	\$ 5,366,400	\$ 5,883,384	\$ 6,047,427
Net Change in Fund Balance	\$ (96,254)	\$ 11,199	\$ 66,009	\$ (409,589)	\$ (101,822)	\$ 29,432	\$ 358,827	\$ (70,198)	\$ (12,268)	\$ 248,633	\$ 311,192	\$ 15,772	\$ (34,153)
Beginning Fund Balance	\$ 1,596,245	\$ 1,499,991	\$ 1,511,190	\$ 1,577,199	\$ 1,167,610	\$ 1,065,788	\$ 1,095,220	\$ 1,454,046	\$ 1,383,848	\$ 1,371,580	\$ 1,620,213	\$ 1,931,405	\$ 1,947,177
Ending Fund Balance	\$ 1,499,991	\$ 1,511,190	\$ 1,577,199	\$ 1,167,610	\$ 1,065,788	\$ 1,095,220	\$ 1,454,046	\$ 1,383,848	\$ 1,371,580	\$ 1,620,213	\$ 1,931,405	\$ 1,947,177	\$ 1,913,025
% Reserved	39.08%	38.88%	39.34%	24.95%	23.28%	23.49%	32.20%	26.96%	26.02%	31.06%	35.99%	33.10%	31.63%
Total Personnel Costs	\$ 545,101	\$ 661,561	\$ 669,961	\$ 703,459	\$ 738,632	\$ 775,564	\$ 814,342	\$ 855,059	\$ 897,812	\$ 942,702	\$ 989,838	\$ 1,039,329	\$ 1,091,296
% of Water Utility Expenditures	14.20%	17.02%	16.71%	15.03%	16.14%	16.63%	18.04%	16.66%	17.03%	18.07%	18.45%	17.67%	18.05%
Debt Service Coverage													
Net Revenue/All Revenue Debt	2.36	2.07	2.02	1.27	1.50	1.59	1.93	1.58	1.62	1.61	1.66	1.40	1.38
Required Coverage	1.20	1.20	1.20	1.20	1.20	1.20	1.20	1.20	1.20	1.20	1.20	1.20	1.20
Desired Coverage	1.25	1.25	1.25	1.25	1.25	1.25	1.25	1.25	1.25	1.25	1.25	1.25	1.25
Difference (Actual vs. Required)	1.16	0.87	0.82	0.07	0.30	0.39	0.73	0.38	0.42	0.41	0.46	0.20	0.18

ANNUAL set-aside for membrane replacement \$80K and hydrants \$70K.
MAINTAIN tower #3 with spot work on interior \$15K.

REPLACE skid steer and trailer \$80K and service
body truck \$50K.

ADD one (1) FT Water Operator - Lab & Safety.

Water Utility Budget & Forecast

Water Rate Increase Analysis																
Consumption in Gallons	Monthly Water Costs Based on Usage															
		FY18	FY19	FY20	FY21	FY22	FY23	FY24	FY25	FY26	FY27	FY28	FY29	FY30		
	3,000	\$ 28.15	\$ 29.14	\$ 30.01	\$ 30.91	\$ 31.84	\$ 32.79	\$ 33.45	\$ 34.12	\$ 34.80	\$ 35.50	\$ 36.20	\$ 36.93	\$ 35.11		
	5,000	\$ 40.73	\$ 42.16	\$ 43.42	\$ 44.72	\$ 46.06	\$ 47.45	\$ 48.40	\$ 49.36	\$ 50.35	\$ 51.36	\$ 52.38	\$ 53.43	\$ 50.80		
	8,000	\$ 59.60	\$ 61.69	\$ 63.54	\$ 65.44	\$ 67.41	\$ 69.43	\$ 70.82	\$ 72.23	\$ 73.68	\$ 75.15	\$ 76.65	\$ 78.19	\$ 74.33		
	11,000	\$ 78.47	\$ 81.22	\$ 83.65	\$ 86.16	\$ 88.75	\$ 91.41	\$ 93.24	\$ 95.10	\$ 97.00	\$ 98.94	\$ 100.92	\$ 102.94	\$ 97.86		
	15,000	\$ 103.63	\$ 107.26	\$ 110.47	\$ 113.79	\$ 117.20	\$ 120.72	\$ 123.13	\$ 125.60	\$ 128.11	\$ 130.67	\$ 133.28	\$ 135.95	\$ 129.24		
	3,000	Additional Water Cost/Month	\$ 0.99	\$ 0.87	\$ 0.90	\$ 0.93	\$ 0.96	\$ 0.66	\$ 0.67	\$ 0.68	\$ 0.70	\$ 0.71	\$ 0.72	\$ (1.82)		
	5,000		\$ 1.43	\$ 1.26	\$ 1.30	\$ 1.34	\$ 1.38	\$ 0.95	\$ 0.97	\$ 0.99	\$ 1.01	\$ 1.03	\$ 1.05	\$ (2.64)		
	8,000		\$ 2.09	\$ 1.85	\$ 1.91	\$ 1.96	\$ 2.02	\$ 1.39	\$ 1.42	\$ 1.44	\$ 1.47	\$ 1.50	\$ 1.53	\$ (3.86)		
11,000	\$ 2.75		\$ 2.44	\$ 2.51	\$ 2.58	\$ 2.66	\$ 1.83	\$ 1.86	\$ 1.90	\$ 1.94	\$ 1.98	\$ 2.02	\$ (5.08)			
15,000	\$ 3.63		\$ 3.22	\$ 3.31	\$ 3.41	\$ 3.52	\$ 2.41	\$ 2.46	\$ 2.51	\$ 2.56	\$ 2.61	\$ 2.67	\$ (6.71)			
3,000	Additional Water Cost/Year	\$ 11.82	\$ 10.49	\$ 10.80	\$ 11.13	\$ 11.46	\$ 7.87	\$ 8.03	\$ 8.19	\$ 8.35	\$ 8.52	\$ 8.69	\$ (21.87)			
5,000		\$ 17.11	\$ 15.18	\$ 15.63	\$ 16.10	\$ 16.58	\$ 11.39	\$ 11.61	\$ 11.85	\$ 12.08	\$ 12.33	\$ 12.57	\$ (31.64)			
8,000		\$ 25.03	\$ 22.21	\$ 22.87	\$ 23.56	\$ 24.27	\$ 16.66	\$ 17.00	\$ 17.34	\$ 17.68	\$ 18.04	\$ 18.40	\$ (46.30)			
11,000		\$ 32.96	\$ 29.24	\$ 30.12	\$ 31.02	\$ 31.95	\$ 21.94	\$ 22.38	\$ 22.82	\$ 23.28	\$ 23.75	\$ 24.22	\$ (60.96)			
15,000		\$ 43.52	\$ 38.61	\$ 39.77	\$ 40.96	\$ 42.19	\$ 28.97	\$ 29.55	\$ 30.14	\$ 30.75	\$ 31.36	\$ 31.99	\$ (80.51)			

Tax Increment Financing (TIF) Summary, Availability & Projections

Current TIF Bond Payments																
Fiscal Year	TIF Valuation	TIF Revenue	Bond Fees	TIF Rebates	1999	2008B	2011B	2012B	2012	2013C	2014C	2015A	2017A	2017B	2018A	FGR
2018	\$ 142,424,829	\$ 4,074,528	\$ 4,000	\$ 1,108,640	\$ 70,648	\$ 202,703	\$ 487,493	\$ 194,218	\$ 40,000	\$ 394,038	\$ 345,100	\$ 298,400	\$ 324,147	\$ 849,537		
2019	\$ 161,549,782	\$ 4,553,915	\$ -	\$ 1,185,193			\$ 491,753	\$ 193,278	\$ 40,000	\$ 392,738	\$ 344,700	\$ 298,690	\$ 462,147	\$ 1,445,418		
2020	\$ 179,698,993	\$ 4,863,403	\$ -	\$ 948,742			\$ 494,453	\$ 196,578	\$ 36,000	\$ 390,938	\$ 343,800	\$ 293,532	\$ 139,350	\$ 1,283,381	\$ 426,631	\$ 310,000
2021	\$ 203,770,185	\$ 5,514,021	\$ 2,500	\$ 1,200,000			\$ 495,243	\$ 193,758	\$ 36,000	\$ 393,338	\$ 337,100	\$ 293,200	\$ 135,450	\$ 1,284,681	\$ 357,420	\$ 325,000
2022	\$ 191,792,830	\$ 5,189,914	\$ 2,000	\$ 1,200,000			\$ 500,583	\$ 196,260	\$ 36,000	\$ 401,138	\$ 336,000	\$ 293,000	\$ 141,850	\$ 526,081	\$ 354,620	\$ 325,000
2023	\$ 171,885,157	\$ 4,651,212	\$ 2,000	\$ 550,000			\$ 504,925	\$ 198,315	\$ 36,000	\$ 403,263	\$ 344,800	\$ 297,700	\$ 137,950	\$ 527,181	\$ 351,670	\$ 325,000
2024	\$ 173,547,397	\$ 4,696,193	\$ 1,500	\$ 550,000			\$ 508,225			\$ 409,600	\$ 343,300	\$ 297,200	\$ 139,050	\$ 523,081	\$ 348,570	
2025	\$ 163,464,711	\$ 4,423,355	\$ 1,000	\$ 550,000			\$ 515,205			\$ 341,700	\$ 296,600			\$ 523,881	\$ 350,320	
2026	\$ 139,533,250	\$ 3,775,770	\$ 500	\$ 200,000			\$ 520,655				\$ 300,900			\$ 524,481	\$ 346,770	
2027	\$ 125,941,078	\$ 3,407,966												\$ 529,881	\$ 348,070	
2028	\$ 125,976,857	\$ 3,408,934												\$ 529,363	\$ 344,070	
2029	\$ 113,407,422	\$ 3,068,805												\$ 533,000		
2030	\$ 93,928,155	\$ 2,541,696														

Upcoming TIF Bond Payments	
2018 Projects	2019 Projects
\$ 460,331	
\$ 464,961	\$ 412,421
\$ 462,547	\$ 415,768
\$ 94,093	
\$ 466,251	\$ 413,623
\$ 462,776	\$ 416,236
\$ 465,318	\$ 413,249
\$ 460,530	\$ 414,940
\$ 461,805	\$ 416,029
\$ 462,399	\$ 416,560
\$ 462,399	\$ 416,560

Projected TIF Bond Payments				
2020 Projects	2021 Projects	2022 Projects	2023 Projects	2024 Projects
\$ 94,452	\$ 601,341			
\$ 94,724	\$ 606,222	\$ 264,690		
\$ 94,877	\$ 603,094	\$ 267,353	\$ 38,572	
\$ 92,698	\$ 606,905	\$ 265,965	\$ 38,719	\$ 650,258
\$ 92,656	\$ 602,549	\$ 268,094	\$ 38,831	\$ 655,536
\$ 94,687	\$ 605,015	\$ 266,096	\$ 38,894	\$ 652,154
\$ 94,301	\$ 606,603	\$ 267,558	\$ 38,000	\$ 656,274

Total Debt Transfers	Beginning Cash	Surplus/ (Deficit)	Ending Cash
\$ 4,074,528	\$ 1,514,312	\$ -	\$ 1,514,312
\$ 4,853,917	\$ 1,514,312	\$ (300,002)	\$ 1,214,310
\$ 4,863,405	\$ 1,214,310	\$ (2)	\$ 1,214,308
\$ 5,514,021	\$ 1,214,308	\$ -	\$ 1,214,308
\$ 5,189,914	\$ 1,214,308	\$ -	\$ 1,214,308
\$ 4,651,212	\$ 1,214,308	\$ -	\$ 1,214,308
\$ 4,696,193	\$ 1,214,308	\$ -	\$ 1,214,308
\$ 4,423,355	\$ 1,214,308	\$ -	\$ 1,214,308
\$ 3,775,770	\$ 1,214,308	\$ -	\$ 1,214,308
\$ 3,407,966	\$ 1,214,308	\$ -	\$ 1,214,308
\$ 3,408,934	\$ 1,214,308	\$ -	\$ 1,214,308
\$ 3,068,805	\$ 1,214,308	\$ -	\$ 1,214,308
\$ 2,541,696	\$ 1,214,308	\$ -	\$ 1,214,308

Current TIF Bond Payments = Projects completed, money borrowed & actual payment schedule finalized.

Upcoming TIF Bond Payments = Project completed or in-progress, money not borrowed & payment schedule estimated.

Projected TIF Bond Payments = Project not completed, money not borrowed & payment schedule estimated.

Summary of Proposed Debt		
	Amount	Term
2018 Projects	\$ 4,350,000	12
2019 Projects	\$ 4,630,000	15
2020 Projects	\$ 750,000	10
2021 Projects	\$ 6,750,000	15
2022 Projects	\$ 2,500,000	12
2023 Projects	\$ 305,000	10
2024 Projects	\$ 7,300,000	15
TOTAL	\$ 26,585,000	
For additional information about projects, refer to CIP.		

Debt Service Summary & Projections

Current GO Bond Payments										Upcoming GO Bond Payments		Projected GO Bond Payments									
Fiscal Year	Debt Service Valuation	Valuation Growth	Bond Fees	2013A	2013B	2015A	2017A	2018A	FGR Agreement	2018 Projects	2019 Projects	2020 Projects	2021 Projects	2022 Projects	2023 Projects	2024 Projects	Total Payments	Holdover Funds	State Backfill	Tax Rate	Increase
2018	\$ 965,860,563		\$ 2,500	\$ 280,410	\$ 156,679	\$ 89,800	\$ 383,293										\$ 912,682	\$ -	\$ 25,383	\$ 0.89	
2019	\$ 1,041,117,348	7.79%	\$ 2,250	\$ 277,605	\$ 158,978	\$ 88,300	\$ 437,950	\$ 21,258									\$ 986,341	\$ -	\$ 12,692	\$ 0.94	\$ 0.05
2020	\$ 1,091,012,789	4.79%	\$ 2,100	\$ 279,290	\$ 156,179	\$ 91,800	\$ 351,400	\$ 113,863	\$ 325,000								\$ 1,319,632		\$ 36,577	\$ 1.21	\$ 0.27
2021	\$ 1,134,653,301	4.00%	\$ 1,000	\$ 275,390	\$ 158,379	\$ 90,200	\$ 207,100	\$ 116,463	\$ 325,000	\$ 85,911	\$ 394,658						\$ 1,654,101	\$ 250,000	\$ -	\$ 1.24	\$ 0.03
2022	\$ 1,180,039,433	4.00%	\$ 1,000	\$ 275,840	\$ 160,479	\$ 88,600	\$ 201,850	\$ 113,913	\$ 325,000	\$ 86,239	\$ 393,283	\$ 419,764					\$ 2,065,967	\$ 400,000	\$ -	\$ 1.41	\$ 0.17
2023	\$ 1,215,440,616	3.00%	\$ 1,000	\$ 275,805	\$ 162,329	\$ 92,000	\$ 196,600	\$ 116,363	\$ 325,000	\$ 86,487	\$ 397,239	\$ 418,301	\$ 75,030				\$ 2,146,154	\$ 350,000	\$ -	\$ 1.48	\$ 0.07
2024	\$ 1,251,903,834	3.00%	\$ 500		\$ 163,840	\$ 90,300	\$ 201,350	\$ 113,663		\$ 86,627	\$ 395,176	\$ 422,508	\$ 75,391				\$ 1,549,356	\$ -	\$ -	\$ 1.24	\$ (0.24)
2025	\$ 1,289,460,949	3.00%				\$ 93,600	\$ 125,800	\$ 110,963		\$ 84,637	\$ 398,340	\$ 420,315	\$ 75,679	\$ 404,199			\$ 1,713,532	\$ -	\$ -	\$ 1.33	\$ 0.09
2026	\$ 1,328,144,778	3.00%					\$ 91,800	\$ 127,350	\$ 113,263	\$ 84,599	\$ 395,371	\$ 423,680	\$ 75,897	\$ 402,790	\$ 419,764		\$ 2,134,514	\$ -	\$ -	\$ 1.61	\$ 0.28
2027	\$ 1,367,989,121	3.00%						\$ 128,750	\$ 110,412	\$ 86,453	\$ 397,544	\$ 420,522	\$ 76,020	\$ 406,841	\$ 418,301	\$ 472,302	\$ 2,517,145	\$ -	\$ -	\$ 1.84	\$ 0.23
2028	\$ 1,409,028,794	3.00%						\$ 112,563		\$ 86,101	\$ 393,453	\$ 422,833	\$ 74,273	\$ 404,729	\$ 422,508	\$ 476,135	\$ 2,392,595	\$ -	\$ -	\$ 1.70	\$ (0.14)
2029	\$ 1,451,299,658	3.00%								\$ 85,632	\$ 394,542	\$ 418,481	\$ 74,240	\$ 407,969	\$ 420,315	\$ 473,678	\$ 2,274,857	\$ -	\$ -	\$ 1.57	\$ (0.13)
2030	\$ 1,494,838,648	3.00%									\$ 395,049	\$ 419,640	\$ 75,867	\$ 404,929	\$ 423,680	\$ 476,671	\$ 2,195,836	\$ -	\$ -	\$ 1.47	\$ (0.10)

Current GO Bond Payments = Project completed, money borrowed & actual payment schedule finalized.

Upcoming GO Bond Payments = Project completed or in-progress, money not borrowed & payment schedule estimated.

Projected GO Bond Payments = Project not completed, money not borrowed & payment schedule estimated.

Summary of Proposed Debt		
	Amount	Term
2018 Projects	\$ 685,000	10
2019 Projects	\$ 3,715,000	12
2020 Projects	\$ 3,950,000	12
2021 Projects	\$ 600,000	10
2022 Projects	\$ 3,805,000	12
2023 Projects	\$ 3,950,000	12
2024 Projects	\$ 5,300,000	15
TOTAL	\$ 22,005,000	
For additional information about projects, refer to CIP.		

Property Tax Rate Analysis

Annual Property Tax Rate Projections & Comparisons

		FY18		FY19		FY20		FY21		FY22		FY23		FY24
General Fund	\$	8.10	\$	8.10	\$	8.10	\$	8.10	\$	8.10	\$	8.10	\$	8.10
Special Reserves	\$	2.04	\$	2.01	\$	1.85	\$	2.01	\$	2.01	\$	2.01	\$	2.01
Debt Service	\$	0.89	\$	0.92	\$	1.21	\$	1.24	\$	1.41	\$	1.48	\$	1.24
Total	\$	11.03	\$	11.03	\$	11.16	\$	11.34	\$	11.52	\$	11.58	\$	11.34
\$ Adjustment			\$	(0.01)	\$	0.14	\$	0.18	\$	0.17	\$	0.07	\$	(0.24)
% Adjustment				-0.06%		1.26%		1.60%		1.54%		0.57%		-2.07%

Residential Property Tax Projections & Comparisons

		FY18		FY19		FY20		FY21		FY22		FY23		FY24	Annual Average Increase
Home Value															
\$100,000	\$	628.19	\$	613.26	\$	635.45	\$	630.92	\$	640.61	\$	644.28	\$	630.93	\$ 13.87
Annual Adjustment			\$	(14.93)	\$	22.19	\$	(4.53)	\$	9.70	\$	3.67	\$	(13.36)	
\$200,000	\$	1,256.38	\$	1,226.52	\$	1,270.90	\$	1,261.84	\$	1,281.23	\$	1,288.57	\$	1,261.85	\$ 27.73
Annual Adjustment			\$	(29.86)	\$	44.38	\$	(9.06)	\$	19.39	\$	7.34	\$	(26.72)	
\$300,000	\$	1,884.58	\$	1,839.78	\$	1,906.35	\$	1,892.76	\$	1,921.84	\$	1,932.85	\$	1,892.78	\$ 41.60
Annual Adjustment			\$	(44.79)	\$	66.57	\$	(13.60)	\$	29.09	\$	11.01	\$	(40.08)	
Rollback		56.94%		55.62%		56.92%		55.62%		55.62%		55.62%		55.62%	55.62%

Commercial Property Tax Projections & Comparisons

		FY18		FY19		FY20		FY21		FY22		FY23		FY24	Annual Average Increase
Building Value															
\$100,000	\$	992.94	\$	992.33	\$	1,004.79	\$	1,020.90	\$	1,036.59	\$	1,042.53	\$	1,020.92	\$ 45.99
Annual Adjustment			\$	(0.61)	\$	12.46	\$	16.12	\$	15.69	\$	5.94	\$	(21.62)	
\$300,000	\$	2,978.83	\$	2,977.00	\$	3,014.37	\$	3,062.71	\$	3,109.78	\$	3,127.60	\$	3,062.75	\$ 137.96
Annual Adjustment			\$	(1.83)	\$	37.37	\$	48.35	\$	47.07	\$	17.82	\$	(64.85)	
\$500,000	\$	4,964.72	\$	4,961.66	\$	5,023.94	\$	5,104.52	\$	5,182.96	\$	5,212.66	\$	5,104.58	\$ 229.93
Annual Adjustment			\$	(3.06)	\$	62.28	\$	80.58	\$	78.44	\$	29.70	\$	(108.08)	
Rollback		90.00%		90.00%		90.00%		90.00%		90.00%		90.00%		90.00%	90.00%



FY 2020 - FY 2024
updated January 2019

City of North Liberty, Iowa
Five-Year Capital Improvements Plan FY20-FY24 (July 1, 2019 - June 30, 2024)

PROJECT SCHEDULE FOR FY20: JULY 1, 2019 - JUNE 30, 2020

Department	Project ID#	Category	Project Type	Project Name	Phase or Frequency	Referenced Plan	Project Description	TOTALS	General Fund	Sewer Fund	Storm Sewer Fund	Water Fund	General Obligation (GO) Bond	Tax Increment Financing (TIF) Bond	Revenue Bond	Hotel/Motel Fund	Road Use Tax Fund	State Funds	Federal Funds	Other Sources
								\$ 9,570,588	\$ 526,200	\$ 595,388	\$ 29,000	\$ 295,000	\$ 3,975,000	\$ 3,280,000	\$ -	\$ 41,000	\$ 329,000	\$ -	\$ -	\$ 500,000
Fire	20FIRE01	FLEET	Replacement	Pumper Truck	One-time		Replace 1992 engine.	\$ 700,000					\$ 700,000							
	20FIRE02	FLEET	Replacement	Tanker Truck	One-time		Replace 2008 tanker truck.	\$ 300,000					\$ 300,000							
Parks	20PARK01	FLEET	Replacement	Dump Truck	One-time		Replace 2006 Ford 1-ton truck with stainless steel dump.	\$ 57,000	\$ 57,000											
	20PARK02	FLEET	New Purchase	Zero-Turn Mower	One-time		Add a Toro 7500 D-series 96" mower.	\$ 32,000	\$ 32,000											
	20PARK03	PARK	New Construction	Centennial Park - Road	One-time	Park Plan 2018 Priority 1	Complete the park road.	\$ 620,000						\$ 620,000						
	20PARK04	PARK	New Construction	Centennial Park - Small Shelter	One-time	Park Plan 2018 Priority 1	Construct a small shelter.	\$ 80,000						\$ 80,000						
	20PARK05	PARK	New Construction	Centennial Park - Tot Lot	One-time	Park Plan 2018 Priority 1	Construct tot lot for ages 2-5.	\$ 80,000						\$ 80,000						
	20PARK06	PARK	Improvement	Dog Park	One-time	Park Plan 2018 Priority 1	Improve the property by grading & seeding, as well as adding fencing & parking.	\$ 300,000					\$ 300,000							
	20PARK07	PARK	Improvement	Signage	One-time	Park Plan 2018 Priority 1	Install monument signs at the following parks: Creekside Park, Goose Lake, Beaver Kreek Park, and Parkview.	\$ 16,000								\$ 16,000				
	20PARK08	TRAIL	New Construction	New Segment - Community Center	One-time	Park Plan 2018 Priority 1	Install concrete border around playground with ADA ramp and trail connection.	\$ 25,000								\$ 25,000				
	20PARK09	TRAIL	New Construction	Trail Lighting	Ongoing	Park Plan 2018 Priority 1	Install LED trail lighting at various locations.	\$ 100,000					\$ 100,000							
Police	20POLC01	FLEET	Replacement	Patrol Cars (2)	Ongoing		Replace two (2) patrol cars (204 & 209), including related equipment.	\$ 81,200	\$ 81,200											
Recreation & Aquatics	20RECR01	EQUIPMENT	Replacement	Exercise Equipment	Ongoing		Annual designation of funds to replace cardio & weight exercise equipment at Community Center.	\$ 40,000	\$ 40,000											
	20RECR02	FACILITY	Maintenance/Cleaning	Community Center	Ongoing		Annual designation of funds to improve and maintain the Community Center facility. Painting of the interior and parking lot resurface.	\$ 66,000	\$ 66,000											
Social Services	20SERV01	FACILITY	New Construction	Crisis Intervention Facility	1 of 2		Contribution to the capital cost of a joint community detoxification and crisis stabilization facility.	\$ 250,000	\$ 250,000											
Stormwater	20STOR01	CREEK/POND	Maintenance/Cleaning	Beaver Kreek Park	One-time	Park Plan 2018 Priority 2	Clean out creek and install rip rap rock.	\$ 6,000			\$ 6,000									
	20STOR02	CREEK/POND	Improvement	Muddy Creek	One-time	Park Plan 2018 Priority 1	Muddy Creek stabilization in Parkview Neighborhood Park.	\$ 150,000					\$ 150,000							
	20STOR03	EQUIPMENT	New Purchase	Skid Steer Forestry Attachment	One-time		Add forestry attachment for the skid steer, used to clean up overgrown waterways.	\$ 23,000			\$ 23,000									
	20STOR04	STREET	Improvement	West Penn Street & Liberty Way	Ongoing		Improve storm water drainage.	\$ 125,000					\$ 125,000							

PROJECT SCHEDULE FOR FY20: JULY 1, 2019 - JUNE 30, 2020

Department	Project ID#	Category	Project Type	Project Name	Phase or Frequency	Referenced Plan	Project Description	TOTALS	General Fund	Sewer Fund	Storm Sewer Fund	Water Fund	General Obligation (GO) Bond	Tax Increment Financing (TIF) Bond	Revenue Bond	Hotel/Motel Fund	Road Use Tax Fund	State Funds	Federal Funds	Other Sources
								\$ 9,570,588	\$ 526,200	\$ 595,388	\$ 29,000	\$ 295,000	\$ 3,975,000	\$ 3,280,000	\$ -	\$ 41,000	\$ 329,000	\$ -	\$ -	\$ 500,000
Streets	20STRE01	EQUIPMENT	New Purchase	Tractor Snow Attachments	One-time		Add front and rear snow removal blades for John Deere 5115 tractor.	\$ 25,000									\$ 25,000			
	20STRE02	EQUIPMENT	New Purchase	Salt Conveyer	One-time		Add conveyor to fill salt building and maximize storage volume.	\$ 41,000									\$ 41,000			
	20STRE03	EQUIPMENT	New Purchase	Temperature Sensor Attachment	One-time		Add roadway temperature sensor for winter snow removal.	\$ 10,000									\$ 10,000			
	20STRE04	EQUIPMENT	New Purchase	Utility Trailer	One-time		Add trailer to be used to move skid steer and mini-excavator.	\$ 10,000									\$ 10,000			
	20STRE05	FLEET	Replacement	Crane Truck	One-time		Replace 2006 Ford F-250 crane truck with 1-ton crane truck with snowplow.	\$ 75,000									\$ 75,000			
	20STRE06	FLEET	New Purchase	Mini Excavator	One-time		Add mini excavator with attachments to equipment fleet.	\$ 90,000									\$ 90,000			
	20STRE07	FLEET	New Purchase	Track Skid Steer	One-time		Add track skid steer to fleet.	\$ 78,000									\$ 78,000			
	20STRE08	STREET	Improvement	St Andrews Drive	One-time		Reconstruct St Andrews Drive from South Jones Boulevard to Kansas Avenue.	\$ 2,800,000					\$ 2,300,000						Developer Fees =	\$ 500,000
	20STRE09	STREET	Improvement	West Forevergreen Road	2 of 2		Reconstruct W. Forevergreen Road, from Jones Boulevard to Covered Bridge Road. This is a two-phase project in conjunction with the IDOT; IDOT will initially fund the project and the City will reimburse the IDOT once the project is completed; it is anticipated the first payment due will be in FY 22.	\$ 2,500,000						\$ 2,500,000						
Waste Water	20WAST01	EQUIPMENT	New Purchase	Jetter Nozzle	One-time		Add jetter nozzle for eliminating tuberculation, roots, and debris in sewers.	\$ 10,000		\$ 10,000										
	20WAST02	FACILITY	Replacement	Mobile Climate Control (MCC) Air Conditioning Unit	One-time		Replace the existing 1.5 ton MCC AC unit with a new 2.5 ton unit.	\$ 25,000		\$ 25,000										
	20WAST03	FACILITY	New Construction	Sewer Main Preservation Pilot Project	One-time		Construct buildings and enclose electrical boxes and prep for oxygen generators or alternative at West Lake and Progress Park lift stations.	\$ 175,000		\$ 175,000										
	20WAST04	FLEET	Replacement	Gator Utility Vehicle	One-time		Replace 2008 John Deere Gator.	\$ 15,000		\$ 15,000										
	20WAST05	FLEET	Replacement	Pickup Truck	One-time		Replace 2009 Ford F-150 with 4-door pickup truck.	\$ 40,000		\$ 40,000										
	20WAST06	SYSTEM	Improvement	Manhole Rehabilitation	Ongoing		Rehabilitate aging and deteriorated manholes as needed to avoid infiltration of ground water.	\$ 70,000		\$ 70,000										
	20WAST07	SYSTEM	Replacement	Membrane Train Cassettes	Ongoing		Annual designation of funds to replace the 12 GE membrane train cassettes in the membrane bioreactor (MBR) plant. The membranes have a life expectancy of 10 years. Will be replaced in April 2020.	\$ 180,388		\$ 180,388										
	20WAST08	SYSTEM	Improvement	West Trunk Sewer Repair	Ongoing		Annual designation of funds to line the west truck sewer with a repairing and protective coating.	\$ 80,000		\$ 80,000										
Water	20WATR01	FLEET	Replacement	Service Body Truck	One-time		Purchase 1-ton service truck and body to replace 2008 Chevy K-3500.	\$ 50,000				\$ 50,000								
	20WATR02	FLEET	Replacement	Skid Steer and Trailer	One-time		Purchase new skid steer and 10,000 lb. trailer to replace existing units.	\$ 80,000				\$ 80,000								
	20WATR03	SYSTEM	Replacement	Membrane Train Modules	Ongoing		Annual designation of funds to replace the Ham membrane train modules in the water plant. The membranes have a life expectancy of 5 years.	\$ 80,000				\$ 80,000								
	20WATR04	SYSTEM	Replacement	Hydrants	Ongoing		Annual designation of funds to replace 20 fire hydrants.	\$ 70,000				\$ 70,000								
	20WATR05	SYSTEM	Maintenance/Cleaning	Water Tower #3	One-time		Spot work on interior of Water Tower #3.	\$ 15,000				\$ 15,000								

City of North Liberty, Iowa
Five-Year Capital Improvements Plan FY20-FY24 (July 1, 2019 - June 30, 2024)

PROJECT SCHEDULE FOR FY21: JULY 1, 2020 - JUNE 30, 2021

[illegible]

PROJECT SCHEDULE FOR FY21: JULY 1, 2020 - JUNE 30, 2021

Department	Project ID#	Category	Project Type	Project Name	Phase or Frequency	Referenced Plan	Project Description	TOTALS	General Fund	Sewer Fund	Storm Sewer Fund	Water Fund	General Obligation (GO) Bond	Tax Increment Financing (TIF) Bond	Revenue Bond	Hotel/Motel Fund	Road Use Tax Fund	State Funds	Federal Funds	Other Sources
								\$ 17,777,460	\$ 808,750	\$ 645,083	\$ 242,892	\$ 354,735	\$ 740,000	\$ 6,750,000	\$ 4,500,000	\$ 80,000	\$ 260,000	\$ -	\$ 2,576,000	\$ 820,000
Stormwater	21STOR01	FLEET	Replacement	Dump Truck	One-time		Replace 2006 Ford 1-ton truck with stainless steel dump.	\$ 65,000	\$ 48,750		\$ 16,250									
	21STOR02	FLEET	Replacement	Zero Turn Mower (3)	One-time		Replace three (3) John Deere Z997R zero-turn mowers.	\$ 39,000	\$ 30,000		\$ 9,000									
	21STOR03	FLEET	Replacement	Wide Area Mower	One-time		Replace Jacobsen HR700 wide area mower.	\$ 70,000	\$ 35,000		\$ 35,000									
Streets	21STRE01	EQUIPMENT	New Purchase	Tractor Snow Attachments	One-time		Add front and rear snow removal blades for John Deere 5115 tractor.	\$ 25,000									\$ 25,000			
	21STRE02	FLEET	Replacement	Bucket Truck	One-time		Replace 2000 Freightliner FL-70 bucket truck.	\$ 150,000									\$ 150,000			
	21STRE03	FLEET	Replacement	Pickup Truck	One-time		Replace 2005 Ford F-150 with 1-ton service body truck.	\$ 70,000									\$ 70,000			
	21STRE04	STREET	Improvement	Ranshaw Way (HWY 965)	Phase 5		Improve Ranshaw Way (HWY 965) with full build out between Zeller Street and Golfview Drive, including trails and landscaping.	\$ 6,576,000						\$ 4,000,000				\$ 2,576,000		
Waste Water	21WAST01	FACILITY	New Construction	Equipment Storage Building	One-time		Build heated storage for equipment.	\$ 75,000		\$ 75,000										
	21WAST02	FACILITY	Replacement	Stainless Steel Piping	One-time		Replace hoses with stainless steel air diffuser piping.	\$ 15,000		\$ 15,000										
	21WAST03	FLEET	Replacement	Pickup Truck	One-time		Replace 2008 Ford F-250 pickup truck.	\$ 65,000		\$ 65,000										
	21WAST04	FLEET	Replacement	Zero Turn Mower	One-time		Replace 2015 zero turn mower.	\$ 15,000		\$ 15,000										
	21WAST05	SYSTEM	Improvement	Manhole Rehabilitation	Ongoing		Rehabilitate aging and deteriorated manholes as needed to avoid infiltration of ground water.	\$ 70,000		\$ 70,000										
	21WAST06	SYSTEM	Replacement	Membrane Train Cassettes	Ongoing		Annual designation of funds to replace the 12 GE membrane train cassettes in the membrane bioreactor (MBR) plant. The membranes have a life expectancy of 10 years.	\$ 220,000		\$ 220,000										
	21WAST07	SYSTEM	Rehabilitation	West Trunk Sewer Repair	Ongoing		Annual designation of funds to line the west truck sewer with a repairing and protective coating.	\$ 80,000		\$ 80,000										
Water	21WATR01	EQUIPMENT	New Purchase	Light Tower/Portable Generator	One-time		Add light tower/portable generator for use on excavation sites.	\$ 14,500				\$ 14,500								
	21WATR02	SYSTEM	Replacement	Membrane Train Modules	Ongoing		Annual designation of funds to replace the Ham membrane train modules in the water plant. The membranes have a life expectancy of 5 years.	\$ 80,000				\$ 80,000								
	21WATR03	SYSTEM	Improvement	Water Main Loop	One-time		Connect 8" water main from 230th Street to Highway 965.	\$ 113,600				\$ 113,600								
	21WATR04	SYSTEM	Replacement	Hydrants	Ongoing		Annual designation of funds to replace 20 fire hydrants.	\$ 70,000				\$ 70,000								
Combination Public Works	21WORK01	EQUIPMENT	New Purchase - streets & water	Aerial Lift Trailer	One-time		Add a trailer specifically for aerial lift transport.	\$ 45,000	\$ 15,000			\$ 15,000					\$ 15,000			
	21WORK02	SYSTEM	Improvement - sewer, streets, waste & water	GIS Application for sanitary and storm sewer systems	Ongoing		Annual designation of funds to line the west truck sewer with a repairing and protective coating.	\$ 349,360		\$ 105,083	\$ 182,642	\$ 61,635								
	21WORK03	SYSTEM	New Construction - waste & water	SW Growth Area Utility Improvements	One-time		Construction of new city services to the SW corridor, including water mains and gravity sanitary sewer, covering 675 acres.	\$ 4,500,000							\$ 4,500,000					

PROJECT SCHEDULE FOR FY22: JULY 1, 2021 - JUNE 30, 2022

Department	Project ID#	Category	Project Type	Project Name	Phase or Frequency	Referenced Plan	Project Description	TOTALS	General Fund	Sewer Fund	Storm Sewer Fund	Water Fund	General Obligation (GO) Bond	Tax Increment Financing (TIF) Bond	Revenue Bond	Hotel/Motel Fund	Road Use Tax Fund	State Funds	Federal Funds	Other Sources
								\$ 4,848,000	\$ 533,000	\$ 454,750	\$ 58,750	\$ 163,750	\$ 350,000	\$ 2,500,000	\$ -	\$ 24,000	\$ 288,750	\$ -	\$ -	\$ 475,000
Streets	22STRE01	EQUIPMENT	New Purchase	Dirt Finisher/Pulverizer	One-time		Add dirt finisher to prepare soil for seeding.	\$ 10,000									\$ 10,000			
	22STRE02	EQUIPMENT	New Purchase	Mobile Message Board	One-time		Add mobile message board and trailer to display information.	\$ 15,000									\$ 15,000			
	22STRE03	FLEET	New Purchase	Dump Truck	One-time		Add dump truck and snow equipment.	\$ 220,000									\$ 220,000			
	22STRE04	STREET	Improvement	Dubuque Street	1 of 5		Reconstruct Dubuque Street to 29ft wide urban cross-section from Main Street to Cherry Street (1/4 mile). Reconfigure where Front Street and Cherry Street intersect with Dubuque Street. Improve sidewalk to 5' trail on both sides of road.	\$ 2,500,000						\$ 2,500,000						
	22STRE05	SYSTEM	New Purchase	Storm Warning Siren	One-time		Install new outdoor storm warning siren in northeast area of City.	\$ 50,000	\$ 50,000											
Waste Water	22WAST01	SYSTEM	Improvement	Manhole Rehabilitation	Ongoing		Rehabilitate aging and deteriorated manholes as needed to avoid infiltration of ground water.	\$ 70,000		\$ 70,000										
	22WAST02	SYSTEM	Replacement	Membrane Train Cassettes	Ongoing		Annual designation of funds to replace the 12 GE membrane train cassettes in the membrane bioreactor (MBR) plant. The membranes have a life expectancy of 10 years.	\$ 220,000		\$ 220,000										
	22WAST03	SYSTEM	Improvement	West Trunk Sewer Repair	Ongoing		Annual designation of funds to line the west truck sewer with a repairing and protective coating.	\$ 80,000		\$ 80,000										
Water	22WATR01	FLEET	Replacement	John Deere Tractor	One-time		Replace 2007 John Deere 3720 tractor.	\$ 40,000				\$ 40,000								
	22WATR02	SYSTEM	Replacement	Membrane Train Modules	Ongoing		Annual designation of funds to replace the Harn membrane train modules in the water plant. The membranes have a life expectancy of 5 years.	\$ 80,000				\$ 80,000								
Combination Public Works	22WORK01	EQUIPMENT	New Purchase - Streets & Waste	Rapid Deployment Boom for Vac Truck	One-time		Add rapid deployment boom retrofit kit for Vac Truck.	\$ 41,000		\$ 41,000										
	22WORK02	EQUIPMENT	Replacement - Sewer, Streets, Waste & Water	Vacuum Trailer	One-time		Replace 2010 vac-trailer.	\$ 140,000		\$ 35,000	\$ 35,000	\$ 35,000					\$ 35,000			
	22WORK03	FLEET	Replacement - Sewer, Streets, Waste & Water	Locator Vehicle Pickup Truck	One-time		Replace 2011 Ford Ranger.	\$ 35,000		\$ 8,750	\$ 8,750	\$ 8,750					\$ 8,750			

PROJECT SCHEDULE FOR FY23: JULY 1, 2022 - JUNE 30, 2023

Department	Project ID#	Category	Project Type	Project Name	Phase or Frequency	Referenced Plan	Project Description	TOTALS	General Fund	Sewer Fund	Storm Sewer Fund	Water Fund	General Obligation (GO) Bond	Tax Increment Financing (TIF) Bond	Revenue Bond	Hotel/Motel Fund	Road Use Tax Fund	State Funds	Federal Funds	Other Sources
								\$ 4,710,500	\$ 407,000	\$ 460,000	\$ 31,000	\$ 319,000	\$ 1,154,000	\$ 305,500	\$ 500,000	\$ 20,000	\$ 594,000	\$ -	\$ -	\$ 920,000
Streets	23STRE01	FLEET	Replacement	Animal Control Pickup Truck	One-time		Replace 2003 F-250 animal control unit.	\$ 40,000									\$ 40,000			
	23STRE02	FLEET	Replacement	Dump Truck	One-time		Replace dump truck and snow equipment.	\$ 220,000									\$ 220,000			
	23STRE03	STREET	Improvement	Juniper Street	One-time		Reconstruct Juniper Street, from Hackberry Street east to South Dubuque Street, including 28-foot wide PCC urban cross section and 5-foot sidewalks.	\$ 860,000										Street Repair Program Fund =	\$ 860,000	
	23STRE04	STREET	Improvement	Penn Street Bridge & I-380 Interstate	One-time		Install partial patch on area around bridge.	\$ 75,000									\$ 75,000			
	23STRE05	STREET	Improvement	Ranshaw Way (HWY 965) shoulders	One-time		Pave shoulders of Ranshaw Way, 4' edge of road, from 240th Street to north corporate limits.	\$ 259,000									\$ 259,000			
	23STRE06	STREET	Improvement	West Penn Street	One-time		Reconstruct West Penn Street, from Herky Street to west city limits.	\$ 719,000					\$ 719,000							
Waste Water	23WAST01	FLEET	Replacement	Crane Truck	One-time		Replace Ford F-450 crane truck.	\$ 90,000		\$ 90,000										
	23WAST02	SYSTEM	Improvement	Manhole Rehabilitation	Ongoing		Rehabilitate aging and deteriorated manholes as needed to avoid infiltration of ground water.	\$ 70,000		\$ 70,000										
	23WAST03	SYSTEM	Replacement	Membrane Train Cassettes	Ongoing		Annual designation of funds to replace the 12 GE membrane train cassettes in the membrane bioreactor (MBR) plant. The membranes have a life expectancy of 10 years.	\$ 220,000		\$ 220,000										
	23WAST04	SYSTEM	Improvement	West Trunk Sewer Repair	Ongoing		Annual designation of funds to line the west truck sewer with a repairing and protective coating.	\$ 80,000		\$ 80,000										
Water	23WATR01	FACILITY	New Construction	Control Building	One-time		Construct control building and install generator for wells #4 and #6.	\$ 500,000							\$ 500,000					
	23WATR02	FLEET	Replacement	Cargo Van	One-time		Replace 2017 1-ton cargo van.	\$ 39,000				\$ 39,000								
	23WATR03	SYSTEM	Replacement	Membrane Train Modules	Ongoing		Annual designation of funds to replace the Harn membrane train modules in the water plant. The membranes have a life expectancy of 5 years.	\$ 80,000				\$ 80,000								
	23WATR04	SYSTEM	Maintenance/Cleaning	Jordan Well Cleaning	One-time		Acidize well #8 & #9	\$ 200,000				\$ 200,000								

City of North Liberty, Iowa

Five-Year Capital Improvements Plan FY20-FY24 (July 1, 2019 - June 30, 2024)

PROJECT SCHEDULE FOR FY24: JULY 1, 2023 - JUNE 30, 2024

Department	Project ID#	Category	Project Type	Project Name	Phase or Frequency	Referenced Plan	Project Description	TOTALS	General Fund	Sewer Fund	Storm Sewer Fund	Water Fund	General Obligation (GO) Bond	Tax Increment Financing (TIF) Bond	Revenue Bond	Hotel/Motel Fund	Road Use Tax Fund	State Funds	Federal Funds	Other Sources
								\$ 33,887,500	\$ 287,500	\$ 370,000	\$ -	\$ 432,000	\$ 7,250,000	\$ 6,800,000	\$ 1,000,000	\$ -	\$ 248,000	\$ -	\$ 2,500,000	\$ 15,000,000
Administration	24ADMN01	FACILITY	New Construction	Administrative Campus	Phase 3 - Fire Dept Expansion		Expand Fire Station by adding two vehicle bays and a new two story wing to the west for living space and offices. Demolish existing east wing.	\$ 4,000,000					\$ 4,000,000							
Communications	24COMM01	EQUIPMENT	Improvement	Communications Equipment	Ongoing		Replace digital still camera, digital signage monitors and hardware, and a laptop plus docking station.	\$ 14,500	\$ 14,500											
Parks	24PARK01	EQUIPMENT	Replacement	Trailer	One-time		Replace 2006 5x10 Aluma trailer.	\$ 5,000	\$ 5,000											
	24PARK02	PARK	New Construction	Centennial Park	One-time	Park Plan 2018 Priority 2	Construct honorarium for service women and men, construct gazebo, and construct sculpture and flower gardens.	\$ 500,000					\$ 500,000							
	24PARK03	PARK	Improvement	Penn Meadows Park - Gardens	One-time	Park Plan 2018 Priority 3	Expand community gardens.	\$ -	?											
	24PARK04	PARK	Improvement	Penn Meadows Park - Parking	One-time	Park Plan 2018 Priority 3	Add parking to the north, add parking lot lighting, resurface existing lot, and relocate north shelter.	\$ 700,000					\$ 700,000							
	24PARK05	TRAIL	New Construction	New Segment - Trails Plan	Ongoing	Trails Plan 2009 Priority 13	Priority 13 on the "Trails Projects" map: #13. Park walk at Freedom Park.	\$ 250,000					\$ 250,000							
	24PARK06	TRAIL	New Construction	Trail Lighting	Ongoing	Park Plan 2018 Priority 1	Install LED trail lighting at various locations.	\$ 100,000					\$ 100,000							
Police	24POLC01	FLEET	Replacement	Patrol Cars (2)	Ongoing		Replace two (2) patrol cars (202 & 203), including related equipment.	\$ 88,000	\$ 88,000											
	24POLC02	FLEET	New Purchase	Patrol Car	One-time		Add patrol car, including related equipment.	\$ 50,000	\$ 50,000											
Recreation & Aquatics	24RECR01	EQUIPMENT	Replacement	Exercise Equipment	Ongoing		Annual designation of funds to replace cardio & weight exercise equipment at Community Center.	\$ 50,000	\$ 50,000											
	24RECR02	FACILITY	Improvement	Community Center	Ongoing		Annual designation of funds to improve and maintain the Community Center facility. Project yet to be determined.	\$ 50,000	\$ 50,000											
	24RECR03	FLEET	Replacement	BASP Van	4 of 4		Replace 15-passenger van with small bus for transportation of before-and-after-school (BASP) students.	\$ 30,000	\$ 30,000											
Streets (Stormwater)	24STRE01	EQUIPMENT	New Purchase	Mobile Message Board	One-time		Add mobile message board trailer, for displaying information.	\$ 15,000									\$ 15,000			
	24STRE02	EQUIPMENT	New Purchase	Skid Steer Angle Broom Attachment	One-time		Add angle broom attachment for skid steer.	\$ 5,000									\$ 5,000			
	24STRE03	EQUIPMENT	New Purchase	Skid Steer Drop Hammer Attachment	One-time		Add concrete breaker attachment for skid steer.	\$ 8,000									\$ 8,000			
	24STRE04	FLEET	Replacement	Dump Truck	One-time		Replace dump truck and snow equipment.	\$ 220,000									\$ 220,000			
	24STRE05	STREET	Improvement	Dubuque Street	2 of 5		Reconstruct Dubuque Street to 29ft wide urban cross-section from Main Street to Cherry Street (1/4 mile). Reconfigure where Front Street and Cherry Street intersect with Dubuque Street. Improve sidewalk to 5' trail on both sides of road.	\$ 3,000,000					\$ 3,000,000							
	24STRE06	STREET	Improvement	Penn Street Bridge & I-380 Interstate	One-time		Replace or widen Penn Street bridge that crosses I380 (IDOT currently studying this interchange and may have recommendations for improvements in final report, expected summer of 2019).	\$ 15,000,000										IDOT =	\$ 15,000,000	
	24STRE07	STREET	Improvement	Ranshaw Way (HWY 965)	Phase 6		Improve Ranshaw Way (HWY 965) with full build out between Golfview Drive and Forevergreen Road, including trails and landscaping.	\$ 8,000,000					\$ 5,500,000					\$ 2,500,000		

PROJECT SCHEDULE FOR FY24: JULY 1, 2023 - JUNE 30, 2024

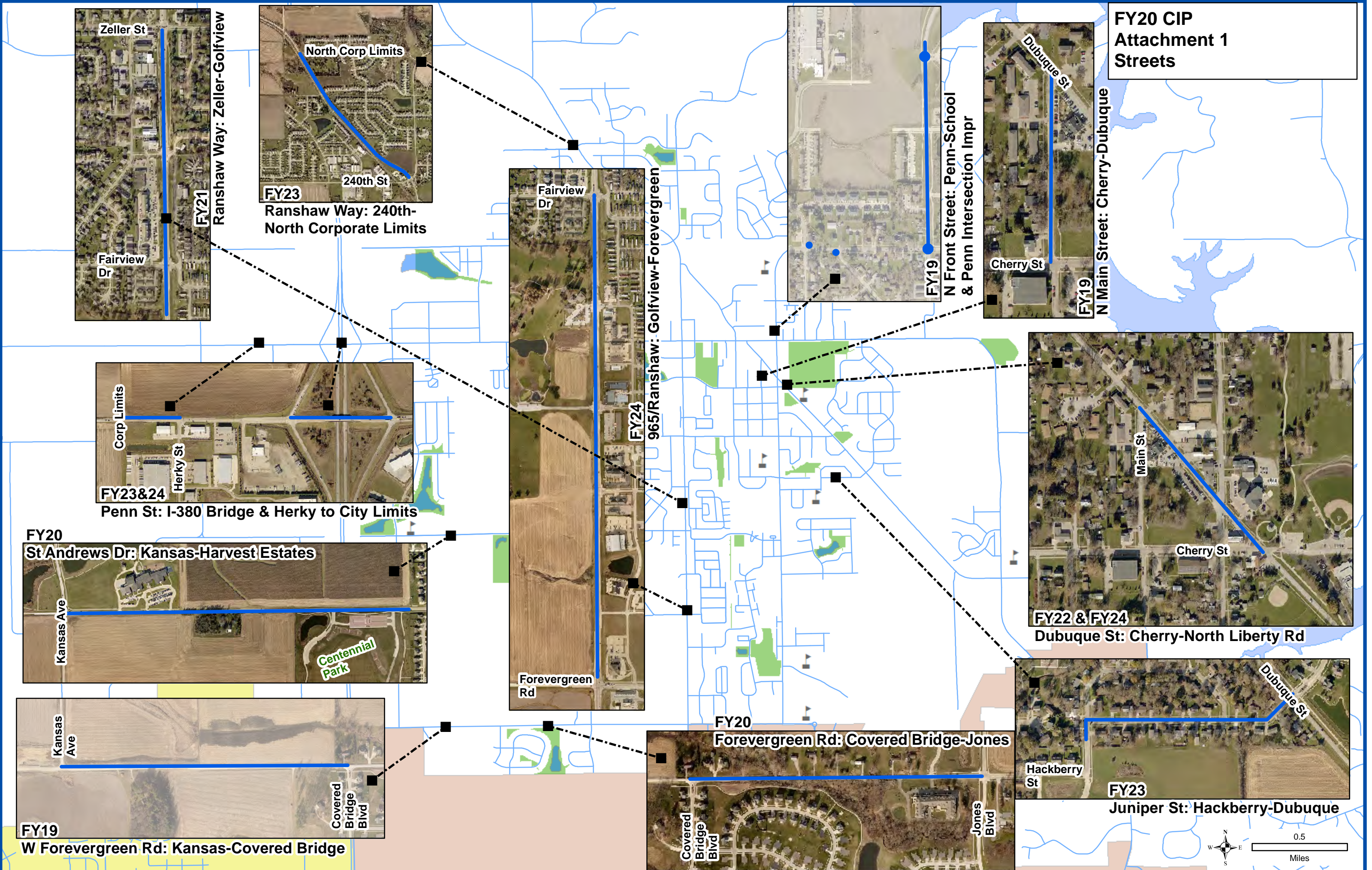
Department	Project ID#	Category	Project Type	Project Name	Phase or Frequency	Referenced Plan	Project Description	TOTALS	General Fund	Sewer Fund	Storm Sewer Fund	Water Fund	General Obligation (GO) Bond	Tax Increment Financing (TIF) Bond	Revenue Bond	Hotel/Motel Fund	Road Use Tax Fund	State Funds	Federal Funds	Other Sources
								\$ 33,887,500	\$ 287,500	\$ 370,000	\$ -	\$ 432,000	\$ 7,250,000	\$ 6,800,000	\$ 1,000,000	\$ -	\$ 248,000	\$ -	\$ 2,500,000	\$ 15,000,000
Waste Water	24WAST01	SYSTEM	Improvement	Manhole Rehabilitation	Ongoing		Rehabilitate aging and deteriorated manholes as needed to avoid infiltration of ground water.	\$ 70,000		\$ 70,000										
	24WAST02	SYSTEM	Replacement	Membrane Train Cassettes	Ongoing		Annual designation of funds to replace the 12 GE membrane train cassettes in the membrane bioreactor (MBR) plant. The membranes have a life expectancy of 10 years.	\$ 220,000		\$ 220,000										
	24WAST03	SYSTEM	Improvement	West Trunk Sewer Repair	Ongoing		Annual designation of funds to line the west truck sewer with a repairing and protective coating.	\$ 80,000		\$ 80,000										
Water	24WATR01	EQUIPMENT	New Purchase	Portable Screener	One-time		Purchase new portable dirt screener/pulverizer.	\$ 52,000				\$ 52,000								
	24WATR02	FACILITY	New Construction	Equipment & Maintenance Facility	One-time		4-Bay addition to the Water Equipment & Maintenance Facility.	\$ 1,000,000							\$ 1,000,000					
	24WATR03	FLEET	Replacement	Dump Truck	One-time		Purchase new dump truck to replace 2002 International.	\$ 100,000				\$ 100,000								
	24WATR04	SYSTEM	Replacement	Membrane Train Modules	Ongoing		Annual designation of funds to replace the Ham membrane train modules in the water plant. The membranes have a life expectancy of 5 years.	\$ 80,000				\$ 80,000								
	24WATR05	SYSTEM	Maintenance/Cleaning	Water Tower #3	One-time		Sandblast and paint interior of Water Tower #3.	\$ 200,000				\$ 200,000								

City of North Liberty, Iowa

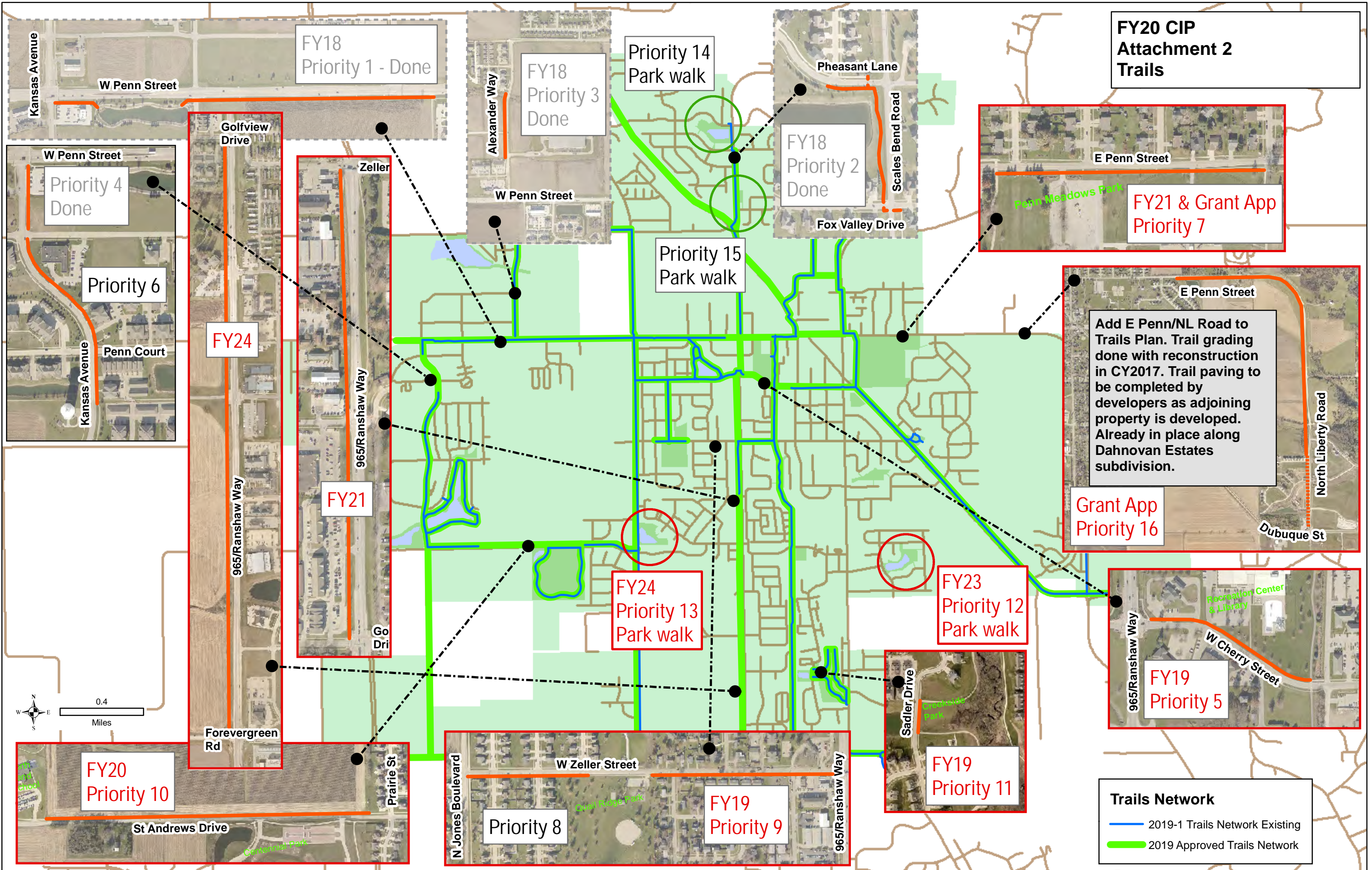
Five-Year Capital Improvements Plan FY20-FY24 (July 1, 2019 - June 30, 2024)

			Storm Sewer			General	Tax Increment							
	Total Project Cost	General Fund	Sewer Revenue	Revenue	Water Revenue	Obligation (GO)	Financing (TIF)		Hotel/Motel	Road Use Tax				
						Bond	Bond	Revenue Bond	Funds	Funds	State Funds	Federal Funds	Other	
FY20	\$ 9,570,588	\$ 526,200	\$ 595,388	\$ 29,000	\$ 295,000	\$ 3,975,000	\$ 3,280,000	\$ -	\$ 41,000	\$ 329,000	\$ -	\$ -	\$ 500,000	
FY21	\$ 17,777,460	\$ 808,750	\$ 645,083	\$ 242,892	\$ 354,735	\$ 740,000	\$ 6,750,000	\$ 4,500,000	\$ 80,000	\$ 260,000	\$ -	\$ 2,576,000	\$ 820,000	
FY22	\$ 4,848,000	\$ 533,000	\$ 454,750	\$ 58,750	\$ 163,750	\$ 350,000	\$ 2,500,000	\$ -	\$ 24,000	\$ 288,750	\$ -	\$ -	\$ 475,000	
FY23	\$ 4,710,500	\$ 407,000	\$ 460,000	\$ 31,000	\$ 319,000	\$ 1,154,000	\$ 305,500	\$ 500,000	\$ 20,000	\$ 594,000	\$ -	\$ -	\$ 920,000	
FY24	\$ 33,887,500	\$ 287,500	\$ 370,000	\$ -	\$ 432,000	\$ 7,250,000	\$ 6,800,000	\$ 1,000,000	\$ -	\$ 248,000	\$ -	\$ 2,500,000	\$ 15,000,000	
Five Year Total	\$ 70,794,048	\$ 2,562,450	\$ 2,525,221	\$ 361,642	\$ 1,564,485	\$ 13,469,000	\$ 19,635,500	\$ 6,000,000	\$ 165,000	\$ 1,719,750	\$ -	\$ 5,076,000	\$ 17,715,000	

**FY20 CIP
Attachment 1
Streets**



**FY20 CIP
Attachment 2
Trails**



General Fund Reserve Balance

Allocation of Funds According to Policy

Year Ending June 30, 2018

FY 18 <i>Unassigned</i> GF Reserve (\$)	\$ 5,846,853
FY 18 <i>Unassigned</i> GF Reserve (%)	45%
FY 19 GF Revenues	\$ 12,859,468
FY 18 Required <i>Unassigned</i> Fund Balance (30%)	\$ 3,857,840
Available Funding for Allocation	\$ 1,989,013

Project Recommendations and Ideas

FY 19 Deficit: Cover the cost of the FY19 budgeted GF deficit.	\$ 143,691
Accounting, Billing & Payroll Software: Upgrade City's accounting software that is currently nearly 12 years old.	\$ 50,000
IT Risk Assessment: Hire a cyber-security consultant to assess the City's risk and security compliance and provide an action plan to implement best practices.	\$ 25,000
Design of New City Hall: Hire consultant to design City Hall with goal to start construction in three years; OR	\$ 250,000
Safety Upgrades at Existing City Hall: If design and construction for a new City Hall is not imminent, design and construct safety upgrades in the existing leased City Hall building.	\$ 100,000
Community Center Maintenance Fund: Set aside funding for future maintenance improvements for the Community Center including updating the women's locker room (men's locker room previously updated).	\$ 100,000
Dectron Unit: Set aside up to \$500k for the replacement of the dehumidification system for the indoor pool.	\$ 250,000

Branding, Visioning & Streetscape Exercise: Work with a marketing consultant and Shive Hattery to develop a community vision, brand and specific streetscape ideas for Penn Street, Kansas Avenue and FGR.	\$ 80,000
Ranshaw House Improvements: Finish improvements to the Ranshaw House, including new siding/painting, interior walls, floor and woodwork, ADA ramp, gutter system, lighting fixtures, and foundation work.	\$ 160,000
Crisis Intervention Facility: Contribute up to \$500k to the construction of the Crisis Intervention Facility.	\$ 500,000

Reduce/Eliminate the FY 20 Tax Rate: Set aside up to \$120k to reduce or eliminate the \$0.13 tax rate increase in FY 20.	\$ 120,000
Subsidize FY20 Social Services: Allocate additional funding for social service programs in FY 20.	\$ 100,000
Future Park Land: Set aside funding for the future purchase of unidentified park land.	\$ -
Future Park Improvements: Set aside funding for future unidentified park projects.	\$ -
Fire Apparatus: Allocate funding for the purchase of fire apparatus (anticipated expenses include \$1 million in FY 20 and \$1.4 million in FY 24, currently programmed to be paid with GO bonds).	\$ -

Total **\$ 1,878,691**

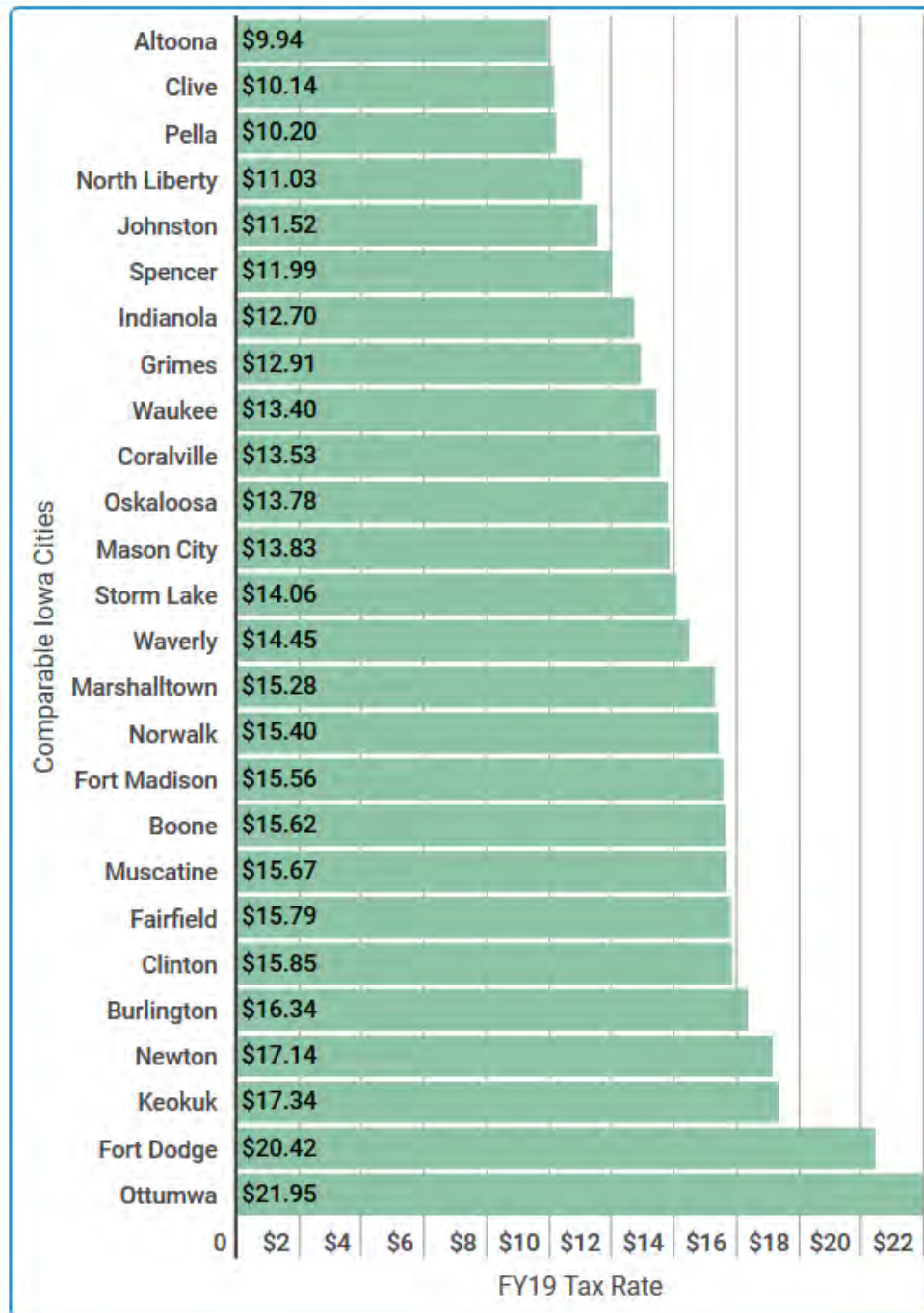
Projects identified by staff as a priority from an operational standpoint. Staff recommends including these projects in the fund allocation resolution.

Projects identified in the CIP, Goals Report or by general consensus of the Council that do not currently have a funding mechanism.

Other potential projects or programs.

City of North Liberty

Tax Rates of Comparable Iowa Cities +/- 10,000 in Population





**Recreation / Aquatics Priorities – Staff Recommendation
As of January 3, 2019**

Park Board Members,

Many factors will continue to develop and influence this recommendation, but we would like for you to consider the following when prioritizing capital projects relating to Recreation / Aquatics.

Priority #1: Maintain Existing Facilities

Outdoor Pool Play Feature: Work has begun on receiving quotes for replacement of main pool play feature and improving visibility for staff with a wall removal which is planned to take place in the Spring.

Dectron Unit: Secondly, we need to set aside money to replace the Dectron Unit (\$500,000) within two years. This is the entire pool dehumidification system and manufacturer states our unit is 16 years old and should plan a two year replacement plan. This unit runs 24/7/365 and may have multiple costly repairs as it ages.

Parking Lot: The existing parking lot needs restoration (\$29,500) of cracks and repairs. This repair should not be impacted as we continue to research if current site can support both facility and parking lot future expansions.

Snow Gems: This is the facility's roofing snow retention system. Manufacturer has stated that the wrong application was originally installed and over time has failed. We would start with public entrance areas first and complete rest of roof line as needed.

Lockeroom Remodel: We recently completed the men's rec locker room and need to remodel the women's rec locker room, followed by the pool locker rooms and family changing areas.

Maintaining existing facilities is a must as the Rec Center is approaching 22 years of operation and the pools are approaching 15 years of operation.

Priority # 2: Splash Pads

Our recommendation is to pursue the construction of splash pads as our next priority. Benefits are two fold; free water play options to divert high demand at current outdoor pool if capacity continues to be met and no lifeguards are needed. Staffing is a major concern, Ashley is experiencing a shortage in swim lesson instructors as well as candidates to fill higher responsible positions such as lifeguards and pool managers which require additional training and certification. Our recommendation is to pursue options that do not require additional staff.

Centennial Park Splash Pad: \$500,000 estimation. Our recommendation is to add a splash pad along with a building to include bathrooms, pump house and performance stage. Our second recommendation would be to expand the Splash Pad at Penn Meadows.

Priority # 3: Future Expansion

Demand from our residents needs to remain as our top priority and researching National Recreation & Park Association metrics may help manage and plan resources and capital facilities. Current data suggests one recreation center for every 27,375 residents. Many local projects are in the works such as the Iowa Arena in Coralville, new DiVentures facility in North Liberty, ICCSD and CCA School facility expansions and City of Tiffin's rec complex plan mentioned in the October 25 Leader Edition; all of which may have an effect on our demand or usage of current facilities. Weighing all these factors will help determine the need for additional facilities.

Thanks for your consideration.

Recreation & Aquatics Priorities Schedule / January 2019

November 2016: Aquatics Master Plan was created by Water's Edge Aquatic Design.

August 2017: Park & Rec Board prioritized needs as: Outdoor Pool Changes, Parking, Indoor Pool Changes, Splash Pads and Additional Pool Locations.

January 2019: Park & Rec Board re-prioritized needs as: Maintain Existing Facilities, Splash Pads and Current Site Expansion Feasibility.

Priority # 1: Maintain Existing Facilities

Description	Forecast	Priority	Est Cost
Outdoor Pool - Floatable Walk Wall	Spring 2019	X	\$ -
Outdoor Pool - Play Feature	Spring 2019	X	\$ 196,500
Parking Lot - Resurface	FY20	1	\$ 30,000
Painting Projects - various areas	FY20	1	\$ 20,000.00
Snow Gems - Install roof retention system	FY21	1	\$ -
Indoor Pool - Dectron Unit Replacement	FY21	2	\$ 500,000
Lockeroom Remodel - Rec Women's	FY21	2	\$ 50,000
Lockeroom Remodel - Pool multiple	FY22	3	\$ -

Priority # 2: Splash Pads

Description	Forecast	Priority	Est Cost
Splash Pad - Centennial Park, New	FY21, 22	1	\$ 500,000
Splash Pad - Penn Meadows Park, Expansion	FY25, 26	5	\$ 500,000

Priority # 3: Future Projects

Description	Forecast	Priority	Est Cost
Expansion - Current Site Feasibility; Facility/parking additions	TBD	1	\$ -
Outdoor Pool - second location	TBD	2	\$ -
Rec Center - second location	TBD	3	\$ -

Staff and Park Board Recommendation

Priority 1's are projects relating to maintaining existing facilities; Phase I - 21 yrs; Phase II - 14 yrs in operation.

Priority 2's are projects relating to adding Splash Pads. These require less staff, free swimming options and may potentially divert overcrowding of current outdoor pool.

Priority 3's: Current site feasibility must be determined. What are current site capabilities to meet both facility and parking expansions?

Aquatic & Recreation Accomplishments

Description	Year
Recreation Center - Phase I	1997
Recreation Center - Phase II (Pools, second gymnasium)	2004
Lockeroom Renovation - Recreation	2018-19
Outdoor Pool Renovations	2019
Indoor Pool Renovations	TBD
Splash Pads	TBD
Other Projects	TBD

Parks Plan Priorities- Park Board Recommendation

January 3, 2019

Mayor, City Council and City Administration,

Acquiring property for park land has been and continues to be a priority for the City. The current Parks Plan identifies weaknesses in the parks service area; however, it is not always feasible to search out and directly purchase property. Past history has shown it to be more conducive and cost effective to work with developers during the initial planning stages when they are presented to the City. Having a current parks plan has been instrumental in determining parks service area weaknesses while working with developers. Additionally, current and previous City Councils have been willing to act quickly when land becomes available. The most recent example of this is the purchase of the dog park at the Penn Street/North Liberty Road curve. And finally, purchasing property for park use in areas where development is not imminent could be considered a less efficient use of money when existing parks are in need of development, upgrades and enhancements.

Priority #1's:

Dog Park Development. Centennial Park- Climate controlled meeting space/performance stage, interior park road and park shelters. **Playground additions and improvements** – Centennial Park, Community Center and Deerfield. **Bike Trail-** Network Expansions and Interior Park trail connectivity improvements. **Trail and park LED lighting installation and improvements** – Zeller Street to Forevergreen Road, Beaver Creek and Old Town. **Babe Ruth Ballfield-** Remodel press box and restrooms. **Park Land-** Proactively work with developers to acquire additional Park land when feasible.

Priority #2's:

Dog Park Utilities- water and electrical (Time frame may be determined by future development of the area). **Bike Trail-** Network Expansions and Interior Park trail connectivity improvements and maintenance of existing trails. **Centennial Park-** Gazebo/ Honorarium for service men and women. Centennial Park Splash Pad. **Parking lot expansion** – Tennis Courts, Deerfield and Quail Ridge. **Beaver Creek Park-** Recondition or Replace Pedestrian bridges. **Playground Replacements** – Fox Run Park and West side of Penn Meadows. **Concrete trail repairs** – Fox Valley, West Lakes. **Concrete additions-** Penn Meadows access road (From south parking lot to north 4-plex). Maintain existing park buildings/shelters and amenities. **Trail and park LED lighting installation and improvements-** Penn Meadows, Penn Street to Zeller Street and West Lakes.

Priority #3's:

Playground additions – Fox Run Pond and Fox Valley. **Frisbee Golf** – Location TBD. **Community Gardens-** Improvements and Expansion. **Parks Shop Facility addition/improvements-** concrete driveway and cold storage. **Parking lot expansion and resurface existing** – Penn Meadows north. **Field Lighting-** Baseball/Softball Field lighting North/South 4-plex and Babe Ruth. **Tennis courts-** Fencing and resurfacing. **Pond Dredging** – Liberty Centre North point.

Summary of Parks Needs Identified

This table summarizes all improvements recommended for each park in preceding pages, and establishes a priority ranking and cost for each. Yellow highlighting indicates projects previously prioritized and accomplished.

Table 9: Improvements, Priorities & 2020 Estimated Costs		
	Priority	Est Cost
Beaver Creek Park		
Add new picnic tables	1	900
Remove old outdated playground structure	1	1,500
Remove deteriorating basketball court to add new playground	1	2,000
Continue to remove old decaying trees and replace with new trees	1	3,000
Install concrete trail to playground area	1	25,000
Install new playground age 5 to 12 playground	1	60,000
Replace section of concrete trail over culvert	1	1,500
Replace rip rap along culvert under concrete trail that goes over creek	2	1,500
Install trail lighting	1	20,000
Install stone monument park signage	1	4,000
Relocate slide	1	2,000
Recondition or replace the two bridges	2	15,000
Broadmoor Estates Pond Area		
Install stone monument park signage	2	3,000
Add 1,672' trail development around pond and flattened bank areas for fishing	2	334,400
Add playground area in the northeast part of the property	5	70,000
Centennial Park		
Add rain garden and bio swales, erosion control, survey, mobilization	1	259,000
Add 3,969' concrete trail	1	793,800
Create landscaping enhancements	2	201,000
Construct smaller park shelters	1	250,000
Erect playground structures ages 5 to 12 and ages 2 to 5	1	78,000
Add park entry treatment and internal signage	1	83,500

Install climbing rocks	2	75,000
Build parking lot, install utilities		
Build park road, install lighting for trail and road	1	617,780
Design, fundraise, and build: climate controlled shelter and perf. stage	1	2,000,000
Install gazebo	2	175,000
Add honorarium for service men and women	2	175,000
Add sculpture and flower gardens	2	150,000
Install splash pad	2	500,000
Add Frisbee golf course	3	6,000
Community Center/Ranshaw House		
Improve playground structure: entire replacement or rehab existing. Location to be determined after Center plans are completed	1	125,000
Cornerstone Nature area and Wetlands		
Continue removing brush & garlic mustard, & landscape improvements	3	3,500
Creekside Commons Park		
Plant additional trees	3	2,500
Create walking path in cleared area & from trail to playground	3	10,000
Install stone monument park signage	1	4,000
Install LED trail lighting	4	50,000
Deerfield Park		
Install stone monument park signage	2	3,000
Acquire additional land (5+ acres)	2	350,000
Install new steel roof on shelter	2	6,000
Pave small parking lot	2	28,000
Install concrete playground boarder with ADA ramp and trail connection	1	30,000
Fox Run Park		
Install stone monument park signage	2	3,000
Upgrade playground equipment	2	60,000
Fox Run Pond Area		
Install stone monument park signage	2	3,000
Plant additional trees	3	2,000

Add 1,253' trail development around border with connections	1	230,500
Construct small shelter	5	40,000
Add Playground	3	100,000
Fox Valley Pond Area		
Remove invasive willows	1	1,500
Repair concrete trails	2	20,000
Add playground – with new subdivision	3	150,000
Freedom Pond Area		
Add flagpole with solar lighting	2	5,000
Add connecting trail from neighborhood to Jones	2	250,000
Add small shelter & picnic tables	5	40,000
Install playground equipment	5	100,000
Goose Lake Nature Area and Wetlands		
Upgrade pond edge and add bank stabilization	1	30,000
Install stone monument park signage	1	4,000
Add trails around pond – work with developers	5	TBD
Joy's Park		
Nothing Planned	NA	NA
Koser Park		
Add spectator seating and shade over seating (in progress 12-2018)	2	4,000
Install new concrete around building	3	5,000
Enhance appearance of storage building	1	18,000
Liberty Centre Pond Area		
Upgrade and repair electrical	1	20,000
Trail lighting poles repainted to black	3	10,000
Dredge North point of the pond due to street runoff siltation	3	20,000
Continued repair of the pond stone edge border due to seasonal shifting	4	15,000

Mar Lee Park		
Install stone monument park signage	2	3,000
Add 411' trail development and connections	4	41,100
Construct small shelter	4	40,000
Parkview Park		
Install monument stone park signage	1	4,000
Muddy creek bank stabilization and straightening	1	TBD
Penn Meadows/Old Town/Meade Park		
Construct shade structure by splash pad and playground structure	1	35,000
Construct splash pad	1	120,000
Add new spectator seating and shade structures	2	100,000
Pave all internal rock trails (in progress 12-2018)	2	280,000
Upgrade appearance of storage building at ball fields & new roof	3	18,000
Add new Tot lot playground on north side	3	55,000
Install small Stone monument park signage – Old Town	2	3,000
Relocate north shelter to make way for new parking & new roof	3	10,000
Add parking on north side and resurface existing	3	600,000
Upgrade lighting to LED – Old Town	1	3,000
Expand community gardens	3	2,000
Replace south and middle shelter new roofs	2	12,000
Replace playground structure west side by middle park shelter	2	60,000
Add parking by tennis courts	2	80,000
Pave parking and trail at Community Gardens	4	50,000
Replace or remodel press box and restroom at Babe Ruth ball field	1	150,000
Add ballfield lighting north 4-plex and Babe Ruth (100,000 per field)	2	500,000
Install concrete border around west playground with ADA ramp and trail connection	2	12,000
Install pedestrian concrete trail LED lighting, school to Penn	2	50,000
Pave access road from south parking lot to old concessions building	2	75,000
Tennis Court Resurfacing	3	50,000
Remodel inside of Meade Barn	4	30,000

Add concrete in front of overhead doors Meade Barn	4	15,000
Splash pad expansion	5	50,000
Quail Ridge Park		
Add new dugout roof covers on ball field	1	3,000
Add ball field spectator seating and shade over seating	3	24,000
Replace roof on shelter	2	10,000
Expand parking lot	2	50,000
Add 1,620' concrete trail around border of park	2	100,000
West Lake Pond Area		
Install stone monument park signage	2	6,000
Install pedestrian lighting	2	170,000
Bike Trail		
Extend the Scales Bend Road trail to Pheasant Lane – approx. 700'	2	140,000
Add segment: Alexander Way from Maytag north 1,075'	2	\$215,000
Add W Penn St Trail: Liberty Med & Commerce to Arby's		
Add trail lighting from Zeller Street to Forevergreen Road	1	230,000
Upgrade lighting to LED - Penn Street to Zeller Street	2	4,000
Add segment: Recreation Center to 965 tunnel, 885'	5*	\$177,000
Widen segment: Kansas Avenue, 6' to 8', 1,448'	6*	\$289,600
Widen/add: E Penn from Front St trail to Dahnovan Estates near HS	16*	\$800,000
Widen: Zeller St from Quail Ridge Park to Jones Blvd	8*	TBD
Widen: Zeller St from Quail Ridge Park to 965/Ranshaw	9*	TBD
Add: St Andrews Dr from North Bend Elem to Prairie St	10*	TBD
Widen: Sadler Dr connecting Creekside Park trail ends	11*	TBD
Freedom Park Walk Trail	13*	TBD
Scales Bend Road Park Walk Trail	15*	TBD
* Priorities from Trails Projects CIP Map		
Dog Park		
Identify specific potential dog park location (purchased 2018)	1	NA
Construct berms with tree plantings & Timber Thinning	1	65,000

Install Paved Entrance & 20 plus stall paved Parking Lot	1	320,000
Install Fencing for Single User/Training , Small Dogs & All Dogs areas	1	80,000
Install Dog Park features & agility equipment	1	75,000
Install Paved Walking Trails	1	400,000
Construct Proposed Pond/Pier and install Fencing (.5 Acres)	1	TBD
Construct Small Shelter	1	65,000
Install park sign	1	4,000
Other		
Public Works Storage area finishing (Grading, fencing, concrete road & tree planting)	1	TBD
Additional Park property and playground – North side of the City TBD	As available	TBD
Acquire additional park land as possibilities present themselves	As available	TBD
Add on to west side of Parks shop	3	100,000
Finish concrete driveways at Park shop	3	50,000

Table notes:

- Yellow highlighted text indicates previously-identified projects now completed.
- Changes and additions are noted in color.
- Priority numbers indicate “Priority ranking-Year” Each priority is a 2-year period: 1=FY2019 & 2020; 2=FY2021 & 2023; 3=FY2024 & 2025; 4=FY2026 & 2027; 5=FY2028 & 2029.

III. Implementation

Implementation and Phasing

The North Liberty Parks Facility Master Plan is a tool for park staff and community leaders, intended to help focus planning efforts for park system growth. More importantly, this document identifies and promotes a “Quality of Life” that North Liberty residents are proud of and look forward to expanding. Identifying proper park service standards and planning for growth will help to ensure that this “Quality of Life” is extended to future generations of park users. This document provides a flexible road map for staff and community leaders to make informed decisions for the short-term future. The high rate of growth in North Liberty dictates that the plan’s implementation section be revisited and updated regularly.

Increased Staffing Needs

A major challenge for this quickly growing park system will be to maintain existing and future facilities at the high level of current maintenance. As North Liberty grows, each component of the park system will grow, creating a significant need to add staff and to enhance park maintenance facilities.

North Liberty Dog Park
Estimated Budget - January 25, 2019

Expenses (to make park operational)

Land Acquisition	\$200,000
Fencing	\$70,000
Driveway & Parking Lot	\$160,000
Grading, Clearing & Seeding	\$55,000
Contingency (15%)	\$72,750
Subtotal	\$557,750

Expenses (additional park features)

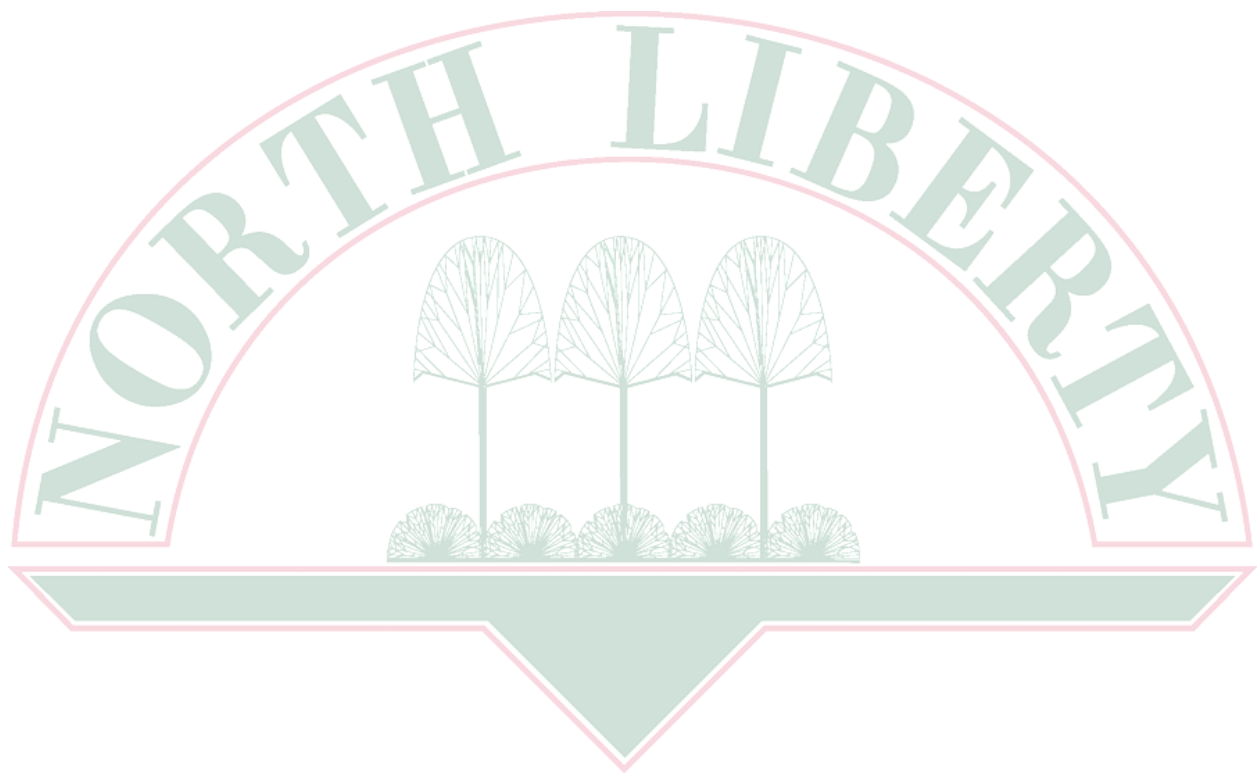
Park Amenities	\$65,000
Shelter	\$65,000
Trail	\$100,000
Contingency (15%)	\$34,500
Subtotal	\$264,500

Revenues

Reallocation of Trail Lighting Funds	\$225,000
H/M Set Aside Funds (FY17-FY19)	\$30,000
Dog Park Pac Contribution	\$50,000
Dog Park Pac Pledge	\$150,000
Total	\$455,000

Funds Needed to Open Park	\$102,750
Funds Needed for Additional Features	\$367,250

Council Vacancy



From: [Jim Sayre](#)
To: [Tracey Mulcahey](#)
Cc: [Ryan Heiar](#); [Mayor](#)
Subject: Resignation
Date: Friday, December 28, 2018 3:55:05 PM

Tracey,

I'm sending this to serve as my official notice of resignation of office, effective February 1, 2019. I've accepted a new job with the University of Arizona, in Tucson, AZ. I've already informed the mayor, so he's aware in advance of this formal notice.

North Liberty has been incredible to me and my family and we're grateful for having had the opportunity to live, play and work in such a great place.

If you need anything additional from me, please let me know.

Thank you for everything you do for the city.

Jim



1. SPECIAL ELECTION

- a. If a majority of the Council decides to call for a special election at the 1/29 meeting, the election date should be included as part of the motion.
- b. There is no requirement for this to be done by resolution, so a motion/second/voice vote is appropriate.
- c. Since the vacancy will not officially exist until February 1, the motion should be that the election is contingent upon the vacancy happening on February 1 and that staff should send notice of the vacancy to the County Auditor on February 1 to make the vacancy official.
- d. If Council chooses that option on 1/29, the earliest day for special election is the first Tuesday 32 days after the seat becomes vacant (February 1) or March 5.
- e. Per Carrie Nierling, the Elections Deputy at the Auditor's office, the following dates are recommended for Council's consideration in order of the Auditor's preference and to remain in line with the "as soon as practicable" clause in the Code:
 1. March 12
 2. March 5
 3. March 26
- f. Nomination papers for the vacant seat will require a minimum of 25 signatures.
- g. The nomination period starts as soon as the County Auditor is notified that an election has been called, February 1.

2. APPOINTMENT

- a. If a majority of Council decides to appoint a new Councilor at the 2/12 meeting, the motion and second should be that the Council intends to appoint a new Councilor at the 2/12 meeting.
- b. A decision on 1/29 about council's intent to appoint does not have to specify who might or will be appointed on 2/12.
- c. There is no requirement for this to be done by resolution, so a motion/second/voice vote is appropriate.
- d. 2/01/19: Clerk submits notice to the *Leader* about:
 1. the expected action on 2/12/19; and
 2. the right of citizens to petition for special election through March 1.

- d. 2/07/19: Notice is published in the *Leader* regarding Council's intended action on 2/12 and the additional notice of the right of citizens to file no later than 3/1 a petition calling for a special election.
- e. 2/12: The Council appoints a new Councilor by approval of a motion.
- f. To call for a special election, the petition needs at least 75 valid signatures of eligible electors (validity of signatures to be determined by the City Clerk).
- g. The appointment made on 2/12 remains effective until the regular City election in November 2019 or unless a special election is held. If the appointment stands, the winning candidate in the November election takes office after the official canvas is completed. If a special election is held, the winning candidate in the November election takes office in January 2020 in accordance with the regular timeline and processes laid out by state law.

3. MISCELLANEOUS

- a. Paragraphs 1 and 2 are based on the Council making a decision to call for a special election on 1/29 or to act on the Council's intent to appoint on 2/12. If the Council decides to take more time, the dates set out above will need to be adjusted.
- b. The Council has the option to appoint or call for a special election through April 1, 2019. If no decision is made by then, the Auditor is obligated to set a special election.
- c. An appointment of a new Councilor is effective immediately.
- d. Based on a recent estimate from the Auditor's office, a special election is likely to cost between \$2,000 and \$3,000.
- e. Any communications about the vacancy and the two options before the Council are fully subject to Open Meetings (Chapter 21) and Open Records (Chapter 22) laws.